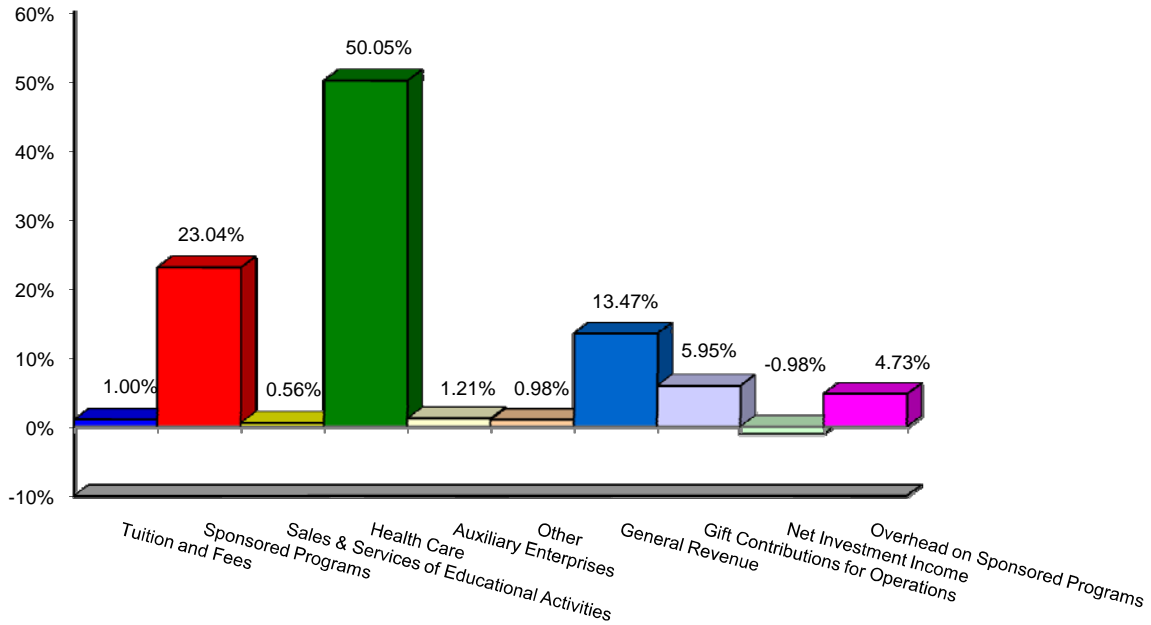
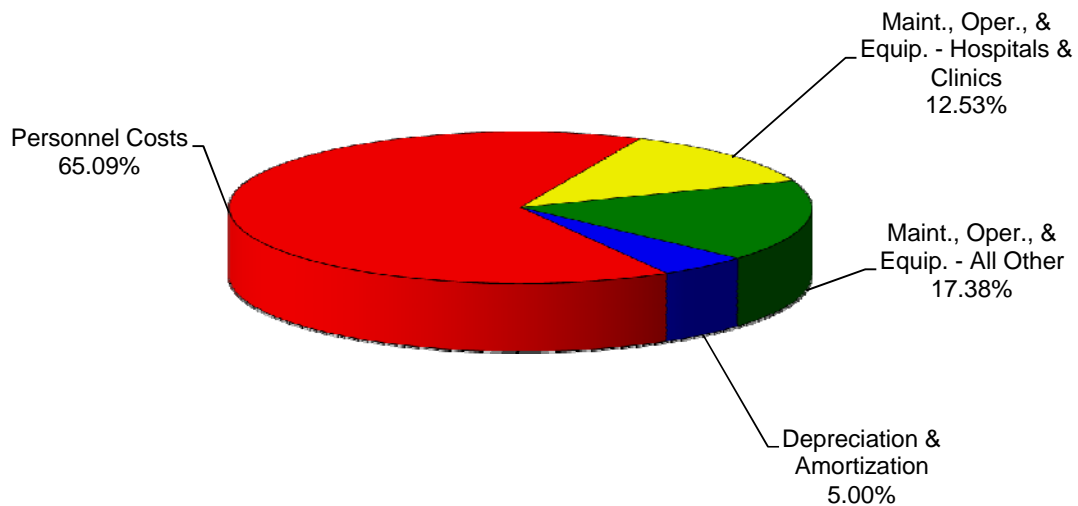


