MEMORANDUM

TO: Regent Jess Hay
    Regent Beryl Buckley Milburn
    Regent Jon P. Newton
    Regent Tom B. Rhodes

FROM: Arthur H. Dilly

As a follow-up to my memorandum to you dated August 21, 1981 regarding amendments to the Regents' Rules and Regulations, Part One, Chapter I related to the organization of the Board of Regents, the Office of General Counsel has put my "chart" material into congressional style. This may be helpful to you in determining the differences between my draft and the material that was considered at the meeting on August 13-14.

AHD:mg

Enclosure

cc: Chairman Powell
The changes suggested in the Executive Secretary's memorandum of August 21, 1981, are incorporated in the following retyped versions of Subsections 7.15 through 7.19 of Section 7 of Chapter One of Part One of the Regents Rules and Regulations.

7.15[6](Composition-and) Duties of the Finance and Audit [System-Administration] Committee.—[The System Administration Committee shall have authority to act for the Board on all matters that require action between meetings of the Board, but at each meeting of the Board, the System Administration Committee shall report in writing (for ratification) all actions taken by it since the last meeting of the Board.]

The Finance and Audit [System-Administration] Committee shall [in addition thereto]:

7.15[6] Consider and make recommendations to the Board on all [budgetary] matters relating to the business and administrative management of The University of Texas System Administration and each component institution [Administration; including the budgets for all properties occupied by System Administration personnel].

7.15[6] Following consultation with the Academic Affairs Committee and the Health Affairs Committee, consider and recommend to the Board the operating budgets of The University of Texas, [make recommendations with respect to the role, operation, and budget of any special function or offices controlled by] System Administration and each component institution.

7.15[6] Following consultation with the Academic Affairs Committee and the Health Affairs Committee, consider and recommend to the Board biennial...
7.154 Propose to the Board all appropriations of funds and all modifications of or additions to such appropriations.

7.155 Following consultation with the Academic Affairs Committee and the Health Affairs Committee recommend to the Board on matters which commit the University to operating expenditures in future fiscal years.

7.156 Counsel with the Office of the Chancellor and recommend to the Board approval of the appointment, promotion, and dismissal of such System Administration Officers as may be appropriate.

7.157 Recommend to the Board all administrative funds and compensation for the Office of the Chancellor and System Administration and the rates of professional compensation.

7.158 Consider and recommend to the Board on matters related to all employee personnel programs, fringe benefits, retirement programs, and labor relations in the System Administration and the component institutions.

7.159 Obtain, review, and report to the Board on all State, System Administration, and institutional audit reports.

7.15(10) Exercise supervision over post-auditing activities related to the conduct and administration of the System and component institutions.

7.15(11) Transmit to the Chancellor, subject to the prior approval of the Board, such instructions as it deems necessary for the enforcement of sound accounting and auditing practices.

7.15(12) Initiate System Administration and institutional audits as deemed necessary to ensure management control within the University of Texas System. (In this regard, the Chairman of the Finance and Audit Committee shall have direct access to the person who occupies the position of chief auditor of the System.)


7.16[7]1 Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the [make recommendations relating-to-matters-of] academic philosophy and objectives of [policy-and-student-life-in]
the general academic institutions; with University relations; and with general academic planning, instruction, and research.

7.16(7)2 Recommend to the Board policies relating to soliciting and securing gifts and endowments for the University's general academic institutions and the acceptance, use, and allocation of such gifts and endowments including recommendations on appointments to Professorships and Chairs, study and make recommendations relating to developmental matters concerning the general academic institutions.

7.16(7)3 Consider and report to the Board on all matters affecting the [growth and usefulness of the] libraries of the general academic institutions [University].

7.164 Recommend to the Finance and Audit Committee on matters which commit the general academic institutions to operating expenditures in future years.

7.165 Consider and recommend to the Finance and Audit Committee the annual operating budgets of the general academic institutions, including rates of compensation.

7.166 Consider and recommend to the Finance and Audit Committee biennial submissions of appropriation requests to the Legislative Budget Board and to the governor as prepared by the Office of the Chancellor in accordance with Section 6 of Chapter 11 of Part Two of these Rules and Regulations.

