

**Peter Sloat Hoff**  
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The University of Maine

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**EDUCATION:**

Ph.D., English and Humanities, Stanford University, 1970.

M.A., English, Stanford University, 1968.

B.A., With Honors, English, University of Wisconsin-Madison, 1966.

**ADMINISTRATIVE POSITIONS:**

**The University of Maine**  
President

1997-

CEO of Maine's flagship, land grant/sea grant institution, located in Orono. During presidency, the size of the entering class has increased by more than 50% and overall enrollment by more than 25%; a record 30% of the state's high school valedictorians and salutatorians are enrolling at UMaine; extramural research funding has nearly tripled; state base funding has increased substantially, as have private gifts for scholarships, endowed chairs, and facilities; more than \$150 million in construction and renovation projects are complete or underway. The university now enjoys an improved image in the legislature, in the media, and with the general public. UMaine achieved top Carnegie ranking of Doctoral-Research Extensive. As president, served on the Kellogg Commission on the Future of State and Land Grant Universities.

**The California State University System**  
Senior Vice Chancellor, Academic Affairs

1993-1997

Reorganized and streamlined system academic affairs office to emphasize decentralization, institutional research support, and strategic planning; helped rebuild campus funding levels and enrollments after several years of serious decline; worked with K-14 constituency to strengthen academic standards while maintaining access; developed stronger system role for campus academic officers; helped promote integrated technology strategy for the system; worked to plan and establish three new universities. As Senior Advisor to the Chancellor (1996-97), developed the "Cornerstones" strategic plan.

**University System of Georgia:**  
Vice Chancellor for Academic Affairs

1990-1993

Strengthened review process for academic programs to promote quality and encourage innovation while eliminating weak and duplicative programs; established systemwide approach to faculty development; promoted university system's international dimension; reduced costs of academic affairs office while expanding services; coordinated campus strategic planning with emphasis on academic quality; promoted new technological approaches to instruction and

academic management; and helped develop implementation plan for the Georgia Hope Scholarship.

**Indiana University Southeast**

1987-1990

Vice Chancellor for Academic Affairs

Worked to increase program array and academic quality on an historically underfunded campus; increased full-time faculty by 28% in three years; added graduate programming and new undergraduate majors; promoted new research ventures and established faculty development programs; provided microcomputers and technical support for entire faculty; undertook strategic planning simultaneously at campus and system level; assisted with planning, state approvals, and fund-raising for two new academic buildings.

**University of Wisconsin System**

1970-1987

1986-1987: Associate Dean of Faculty, University of Wisconsin-Parkside; and Director of Wisconsin Teaching Fellows Program, a state system-wide faculty development program.

1983-1986: Director, Wisconsin Lilly Project, University of Wisconsin System (statewide faculty development program funded by the Lilly Endowment).

1980-1983: Executive Director, Undergraduate Teaching Improvement Council, University of Wisconsin System Office of Academic Affairs, Madison.

1978-1980: Director, Center for Teaching Excellence, University of Wisconsin-Parkside.

1974-1978: Chair, Humanities Department, University of Wisconsin-Parkside; duties included developing new interdisciplinary major in humanities.

1973-1974: Chair, English Department, University of Wisconsin-Parkside.

**ACADEMIC APPOINTMENTS:**

1997- Professor of English, University of Maine

1993-1997: Professor of English, California State University, San Marcos

1987-1990: Professor of English, Indiana University Southeast

1970-1987: Member of English and Humanities faculties, University of Wisconsin-Parkside:

1980-1987: Associate Professor of English and Humanities

1976-1980: Associate Professor of English

1970-1976: Assistant Professor of English

1968-1969: Stanford University: Teaching Fellow, Department of English

**TEACHING EXPERIENCE:**

College courses, beginning through advanced, in interdisciplinary humanities, 19th century British literature, British and American novel, literary analysis, argumentation and debate, English composition.

**ACADEMIC HONORS, AWARDS:**

Honored as one of 26 “Shapers of Our Future 2000—individuals who shape the future of education through the use of technology,” by Converge Magazine, August, 2000  
Stella C. Gray Distinguished Teaching Award, 1985  
Stanford Dissertation Fellowship, 1969-1970  
Stanford Teaching Fellowship, 1968-1969  
Stanford Humanities Fellowship, 1967-1968  
Woodrow Wilson Fellowship, 1966-1967  
Phi Beta Kappa, 1966  
Phi Kappa Phi, 1966  
Vilas Prize for Senior Thesis, 1966  
Knapp Scholarship, 1965-1966  
Phi Eta Sigma Honor Society, 1963

**SELECTED GRANTS, EXTRAMURAL SUPPORT:**

University of Maine extramural research awards increased from \$26 million in FY1997 to \$55 million for FY2001.

National Science Foundation, Alliance for Minority Participation, Strategic Systemic Initiative for the California State University, 1993-1998, \$5,000,000 (a project to double the number of minority graduates in mathematics and science).

Lilly Endowment Post-Doctoral Teaching Awards Program Grant, University of Wisconsin System, 1983-1986, \$150,000 (a project to provide selected assistant professors with development opportunities in the teaching domain).