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2008

## \$1.4 Billion in Revenue

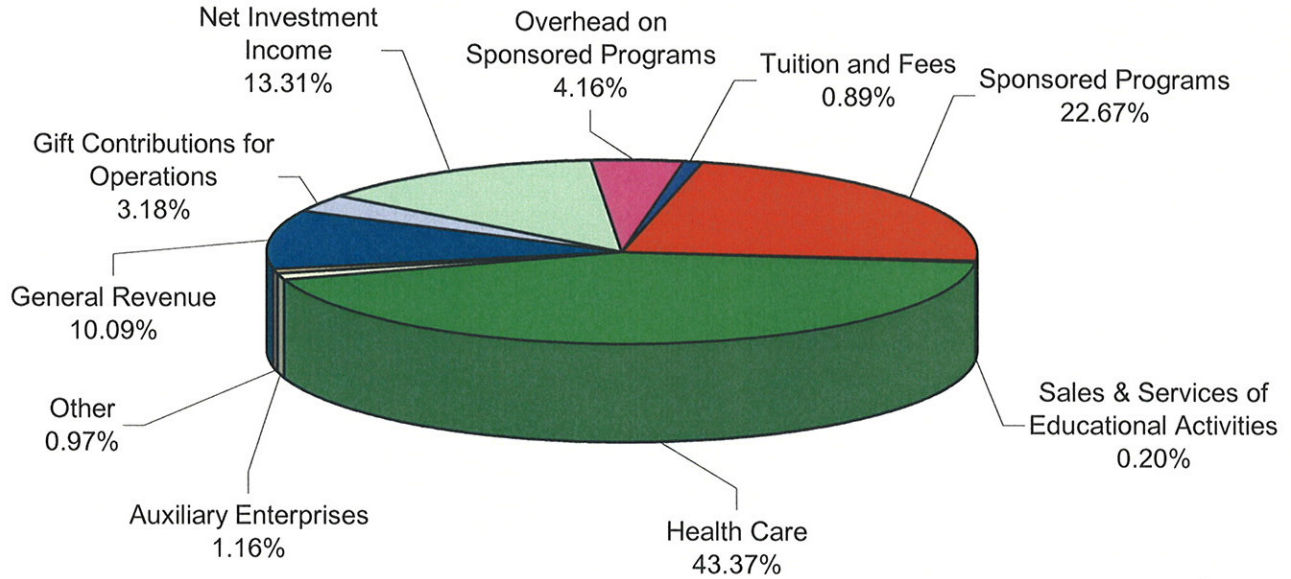


## \$1.4 Billion in Expenses

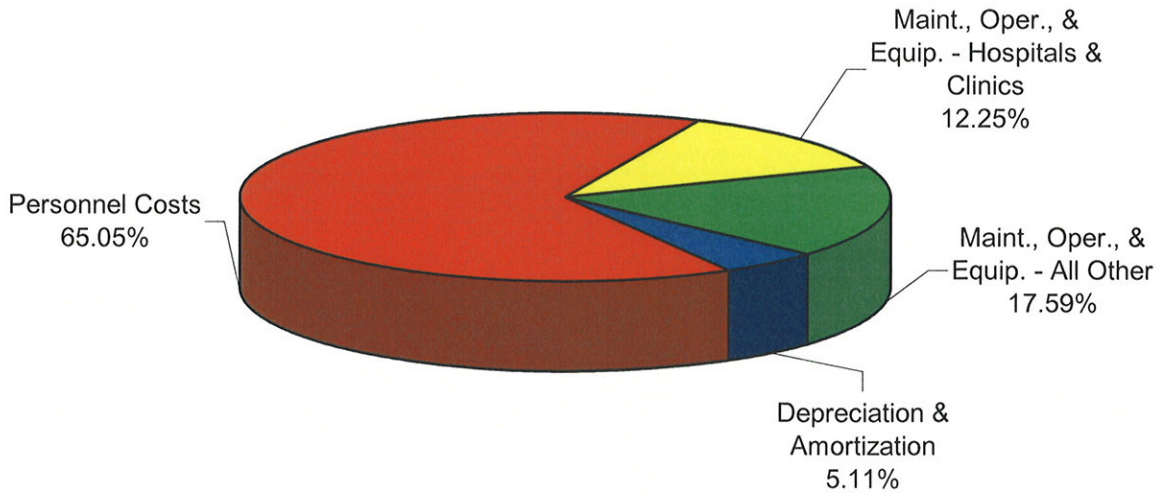


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2007

## \$1.5 Billion in Revenue

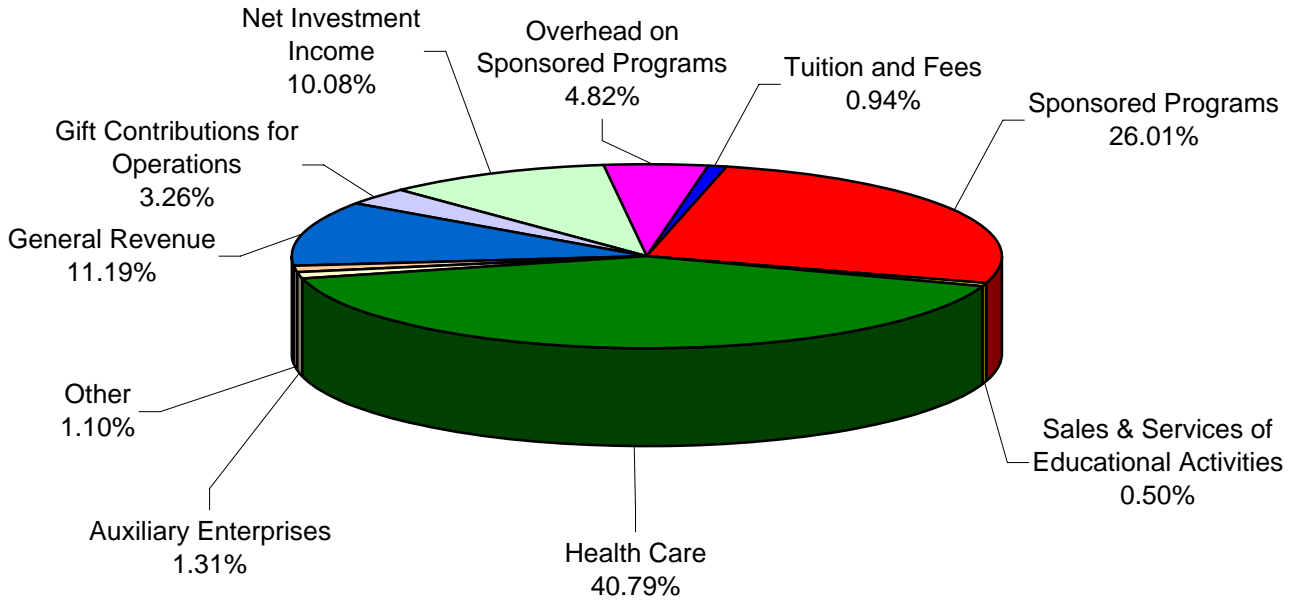


## \$1.3 Billion in Expenses

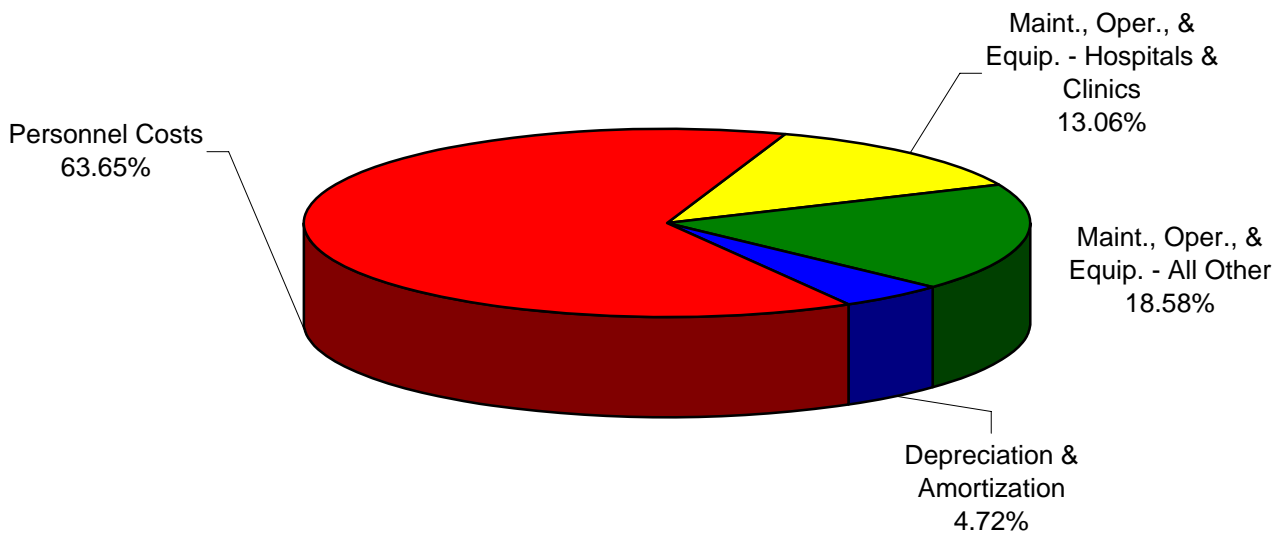


**UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS  
FY 2006**

**\$1.3 Billion in Revenue**

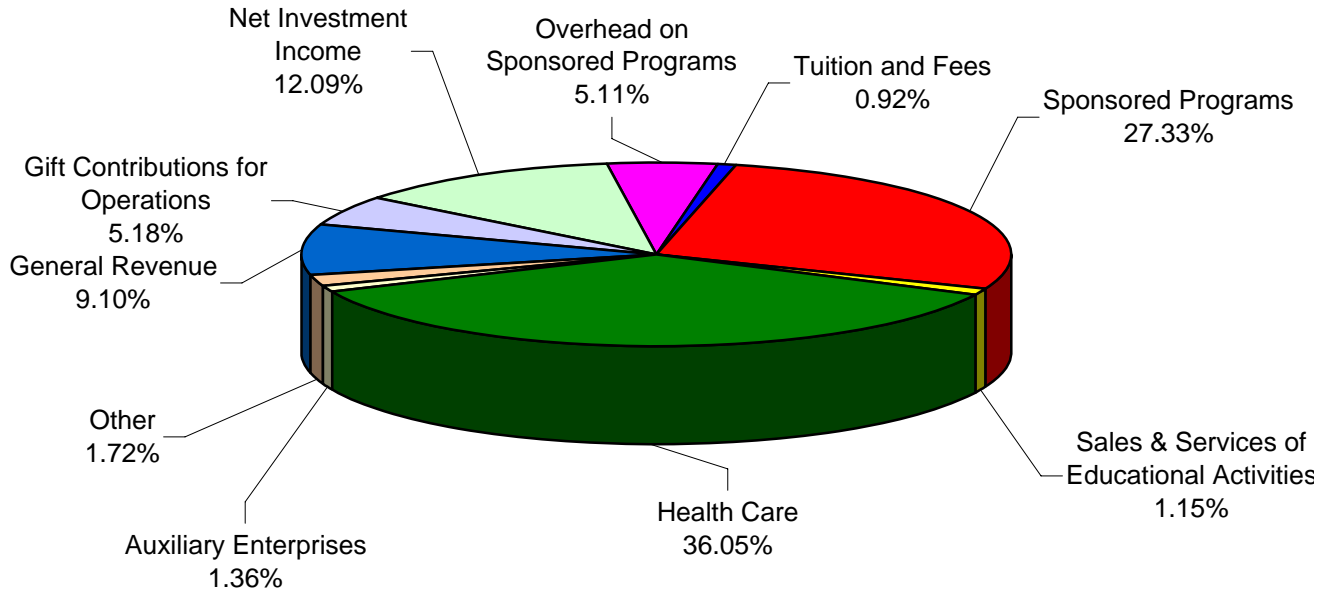


**\$1.2 Billion in Expenses**

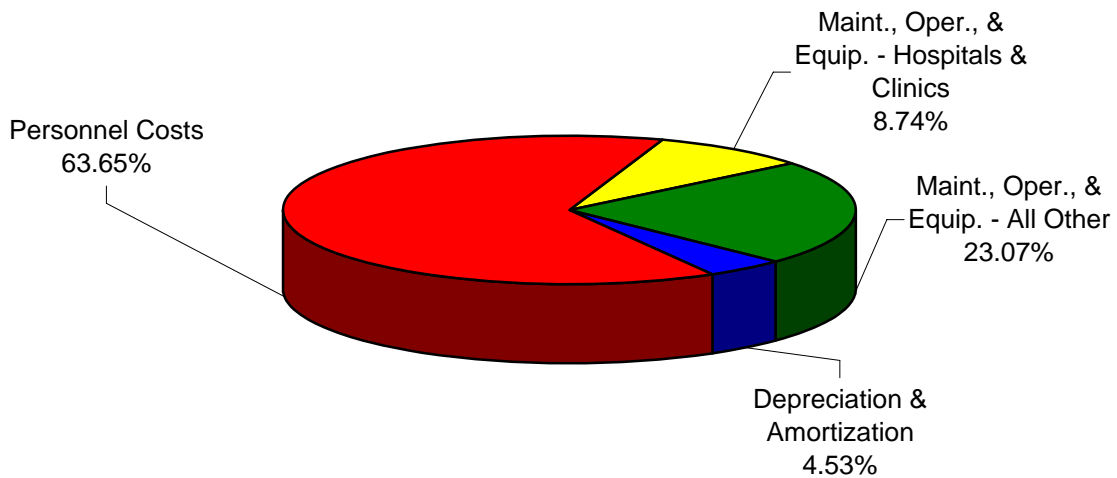


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2005

## \$1.2 Billion in Revenue

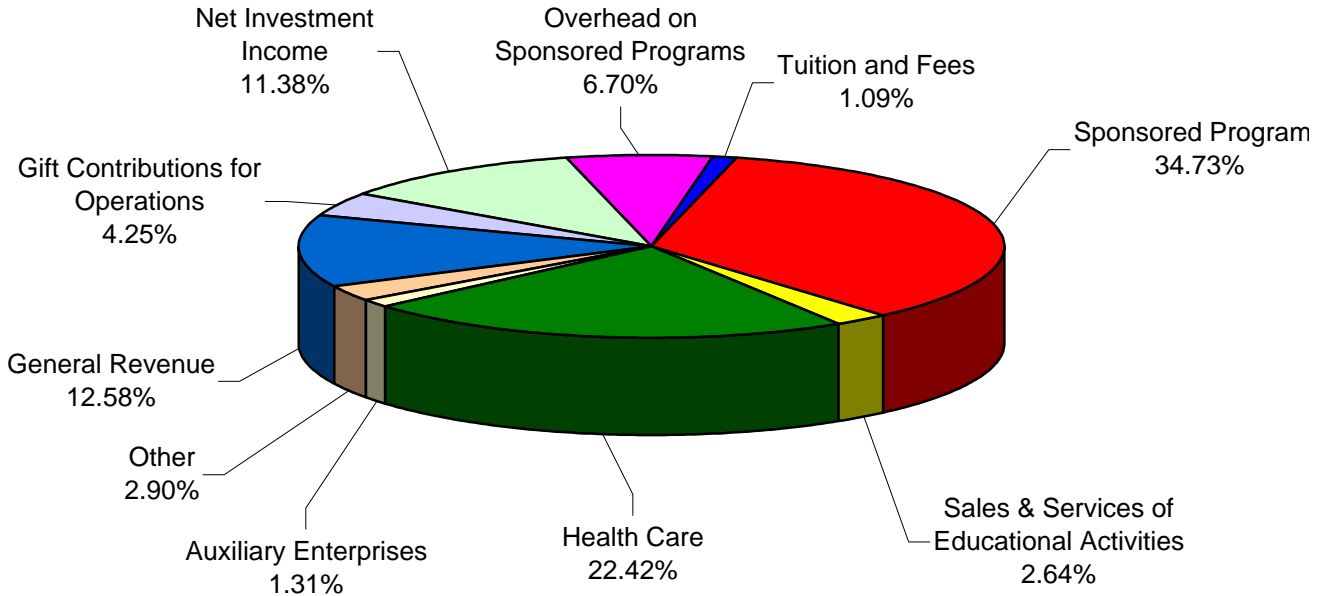


## \$1.0 Billion in Expenses

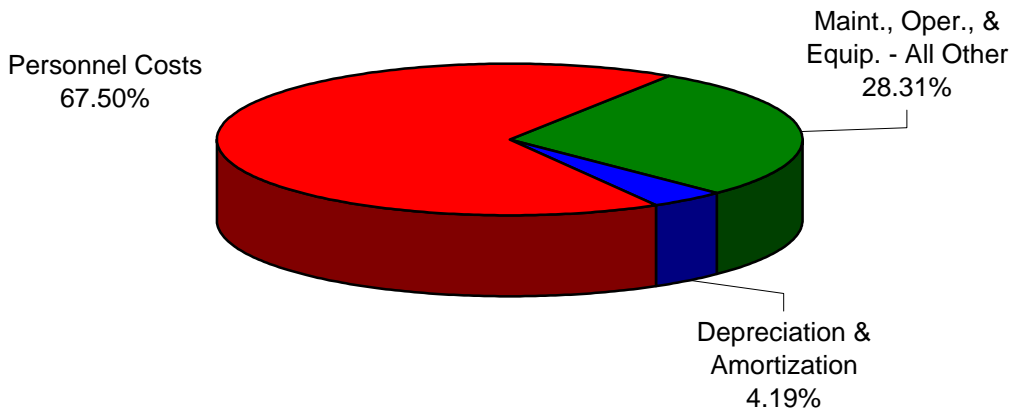


**UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS  
FY 2004**

**\$921.9 Million in Revenue**

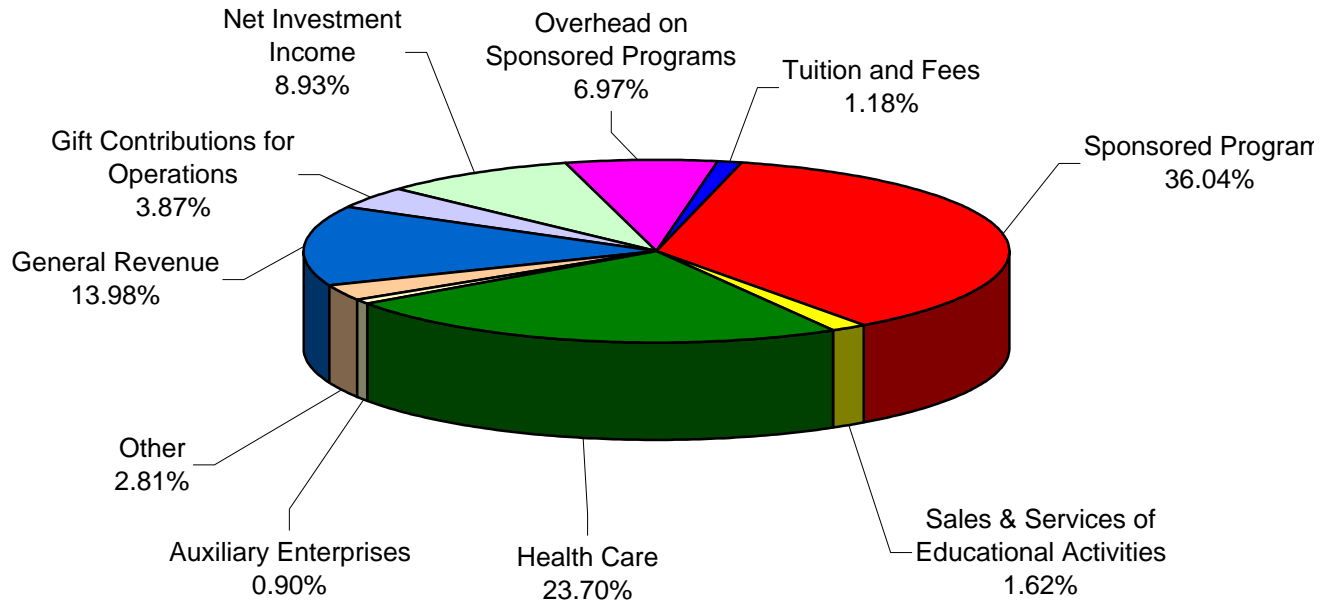


**\$804.8 Million in Expenses**



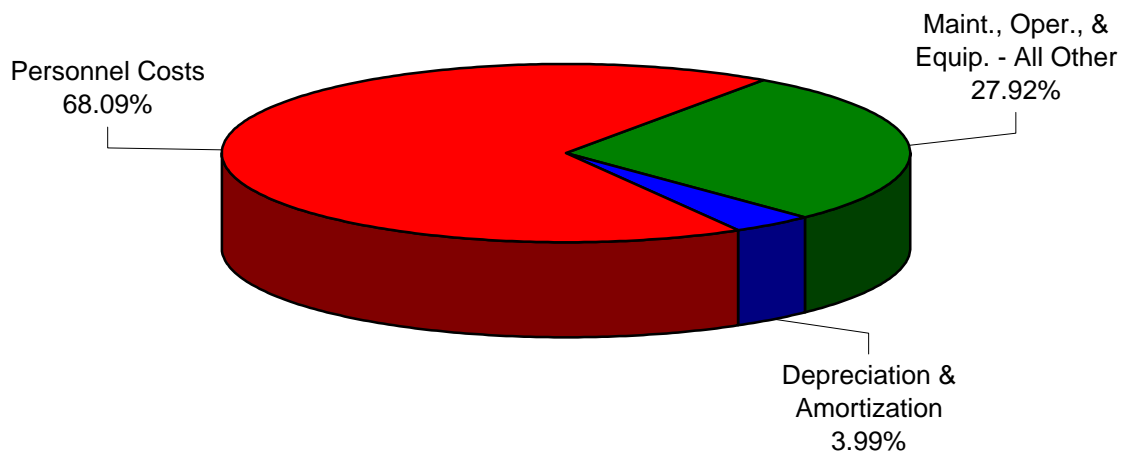
# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2003

## \$785.8 Million in Revenue



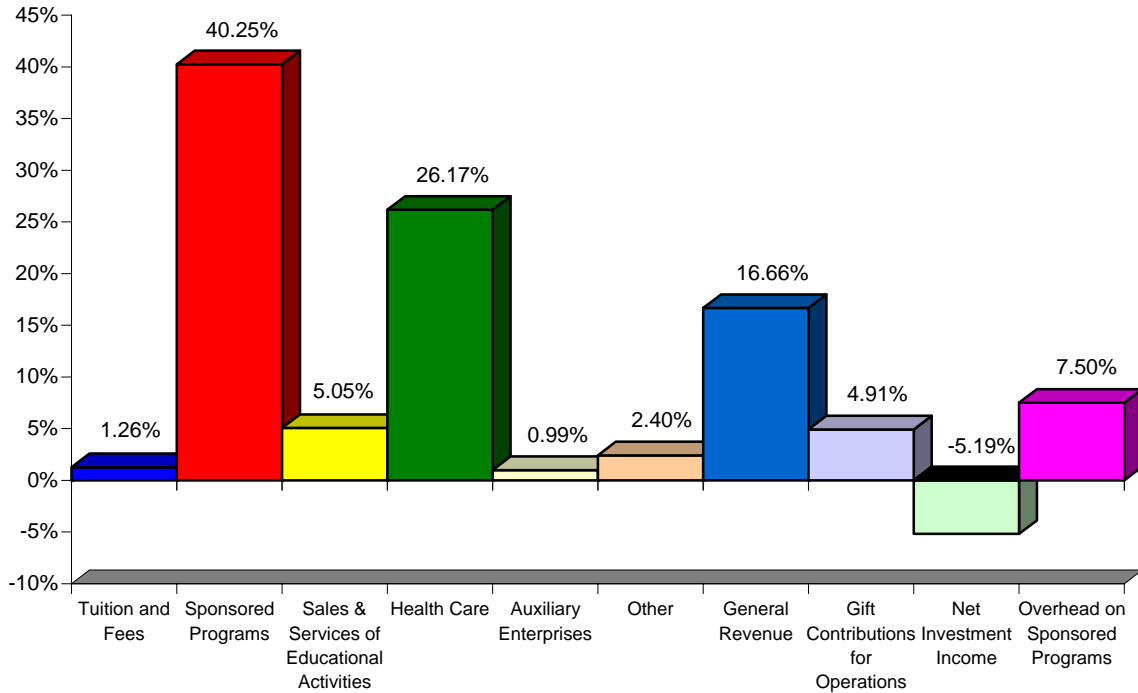
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## \$752.9 Million in Expenses