7.167 Counsel with the Office of the Chancellor and recommend to the Board approval of matters related to student affairs, fees and housing in the general academic institutions.

7.168 Counsel with the Office of the Chancellor and recommend to the Board approval of appointments, promotion, and dismissal of such institutional officers as may be appropriate in the general academic institutions.

7.169 Consider and report to the Board on matters relating to the research, training, and community service activities at the general academic institutions.

7.16(10) Consider and recommend to the Board the acceptance and execution of grants and contracts for research, training, and community service at the general academic institutions.
Duties of the Health Affairs Committee.-- The Health Affairs Committee shall:

7.171 Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the academic philosophy and objectives of the health-related institutions; with University relations; and with health-related academic planning, instruction, and research.

7.172 Recommend to the Finance and Audit Committee on matters which commit the health-related institutions to operating expenditures in future years.

7.173 Consider and recommend to the Finance and Audit Committee the annual operating budgets of the health-related institutions, including rates of compensation.

7.174 Consider and recommend to the Finance and Audit Committee biennial submissions of appropriation requests to the Legislative Budget Board and to the governor as prepared by the Office of the Chancellor in accordance with Section 6 of Chapter II of Part Two of these Rules and Regulations.

7.175 Counsel with the Office of the Chancellor and recommend to the Board approval of matters relating to student affairs, fees and housing in the health-related institutions.

7.176 Counsel with the Office of the Chancellor and recommend to the Board the approval of the appointment, promotion, and dismissal of such institutional officers as may be appropriate in the health-related institutions.

7.177 Consider and report to the Board on matters relating to the research, training, and community service activities of the health-related institutions.

7.178 Consider and report to the Board on all matters affecting the libraries of the health-related institutions.

7.179 Consider and recommend to the Board on the acceptance and execution of grants and contracts for research, training, and community service at the health-related institutions.

7.17(10) Recommend to the Board policies relating to soliciting and securing gifts and endowments for the University's health-related institutions and the acceptance, use, and allocation of such
gifts and endowments including recommendations on appointments to Professorships and Chairs.

7.17(11) With respect to each Hospital owned by the University of Texas System:

7.1781 Participate in the accreditation process for the Hospital;
7.1782 Review long-range plans for the Hospital;
7.1783 Review and make recommendations to the Board concerning the bylaws, rules and regulations of the medical staff of the Hospital; and
7.1784 Review and make recommendations to the Board concerning mechanisms and controls for the achievement and maintenance of high standards of professional practices in and at the Hospital

7.1785 Hold regular meetings [at least one annually] at the Hospital to review programs and problems. And

7.1786 Report to the Board the substance of each meeting of the Subcommittee and make any appropriate recommendations.

7.18[9] Duties of the Buildings and Grounds Committee.--The Buildings and Grounds Committee shall have the following duties:

7.18[9]1 [It shall] consider matters [and make recommendations] relating to the acquisition and use of the grounds [and the construction and use of] buildings of all campus and campus-related real property of The University of Texas System and other matters involving the physical expansion of the System and its component institutions.

7.18[9]2 Recommend to the Board the award of contracts to consulting and other architects; approve plans and accept bids for construction projects [It shall review and make recommendations regarding all proposals for new construction in an amount exceeding $50,000; all proposals for repairs and remodeling of the physical plant which involve expenditures of $50,000 or more; and proposals for extensive improvements of the grounds of the System and its component institutions].
7.183 Recommend to the Board the award and execution of construction and equipment contracts and approve progress reviews and beneficial occupancy of construction projects.

7.184 Consider capital improvement requests and, with the concurrence of the Finance and Audit Committee, make recommendations to the Board.

7.185 Make recommendations to the Board with respect to the naming of University buildings, streets, roads, and other facilities including redesignation of existing facilities.

7.191 Consider and make recommendations to the Board on all matters relating to the investment and investment properties of the Permanent University Fund and all trusts and special funds.

7.192 Consider and make recommendations on all matters relating to management of the lands constituting the permanent endowment of the University.

7.193 Consider and make recommendations on all matters relating to the acquisition, management, and sale of trust property and special funds, and the issuance of bonds.