National Endowment for the Humanities Pilot Grant, University of Wisconsin-Parkside, 1980-1982, for ACCESS External Degree Program, \$50,000 (a project to develop an interdisciplinary humanities curriculum for offering to distance learning students).

Wisconsin Alumni Research Foundation Grant, salary and expenses for research project, 1971.

**SELECTED PUBLICATIONS, PAPERS, AND SPEECHES:**

“Touching the Earth: Imperatives for the Future of The University of Maine,” University of Maine, October 8, 2002.

“Liberal Education and Professional Preparation: An International Perspective,” Universities Project Symposium, The Salzburg Seminar, Salzburg, Austria, November 8, 2001.

“Beyond UMO: A World-Class Education and a State in Which to Put it to Work,” State of the University Address, University of Maine, September 20, 2000.”

“A Renaissance of Spirit and Purpose,” State of the University Address, University of Maine, September 22, 1999.”

- “Three Myths About Higher Education,” Talks given to students, teachers, and parents at approximately 100 Maine high schools between September 1997 and the present, as part of an effort to visit every high school in the state over a period of five years and promote college attendance.
- “Back to the Future: Maine’s Land Grant Tradition and the Future of the University,” Inaugural Address, University of Maine, November 21, 1997.
- “Future Perfect: Use of Faculty Time in Academe,” Governor’s Teaching Fellows Seminar, University of Georgia, Athens, January 24, 1997.
- “Death to Seat Time/Credit for Learning,” Annual Meeting of the National Forum of System Chief Academic Officers, Napa, CA, August 19, 1996.
- “Beyond Workforce 2000,” Health Careers Partnerships Symposium, Palm Desert, CA, June 5, 1996.
- “Maintaining Access While Raising Standards: CSU Trustee Policy on Student Remediation Needs,” AAHE Conference on Assessment, Washington, DC, June 11, 1996.
- “Liberally Educated Professionals: Redesigning Higher Education for Tomorrow’s Society,” Proceedings of the Pacific Division, American Association for the Advancement of Science, XIII, ii (March 20, 1996), 97-100.
- “Things We Might Want to Forget (“covering” the material, “delivering” instruction, and the academic calendar), Lilly Day Address, University of Georgia, Athens, February 15, 1996.
- “New Faculty for a New Millennium,” AAHE Faculty Roles and Rewards Conference, Atlanta, January 19, 1996.
- “Transforming California Higher Education for the Millennium,” Invited paper presented at Perspectives on Managing Outrageous Change, seminar sponsored by the California Polytechnic State University, Redondo Beach, CA, March 24, 1995.
- “Reading the Ryan Act for an Anthology of Pros: The Challenge of Developing Professionals for California’s Schools,” Issues in Teacher Education, III, ii, 1994, 50-58.
- Phi Kappa Phi Lecture, University of Georgia, May 6, 1992.
- “From Surplus to Shortfall: Faculty Development in an Era of Faculty Shortage,” National Conference on Effective College Teaching and Administration, Orlando, March 2, 1992.
- Honors Convocation Addresses, Abraham Baldwin Agricultural College, May 1, 1991, and Middle Georgia College, May 9, 1991.
- “Things that Work,” Lilly Day Address, University of Georgia, Athens, February 15, 1991.

"Writing About Issues: The Ethical and Political Implications of Teacher as Audience," Association for General and Liberal Studies, Annual Meeting, Indianapolis, October 19, 1989.

"Liberal Education Meets Value-Added Education: Can We Assess the Outcomes Without Undermining Them?" Perspectives, the Journal of the Association for General and Liberal Studies, XVIII, 18 (Summer, 1988) 26-30.

"Tailoring the External Degree to the University and Its Students," in Proceedings of the Fourth Annual National Conference on Nontraditional and Interdisciplinary Programs, Fairfax, VA: George Mason University, 1986.

Invited Panelist, Spring Forum of Wisconsin Women in Higher Education, Milwaukee, June 25-26, 1986.

"The Wisconsin Lilly Project: A 'Hands-On' Approach to Faculty Development in a Multi-Campus System," Faculty Evaluation and Development: Lessons Learned, vol. 22, Manhattan KS: Kansas State University, 1986, pp. 335-340.

Editor, Reports of Research and Creative Activity at the University of Wisconsin-Parkside, 1983-1985.

Review: "Marilyn Butler's Peacock Displayed: A Satirist in His Context." CLIO, 12:3 (Spring, 1983), 310-311.

"The Best and Worst of Times: Maintaining Faculty Morale in Times of Retrenchment." UW Teaching Forum, IV, iii (September, 1982), p. 1.

"Notes From Underthedoors: The Hidden Reward System." UW Teaching Forum, IV, i (January, 1982), p. 2.

"Instructional Videotape Masterpieces for \$5," Professional and Organizational Development Network Proceedings, National Program, Berkeley, CA, October 1980.

Chair, University of Wisconsin Systemwide Conference on Interdisciplinary Studies, April 1980.