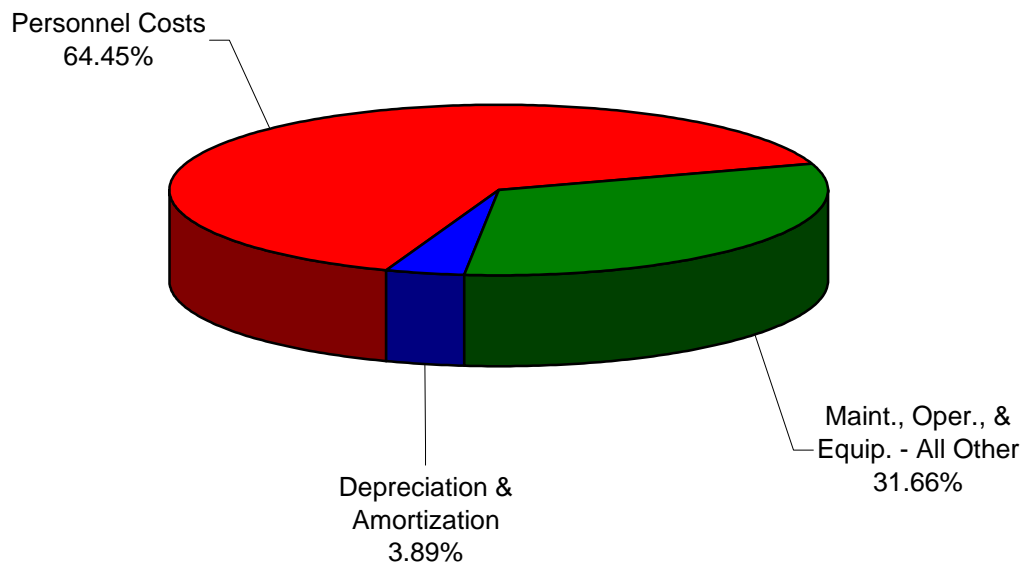


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2002

## \$658.3 Million in Revenue

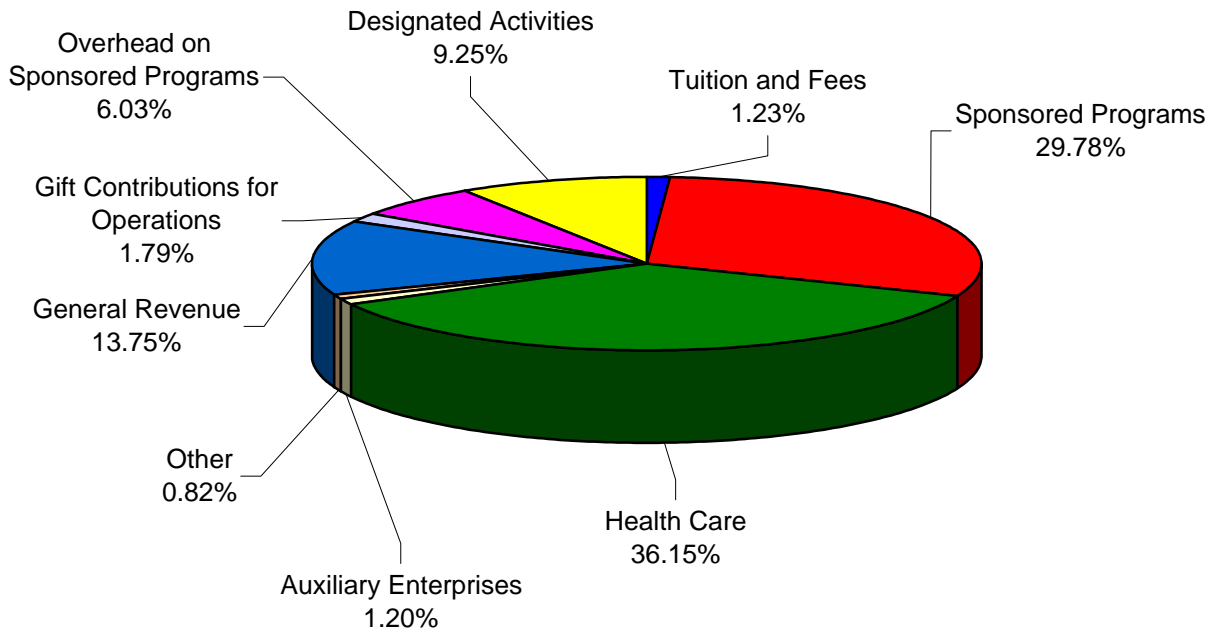


## \$707.8 Million in Expenses

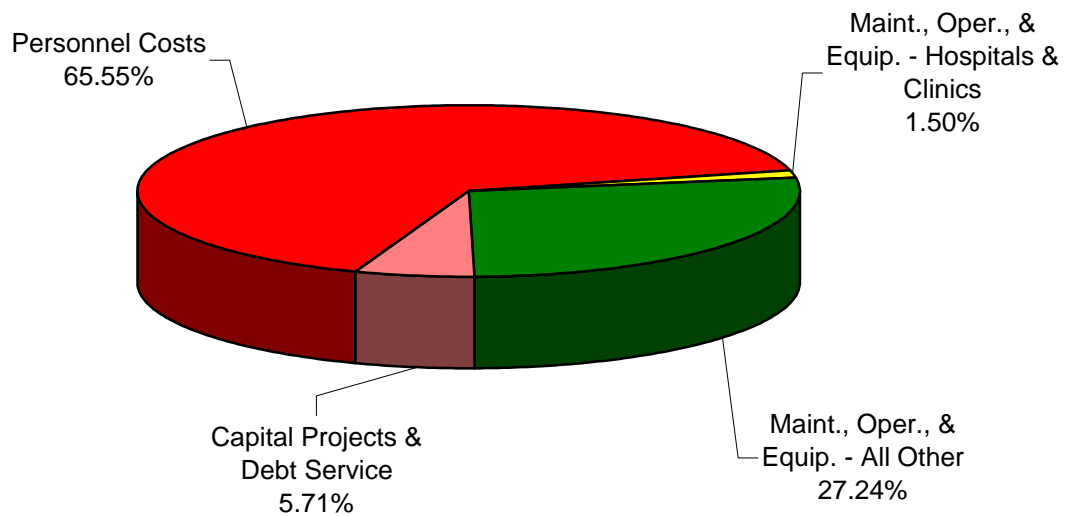


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2001

## \$660.8 Million in Revenue

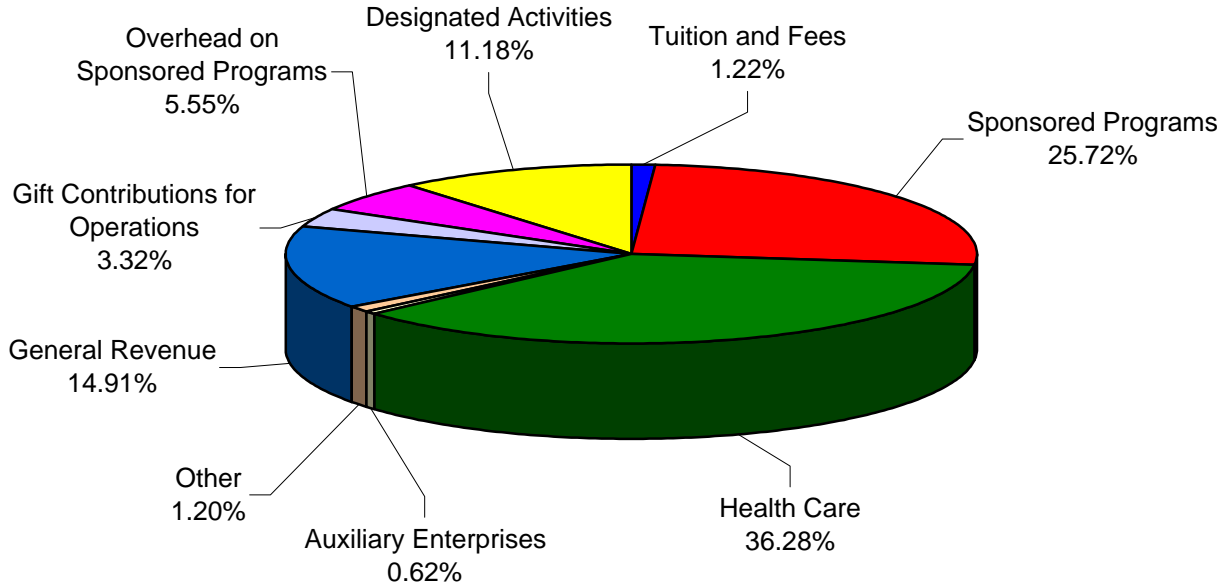


## \$617.0 Million in Expenditures

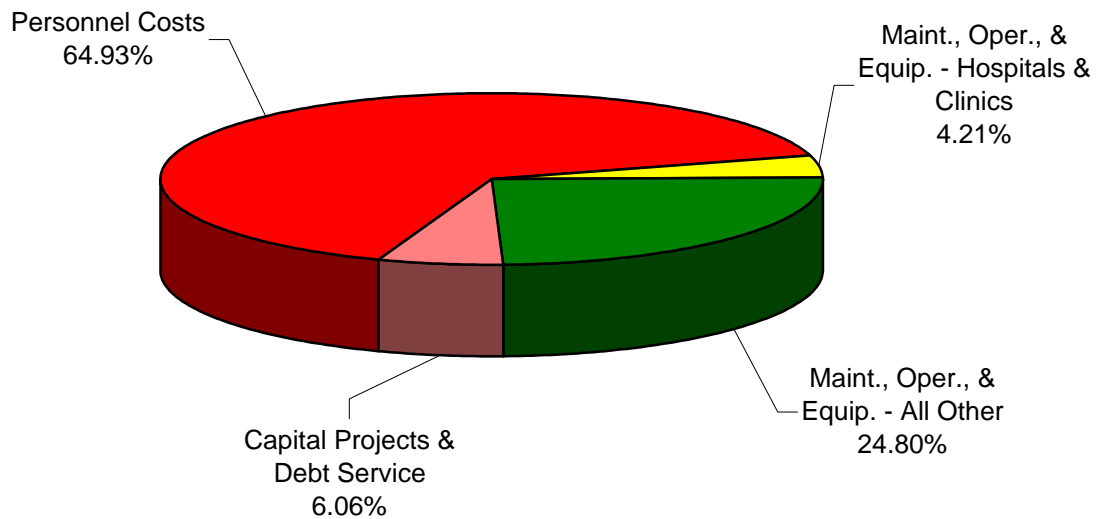


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 2000

## \$603.6 Million in Revenue

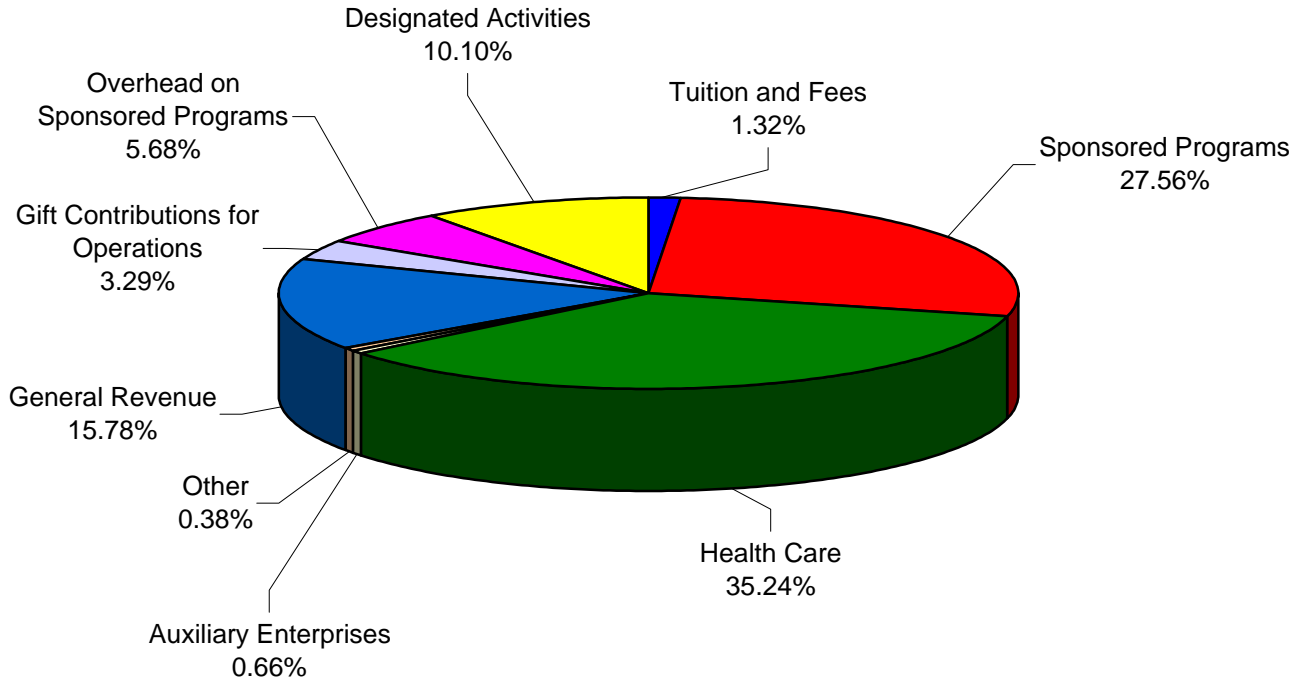


## \$574.3 Million in Expenditures

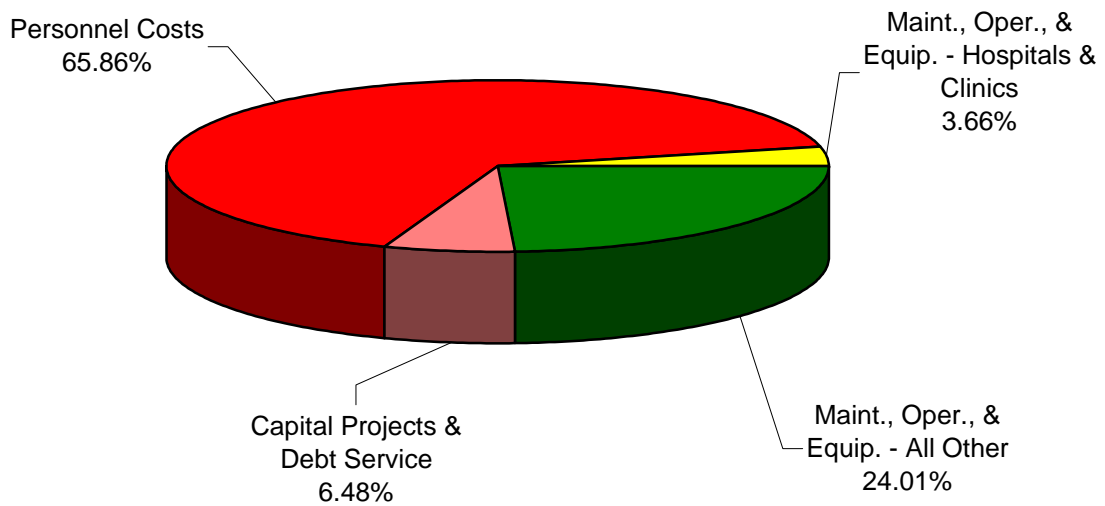


# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS FY 1999

## \$541.8 Million in Revenue



## \$523.1 Million in Expenditures





UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS  
 SUMMARY OF ACTUAL REVENUE AND EXPENDITURE/EXPENSE TRENDS  
 FISCAL YEAR 1999 THROUGH 2008

REVENUES	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08
Tuition and Fees	\$ 7,142,275	7,382,454	8,148,583	8,268,145	9,297,181	10,045,790	10,957,534	12,411,063	13,371,831	13,949,179
Sponsored Programs	149,319,361	155,274,465	196,769,001	264,963,139	283,212,412	320,159,049	325,394,442	342,671,103	342,322,076	320,705,542