7.194 Recommend to the Board appointments and dismissals of members of the Investment Advisory Committee.

7.195 Periodically report to the Board on the investment operations of The University of Texas System.
MEMORANDUM

TO: Regent Hay
Regent Milburn
Regent Newton
Regent Rhodes

FROM: Art Dilly

SUBJECT: Amendments to the Regents' Rules and Regulations, Part One, Chapter I Related to the Organization of the Board of Regents

As the committee to review further the amendments to subject Chapter which were deferred at the last meeting of the Board, I thought the enclosed revised listing of committee responsibilities might be helpful to you.

My understanding of the discussion indicated a concern with the scope of responsibilities for the Finance and Audit Committee and an impression that the Academic, Health, and Buildings and Grounds Committees should have increased responsibility, or at least shared responsibility, for the fiscal aspects of their substantive areas.

The enclosed compilation of committee responsibilities is essentially taken from the revisions considered at the meeting and the paragraph numbers relate to those yellow sheets (copy enclosed for easy reference). I have noted "CHANGE" where I have amended the paragraph from its original wording. I have noted "NEW" in those cases where the original version did not include this item among the committee's responsibilities. One of the Finance and Audit Committee responsibilities related to "employee relations" was combined to include three paragraphs from the original version.
## Finance and Audit Committee

Consider and make recommendations to the Board on all matters relating to the business and administrative management of The University of Texas System Administration and each component institution.

- **7.15(16)**: Transmit to the Chancellor, subject to the prior approval of the Board, such instructions as it deems necessary for the enforcement of sound accounting and auditing practices.

- **7.15(15)**: Obtain, review, and report to the Board on all State, System Administration, and institutional audit reports.

- **7.15(13)**: Counsel with the Office of the Chancellor and recommend to the Board approval of the appointment, promotion, and dismissal of such System Administration officers as may be appropriate.

- **(changed) 7.157**: Exercise supervision over post-auditing activities related to the conduct and administration of the System and component institutions.

## Academic Affairs Committee

Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the academic philosophy and objectives of the general academic institutions; with University relations; and with general academic planning, instruction, and research.

- **7.161**: Counsel with the Office of the Chancellor and recommend to the Board approval of matters related to student affairs, fees and housing in the general academic institutions.

- **(changed) 7.164**: Counsel with the Office of the Chancellor and recommend to the Board the approval of the appointment, promotion, and dismissal of such institutional officers as may be appropriate in the general academic institutions.

- **(changed) 7.165**: Consider and report to the Board on matters relating to the research, training, and community service activities at the general academic institutions.

## Health Affairs Committee

Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the academic philosophy and objectives of the health-related institutions; with University relations; and with health-related academic planning, instruction, and research.

- **7.171**: Counsel with the Office of the Chancellor and recommend to the Board approval of matters related to student affairs, fees and housing in the health-related institutions.

- **(changed) 7.172**: Counsel with the Office of the Chancellor and recommend to the Board the approval of the appointment, promotion, and dismissal of such institutional officers as may be appropriate in the health-related institutions.