"The Paradox of the Fortunate Foible: Thomas Love Peacock's Literary Vision," Texas Studies in Literature and Language, XVII, ii (Summer, 1975), 481-488.

"Boats Against the Current: Impressionistic Time Consciousness in Conrad, Ford, and Fitzgerald," paper presented at Modern Language Association Annual Meeting, Impressionism Seminar, San Francisco, December 28, 1975.

"The Secret Agent: A Typical Conrad Novel?" In Joseph Conrad Commemorative Essays, Polish Review, XX (1975), 154-163.

"Maid Marian and The Misfortunes of Elphin: Peacock's Burlesque Romances," GENRE, VIII, iii (September, 1975), 210-232.

"Impressionism and The Secret Agent," paper presented at International Conference of Conrad Scholars, San Diego, August 26, 1974.

Chair, Modern Language Association Seminar: "Perspectives in Narrative Technique," MLA Annual Meeting, New York, December 28, 1974.

Chair, Modern Language Association Seminar: "The Literary Art of Ford Madox Ford," MLA Annual Meeting, Chicago, December 1973.

"Peacock: The Illusion of Progress," CLIO Association Lecture, University of Wisconsin-Parkside, October 25, 1973.

"Peacock's Paradoxes," paper presented at Philological Association of the Pacific Coast, annual meeting, San Francisco, November 22, 1972.

"The Voices of Crotchet Castle," Journal of Narrative Technique, II, iii (Sept., 1972), 186-198.

Comedy and Satire in the Novels of Thomas Love Peacock, Dissertation, Stanford University, 1970 (Dissertation Advisor, Ian P. Watt).

#### **SERVICE TO ACADEMIA AND THE PUBLIC SECTOR:**

Member, Board of Directors, The George Mitchell Institute, 2001-

Member, Board of Directors, Orono (ME) Economic Development Council, 2000-

Member, Board of Directors, Eastern Maine Medical Center, Bangor, 1999-

Member, Board of Directors, Action Committee of 50 (Bangor), 1999-

Corporator, Bangor (ME) Savings Bank, 1998-

Member, Board of Directors, Eastern Maine Economic Development Council, 1998-

Editorial Review Board, *Innovative Higher Education* (Journal), 1997-

Member, Board of Directors, Maine Partnership for Economic Development, 1997-2000

Member, Kellogg Commission on the Future of State and Land Grant Universities, 1997-2000

Advisory Board, Ed.D. Program in Educational Leadership, UCLA, 1994-1997

Senior Principal Investigator, California Alliance for Mathematics and Science, 1995-1997

Board of Directors, EconomicsAmerica of California, 1994-1997

California SPRE Advisory Board, 1993-95

State Director, AASCU/Kellogg Academic Leadership Academy, 1993

Georgia Partnership for Excellence in Education, 1992-93

Valdosta Symphony, 1991-1993

Georgia Health Manpower Task Force, 1991-1993

Targeted Industry Analysis, Southern Indiana Economic Development Council, 1989-90

Leadership Southern Indiana, 1988-90

Board of Trustees, Chamber Music Society of Louisville, 1988-89

Southeast Indiana Community Orchestra, principal horn, 1987-90

Steering committee, statewide conference on "The Humanities in Wisconsin Life," held at Wingspread, May 29-31, 1985

Kenosha Symphony, 1973-1987; co-principal horn 1984-87

Board of Directors, Kenosha Symphony, 1978-1983, 1986-1987 (Chair, Personnel Committee, 1980-1982)

**INTERNATIONAL ACTIVITIES:**

Led delegation to Northern Ireland, August 18-25, 2002, to meet with major universities involved with intellectual property incubation and job creation, building on relationships established through Senator George Mitchell's peace efforts there.

Universities Project Symposium, The Salzburg Seminar, Salzburg, Austria, November 7-11, 2001 (Invited panelist)

International Conference on Quality in Higher Education, Oxford University, July 30-August 5, 2000.

Conference of Romanian Rectors and U.S. Presidents, Sibiu, Romania, October 25-28, 1999 (Selected to U.S. delegation by NASULGC President Peter Magrath)

Site visits to University of Maine partner and exchange universities in Angiers, France and Salzburg, Austria, July 26 – August 5, 1999.

Consultant to United Arab Emirates University, institutional review team, January 1998.

Site visits to California State University overseas locations in France and Germany, February 1994.

Delegation leader, University System of Georgia delegation to universities in the Carpathian Region (Czech Republic, Slovakia, Ukraine, Poland, and Hungary), May 1993.

**HONORARY SOCIETIES AND PROFESSIONAL ORGANIZATIONS:**

Phi Beta Kappa  
Phi Kappa Phi  
Phi Eta Sigma  
American Association for Higher Education  
National Association of State Universities and Land Grant Institutions

**PERSONAL INFORMATION:**

BORN July 29, 1944, Atlanta, Georgia  
HEALTH excellent  
MARRIED to Dianne L. Hoff, Ed.D.  
CHILDREN Marc, Jay, and Lara  
ENTHUSIASTIC about higher education administration, and also about symphonic horn playing, Victorian and modern novels, microcomputers, and outdoor sports.