Sales & Services of Educational Activities	-	-	-	33,243,346	12,717,971	24,340,872	13,677,519	6,554,818	3,079,355	7,726,302
Health Care	190,889,724	218,971,124	238,857,391	172,316,957	186,206,883	206,655,145	429,195,615	537,306,880	654,810,908	696,598,880
Auxiliary Enterprises	3,585,264	3,761,807	7,929,652	6,522,525	7,041,909	12,033,664	16,197,578	17,212,670	17,446,513	16,795,312
Other	2,046,293	7,263,201	5,390,851	15,811,824	22,078,840	26,721,885	20,478,078	14,454,410	14,655,821	13,630,416
General Revenue	85,475,965	89,997,286	90,862,942	109,682,525	109,863,108	116,016,901	108,296,550	147,434,076	152,322,146	187,427,174
Gift Contributions for Operations	17,828,579	20,014,318	11,823,811	32,316,057	30,385,581	39,191,590	61,661,393	42,930,007	47,982,405	82,879,657
Net Investment Income	-	-	-	(34,159,897)	70,202,311	104,932,928	144,000,219	132,834,392	200,962,285	(13,699,320)
Overhead on Sponsored Programs	30,751,095	33,486,989	39,863,306	49,380,916	54,767,041	61,785,516	60,838,561	63,530,464	62,861,143	65,763,274
Designated Activities	54,713,187	67,484,793	61,157,100	-	-	-	-	-	-	-
	\$ 541,751,743	603,636,437	660,802,637	658,345,537	785,773,237	921,883,340	1,190,697,489	1,317,339,883	1,509,814,483	1,391,776,416