- **(changed) 7.173**: Consider and report to the Board on matters relating to the research, training, and community service activities of the health-related institutions.
<table>
<thead>
<tr>
<th>FINANCE AND AUDIT COMMITTEE</th>
<th>ACADEMIC AFFAIRS COMMITTEE</th>
<th>HEALTH AFFAIRS COMMITTEE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Propose to the Board all appropriations of funds and all modifications of or additions to such appropriations.</td>
<td>Consider and report to the Board all matters affecting the libraries of the general academic institutions.</td>
<td>Consider and report to the Board on all matters affecting the libraries of the health-related institutions.</td>
</tr>
<tr>
<td>7.154</td>
<td>7.163</td>
<td>7.175</td>
</tr>
<tr>
<td>Following consultation with the AAC and the HAC and recommend to the Board on matters which commit the University to operating expenditures in future fiscal years.</td>
<td>Recommend to the Finance and Audit Committee on matters which commit the general academic institutions to operating expenditures in future years.</td>
<td>Recommend to the Finance and Audit Committee on matters which commit the health-related institutions to operating expenditures in future years.</td>
</tr>
<tr>
<td>(changed) 7.156</td>
<td>new</td>
<td>new</td>
</tr>
<tr>
<td>Following consultation with the AAC and the HAC and recommend to the Board the operating budgets of The University of Texas System Administration and each component institution.</td>
<td>Consider and recommend to the Finance and Audit Committee the annual operating budgets of the general academic institutions, including rates of compensation.</td>
<td>Consider and recommend to the Finance and Audit Committee the annual operating budgets of the health-related institutions, including rates of compensation.</td>
</tr>
<tr>
<td>(changed) 7.152</td>
<td>new</td>
<td>new</td>
</tr>
<tr>
<td>Following consultation with the AAC and the HAC and recommend to the Board biennial submissions of appropriation requests to the Legislative Budget Board and to the governor as prepared by the Office of the Chancellor in accordance with Section 6 of Chapter II of Part Two of these Rules and Regulations.</td>
<td>Consider and recommend to the Finance and Audit Committee biennial submissions of appropriation requests to the Legislative Budget Board and to the governor as prepared by the Office of the Chancellor in accordance with Section 6 of Chapter II of Part Two of these Rules and Regulations.</td>
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</tr>
<tr>
<td>(changed) 7.153</td>
<td>new</td>
<td>new</td>
</tr>
<tr>
<td>Consider and recommend to the Board on all matters related to all employee personnel programs, fringe benefits, retirement programs, and labor relations in the System Administration and the component institutions.</td>
<td>new</td>
<td>With respect to each Hospital owned by The University of Texas System:</td>
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<tr>
<td>(combined) 7.159, (10) &amp; (11)</td>
<td>new</td>
<td>- Participate in the accreditation process for the Hospital;</td>
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<td>Recommend to the Board all administrative funds and compensation for the Office of the Chancellor and System Administration and the rates of professional compensation.</td>
<td>new</td>
<td>- Review long-range plans for the Hospital;</td>
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<tr>
<td>7.158</td>
<td>new</td>
<td>- Review and make recommendations to the Board concerning the bylaws, rules and regulations of the medical staff of the Hospital;</td>
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<td></td>
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<td>- Review and make recommendations to the Board concerning mechanisms and controls for the achievement and maintenance of high standards of professional practices in and at the Hospital; and</td>
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<tr>
<td></td>
<td>new</td>
<td>- Hold regular meetings at the Hospital to review programs and problems.</td>
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<td></td>
<td>7.179</td>
<td>7.178</td>
</tr>
<tr>
<td><strong>BUILDING AND GROUNDS COMMITTEE</strong></td>
<td><strong>LAND AND INVESTMENT COMMITTEE</strong></td>
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<tr>
<td>Consider matters relating to the acquisition and use of the grounds and buildings of all campus and campus-related real property of The University of Texas System.</td>
<td>Consider and make recommendations to the Board on all matters relating to the investment and investment properties of the Permanent University Fund and all trusts and special funds.</td>
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<td>Recommend to the Board the award of contracts to consulting and other architects; approve plans and accept bids for construction projects.</td>
<td>Consider and make recommendations on all matters relating to management of the lands constituting the permanent endowment of the University.</td>
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<td>Make recommendations to the Board with respect to the naming of University buildings, streets, roads, and other facilities including redesignation of existing facilities.</td>
<td>Consider and make recommendations on all matters relating to the acquisition, management, and sale of trust property and special funds, and the issuance of bonds.</td>
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<td>Consider capital improvement requests and, with the concurrence of the Finance and Audit Committee, make recommendations to the Board.</td>
<td>Recommend to the Board appointments and dismissals of members of the Investment Advisory Committee.</td>
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<tr>
<td>Recommend to the Board the award and execution of construction and equipment contracts and approve progress reviews and beneficial occupancy of construction projects.</td>
<td>Periodically report to the Board on the investment operations of The University of Texas System.</td>
<td></td>
</tr>
</tbody>
</table>
DUTIES OF COMMITTEES

FINANCE & AUDIT

ACADEMIC AFFAIRS

HEALTH AFFAIRS

BUILDINGS & GROUNDS

LAND & INVESTMENTS

AS PER EXECUTIVE SESSION 8/13-14/1981

7.15[6][Composition and] Duties of the Finance and Audit Committee. — [The System Administration Committee shall have authority to act for the Board on all matters that require action between meetings of the Board, but at each meeting of the Board, the System Administration Committee shall report in writing (for ratification) all actions taken by it since the last meeting of the Board.]