EXPENDITURES/EXPENSES	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08
Personnel Costs	\$ 344,500,822	372,898,588	404,437,047	456,165,803	512,670,778	543,273,898	667,739,153	767,943,836	816,994,724	892,182,195
Maint., Oper., & Equip. - Hospitals & Clinics	19,123,396	24,160,098	9,267,563	-	-	-	91,731,018	157,522,663	153,815,620	171,775,668
Maint., Oper., & Equip. - All Other	125,569,834	142,404,793	168,082,183	224,081,393	210,189,148	227,803,567	241,979,668	224,134,546	220,859,890	238,229,085
Depreciation & Amortization	-	-	-	27,567,758	30,075,529	33,732,752	47,565,931	56,952,177	64,186,894	68,532,417
Capital Projects & Debt Service	33,876,869	34,822,388	35,235,209	-	-	-	-	-	-	-
	\$ 523,070,921	574,285,867	617,022,002	707,814,954	752,935,455	804,810,217	1,049,015,770	1,206,553,222	1,255,857,128	1,370,719,365

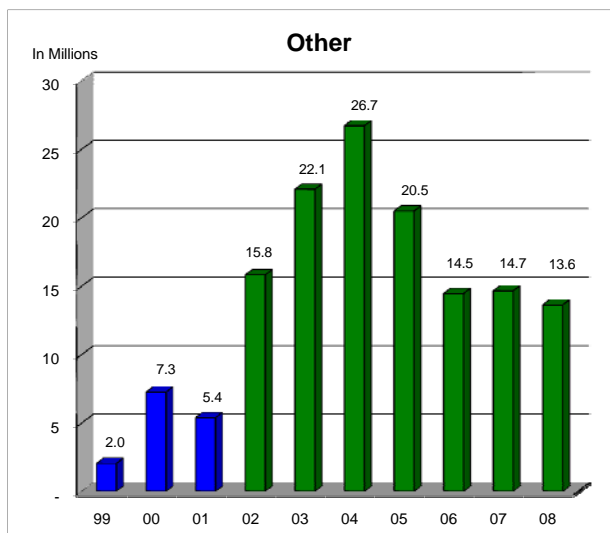
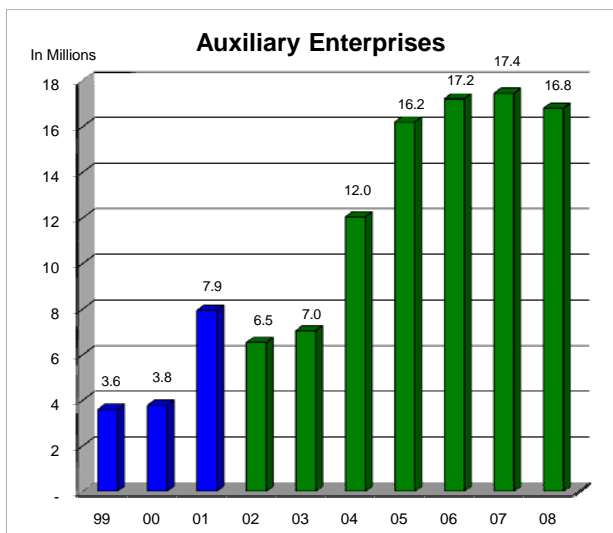
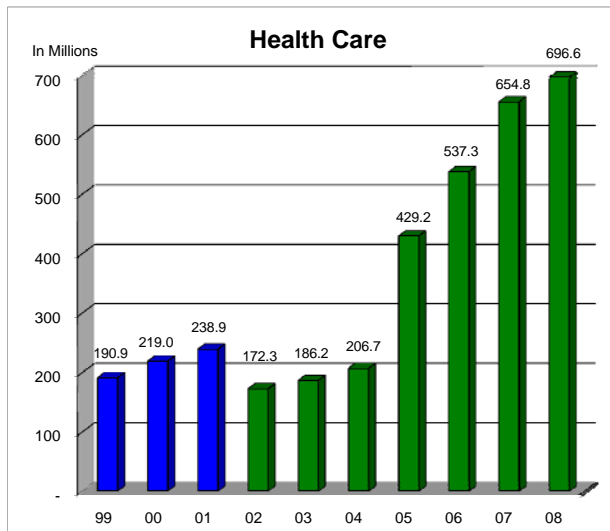
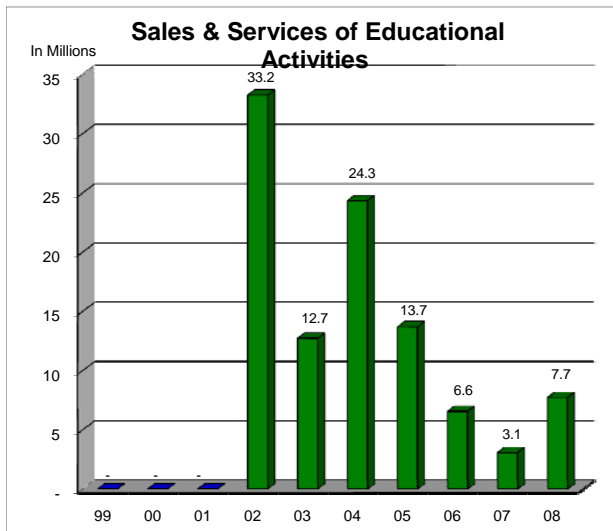
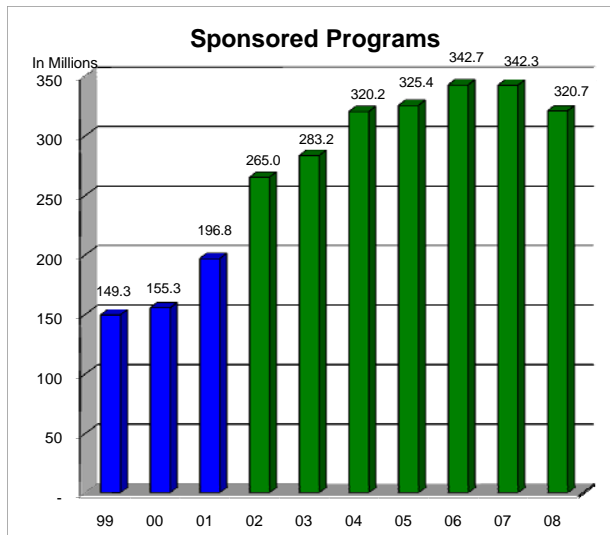
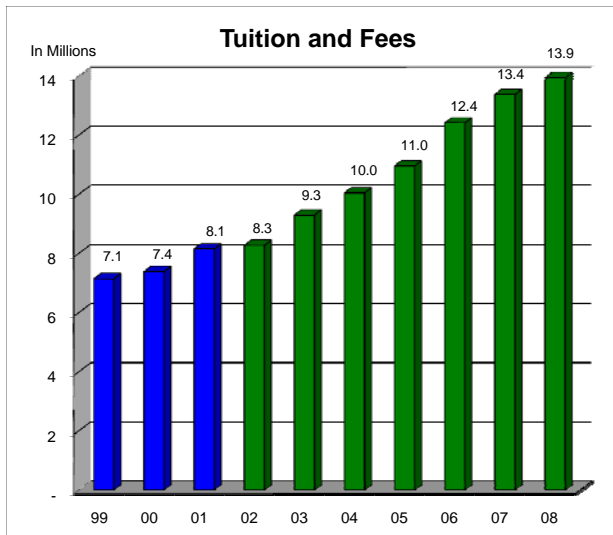
% CHANGE IN REVENUES	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08
Tuition and Fees	-0.98%	3.36%	10.38%	1.47%	12.45%	8.05%	9.08%	13.27%	7.74%	4.32%
Sponsored Programs	21.58%	3.99%	26.72%	34.66%	6.89%	13.05%	1.64%	5.31%	-0.10%	-6.31%
Sales & Services of Educational Activities	N/A	N/A	N/A	N/A	-61.74%	91.39%	-43.81%	-52.08%	-53.02%	150.91%
Health Care	0.89%	14.71%	9.08%	-27.86%	8.06%	10.98%	107.69%	25.19%	21.87%	6.38%
Auxiliary Enterprises	-1.48%	4.92%	110.79%	-17.75%	7.96%	70.89%	34.60%	6.27%	1.36%	-3.73%
Other	-68.44%	254.94%	-25.78%	193.31%	39.63%	21.03%	-23.37%	-29.42%	1.39%	-7.00%
General Revenue	0.42%	5.29%	0.96%	20.71%	0.16%	5.60%	-6.65%	36.14%	3.32%	23.05%
Gift Contributions for Operations	-41.70%	12.26%	-40.92%	173.31%	-5.97%	28.98%	57.33%	-30.38%	11.77%	72.73%
Net Investment Income	N/A	N/A	N/A	N/A	-305.51%	49.47%	37.23%	-7.75%	51.29%	-106.82%
Overhead on Sponsored Programs	1.07%	8.90%	19.04%	23.88%	10.91%	12.82%	-1.53%	4.42%	-1.05%	4.62%
Designated Activities	17.26%	23.34%	-9.38%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	3.76%	11.42%	9.47%	-0.37%	19.36%	17.32%	29.16%	10.64%	14.61%	-7.82%