The Finance and Audit [System Administration] Committee shall [in addition thereto]:

7.15[6] Consider and make recommendations to the Board on all [budgetary] matters relating to the business and administrative management of the University of Texas System Administration and each component institution [administration, including the budgets for all properties occupied by System Administration personnel].

[7.162 Consider and make recommendations on all matters relating to the administrative organization of the System and its component parts.]

7.152[6b] Consider and recommend to the Board the operating [make recommendations with respect to the roles, operation, and budgets of The University of Texas System Administration and each component institution's special function or offices controlled by System Administration].

7.153 Consider and recommend to the Board biennial submissions of appropriation requests to the Legislative Budget Board and to the governor as prepared by the Office of the Chancellor in accordance with Section 5 of Chapter 11 of Part Two of these Rules and Regulations.
Committee shall:

7.16 Propose to the Board all appropriations of funds and all modifications of or additions to such appropriations.

7.155 Consider capital improvement requests and, with the concurrence of the Buildings and Grounds Committee, make recommendations to the Board.

7.156 Recommend to the Board on matters which commit the University to operating expenditures in future fiscal years.

7.157 Counsel with the Office of the Chancellor and recommend to the Board approval of the appointment, promotion, and dismissal of such System Administration and institutional officers as may be appropriate.

7.158 Recommend to the Board all administrative funds and compensation for the Office of the Chancellor and System Administration and the rates of professional compensation.

7.159 Consider and recommend to the Board on matters relating to academic and staff personnel policies, personnel programs, and labor relations at the component institutions as presented by the Office of the Chancellor.

7.15(10) Consider and recommend to the Board on matters relating to staff personnel policies, personnel programs, and labor relations in the System Administration as presented by the Chancellor.

7.15(11) Consider and recommend to the Board on matters concerning employee benefit programs, including reports and recommendations presented by the Office of the Chancellor relating to retirement programs for University employees.

7.15(12) Solicit the advice of the Office of the Chancellor and recommend to the Board on matters relating to student fees.

7.15(13) Obtain, review, and report to the Board on all State, System Administration, and institutional audit reports.

7.15(14) Exercise supervision over post-auditing activities related to the conduct and administration of the System and component institutions.

7.15(15) Transmit to the Chancellor, subject to the prior approval of the Board, such instructions as it deems necessary for the enforcement of sound accounting and auditing practices.

7.15(16) Initiate System Administration and institutional audits as deemed necessary to ensure management control within the University of Texas System. (In this regard, the Chairman of the Finance and Audit Committee shall have direct access to the person who occupies the position of chief auditor of the System.)


7.16[7]1 Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the academic philosophy and objectives of [policy-and-student-life-in-]
the general academic institutions; with University relations; and with general academic planning, instruction, and research.

7.16[7][2] Recommend to the Board policies relating to soliciting and securing gifts and endowments for the University's general academic institutions and the acceptance, use, and allocation of such gifts and endowments, including recommendations on appointments to professorships and chairs.

7.16[7][3] Consider and report to the Board on all matters affecting the growth and usefulness of the libraries of the general academic institutions of the University.

7.164 Counsel with the Office of the Chancellor and recommend to the Board approval of matters related to student affairs.

7.165 Counsel with the Office of the Chancellor and recommend to the Board approval of the appointment, promotion, and dismissal of such System Administration and Institutional officers as may be appropriate.

7.166 Consider and report to the Board on matters relating to the research, training, and community service activities at the general academic institutions.

7.167 Consider and recommend to the Board the acceptance and execution of grants and contracts for research, training, and community service at the general academic institutions.

7.17[8] Duties of the Health Affairs Committee.-- The Health Affairs Committee shall:

7.171 Consider and report to the Board on matters concerned with substantive aspects of policies and programs related to the academic philosophy and objectives of the health-related institutions; with University relations; and with health-related academic planning, instruction, and research.

7.172 Counsel with the Office of the Chancellor and recommend to the Board approval of matters relating to student affairs.

7.173 Counsel with the Office of the Chancellor and recommend to the Board the approval of the appointment, promotion, and dismissal of such System Administration and Institutional officers as may be appropriate.