% CHANGE IN EXPENDITURES/EXPENSES	FY 99	FY 00	FY 01	FY 02	FY 03	FY 04	FY 05	FY 06	FY 07	FY 08
Personnel Costs	8.01%	8.24%	8.46%	12.79%	12.39%	5.97%	22.91%	15.01%	6.39%	9.20%
Maint., Oper., & Equip. - Hospitals & Clinics	22.88%	26.34%	-61.64%	-100.00%	N/A	N/A	N/A	71.72%	-2.35%	11.68%
Maint., Oper., & Equip. - All Other	10.70%	13.41%	18.03%	33.32%	-6.20%	8.38%	6.22%	-7.37%	-1.46%	7.86%
Depreciation & Amortization	N/A	N/A	N/A	N/A	9.10%	12.16%	41.01%	19.73%	12.70%	6.77%
Capital Projects & Debt Service	5.66%	2.79%	1.19%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
	8.97%	9.79%	7.44%	14.71%	6.37%	6.89%	30.34%	15.02%	4.09%	9.15%

# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS

## SUMMARY OF ACTUAL REVENUE TRENDS

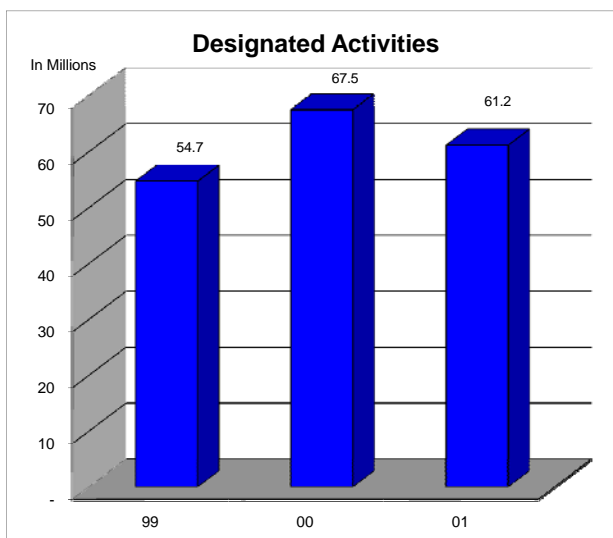
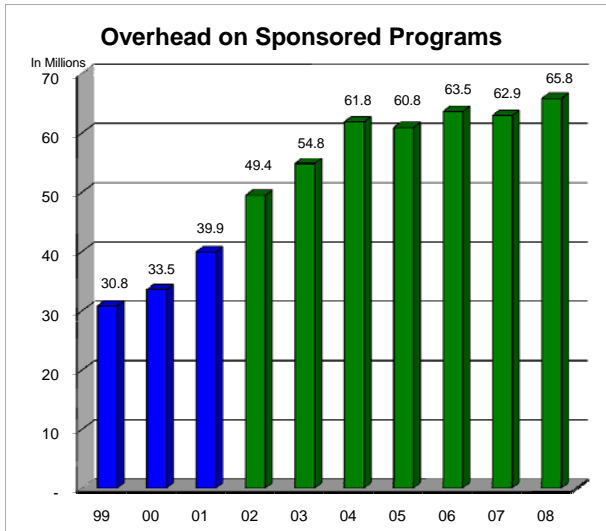
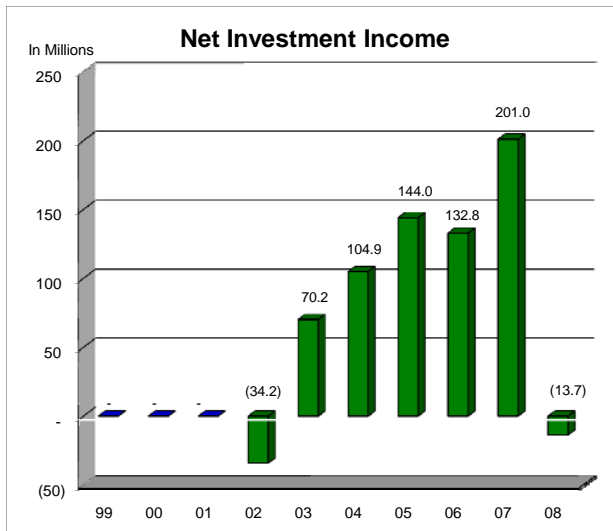
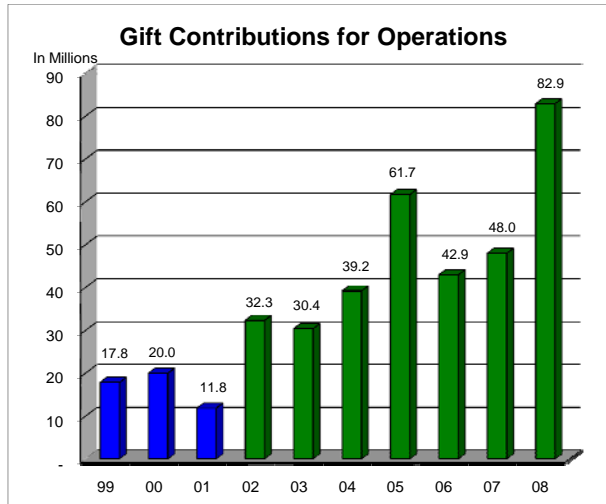
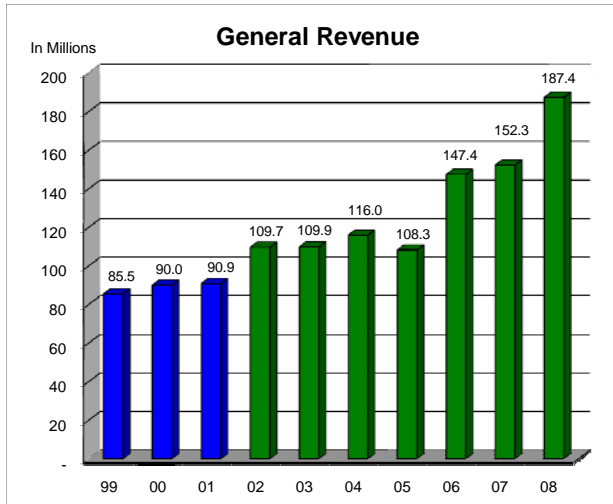
### FISCAL YEAR 1999 THROUGH 2008



# UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS

## SUMMARY OF ACTUAL REVENUE TRENDS

### FISCAL YEAR 1999 THROUGH 2008



**UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER AT DALLAS  
SUMMARY OF ACTUAL EXPENDITURE/EXPENSE TRENDS  
FISCAL YEAR 1999 THROUGH 2008**