7.174 Consider and report to the Board on matters relating to the research, training, and community service activities of the health-related institutions.

7.175 Consider and report to the Board on all matters affecting the libraries of the health-related institutions.

7.176 Consider and recommend to the Board on the acceptance and execution of grants and contracts for research, training, and community service at the health-related institutions.

7.177 Recommend to the Board policies relating to soliciting and securing gifts and endowments for the University's health-related institutions and the acceptance, use, and allocation of such
gifts and endowments including recommendations on appointments to Professorships and Chairs.
consider all matters connected with the health-related institutions and schools except those specifically assigned to other committees of the Board. There shall be a Subcommittee on Hospitals of the Health Affairs Committee to consist of the Chairman of the Health Affairs Committee and two Regents appointed by the Chairman of the Board—the System Vice Chancellor for Health Affairs shall be an ex officio member of the Subcommittee. The Subcommittee on Hospitals shall have the following duties with

7.178 With respect to each Hospital owned by The University of Texas System:

7.1781 Participate in the accreditation process for the Hospital;
7.1782 Review long-range plans for the Hospital;
7.1783 Review and make recommendations to the Board concerning the bylaws, rules and regulations of the medical staff of the Hospital[. and approval of same];
7.1784 Review and make recommendations to the Board concerning mechanisms and controls for the achievement and maintenance of high standards of professional practices in and at the Hospital[. and approval of same]; and
7.1785 Hold regular meetings [at least one each year] at the Hospital to review programs and problems.

7.189--Duties of the Buildings and Grounds Committee.--The Buildings and Grounds Committee shall have the following duties:

7.1891 It shall consider matters [and make recommendations] relating to the acquisition and use of the grounds [and ] and the construction and use of buildings of all campus and campus-related real property of The University of Texas System [and other matters involving the physical expansion of the System and its component institutions].

7.1892 Recommend to the Board the award of contracts to consulting and other architects; approve plans and accept bids for construction projects [it shall review and make recommendations regarding all proposals for new construction in an amount exceeding $50,000, all proposals for repairs and remodeling of the physical plant which involve proposed expenditures of $50,000 or more, and proposals for extensive improvements of the grounds of the System and its component institutions].
Duties of the Land and Investment Committee.--The Land and Investment Committee shall:

7.193 Recommend to the Board the award and execution of construction and equipment contracts and approve progress reviews and beneficial occupancy of construction projects.

7.194 Consider capital improvement requests and, with the concurrence of the Finance and Audit Committee, make recommendations to the Board.

7.195 Make recommendations to the Board with respect to the naming of University buildings, streets, roads, and other facilities including redesignation of existing facilities.

7.196[410] Consider and make recommendations to the Board on all matters relating to investment and investment properties of the Permanent University Fund and all trusts and special funds.

7.197 Consider and make recommendations on all matters relating to management of the lands constituting the permanent endowment of the University.

7.198 Consider and make recommendations on all matters relating to the acquisition, management, and sale of trust property and special funds, and the issuance of bonds.

7.199 Recommend to the Board appointments and dismissals of members of the Investment Advisory Committee.

7.200 Periodically report to the Board on the investment operations of The University of Texas System.

6. Amend Subsections 8.2, 8.4, and 8.5 of Section 8 to read as follows:

"8.2 Order of Business.--Customarily, the order of business at a regular meeting of the Board shall be as follows:

8.21 Correction and approval of Minutes of preceding meeting.

8.22 Executive Session of the Board.

8.23[4] Special Items:
(a) Office of the Chancellor
(b) Chief administrative officers of the component institutions
(c) Members of the Board

(a) Executive Committee
(b) Finance and Audit Committee
(c) Academic Affairs Committee
(d) Health Affairs Committee
(e) Buildings and Grounds Committee
(f) Land and Investment Committee

8.25 Consideration of items referred directly to the Board.


8.26[4]--Reports-of-the-Committee--of-the-Whole--"

"8.4 Matters to be Referred to Committees.--The Chairman of the Board in consultation with the Executive Secretary to the Board and appropriate committee chairmen shall make appropriate referrals to standing committees. On all matters for the consideration of the Board originating in the Office of the Chancellor, the Office of the Chancellor shall include