

## **UT System Strategic Plan 2006-2015**

In August 2006, the UT System Board of Regents approved The University of Texas System Strategic Plan 2006-2015. The plan describes key initiatives that the UT System will pursue over the next decade in each of six critical areas.

Enhancing student success

Increasing research, competitiveness,  
and technology transfer

Improving health in Texas

Enriching society through arts and  
cultural contributions

Improving productivity and efficiency

Assuring integrity, accountability,  
and public trust

**UT System  
Strategic Plan 2006-2015  
Overview**

*State, System, & Campus Alignment*

This ambitious planning framework depends on shared responsibilities that align what people and institutions are expected to do with the results for which they are held accountable.

Internal planning tools in this framework include: the UT System strategic plan and annual accountability and performance reports and regular reports to the Board of Regents on specific initiatives, as well as individual institution strategic or long-range plans, institution Compacts, and the presidents' work plans.

Externally, plans for institutions and the System are part of the planning process of the Legislative Budget Board and the Texas Higher Education Coordinating Board, *Closing the Gaps* goals, as well as regional and specialized accreditation studies.

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*UT System Change Initiatives*

Already underway, over the next 10 years the UT System will focus efforts on these key initiatives to move its plan forward:

Graduation rates improvement  
Student learning  
Enrollment management  
UT TeleCampus course redesign  
K-12 science/math programs  
Global programs and strategy  
Graduate/postdoc programs task force

Faculty leadership development  
STARs investments  
Academic program review process  
analysis

Research collaborations symposium  
Energy research  
Nanoelectronics  
Drug diagnostics and development  
Technology transfer regional/shared  
services

Medical education program  
Electronic patient records  
Electronic order entry and joint  
purchasing  
Centralized payroll services  
Expand JAMP  
Cognitive neuroscience program  
Business planning workshop

Arlington data center  
Shared business services initiative  
Productivity ratios and analyses

**UT System  
Strategic Plan 2006-2015  
Overview**

*The UT System in 2015:*

Rank among the top 2 public university systems.

Recruit top researchers and host cross-disciplinary collaborations.

Help keep Texas competitive by translating discoveries to the marketplace—health research, drug diagnostics and development, security, energy, bio-informatics, and nanoelectronics.

Attract and graduate diverse and talented students on time.

Develop the nation's best pool of health professionals.

Create efficient operations through new funding models and technology.

Expand distance education.

Measure outcomes and continuous improvement.

**UT System  
Strategic Plan 2006-2015  
Overview**

*Enhancing Student Success*

1. Improving undergraduate success.
2. Developing more majors in science, technology, engineering, and math.
3. Using financial aid strategically.
4. Managing enrollment strategically.
5. Improving graduate education and the postdoctoral experience.
6. Expanding global initiatives.

**Of primary interest to:** Academic Affairs, Health Affairs, Institute for Public School Initiatives, Institutional Studies & Policy Analysis, Research & Technology Transfer, Strategic Management, UT TeleCampus

**Also involves:** Budget/Controller, Business Affairs, External Relations, Facilities Planning & Construction, Policy, Risk Management

**UT System  
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*Increasing Research, Global Competitiveness, and Technology Transfer*

1. Helping to keep Texas competitive.
2. Enhancing research.
3. Increasing technology transfer.
4. Developing additional top-tier universities and areas of strength.
5. Increasing impact on workforce development.

Areas in which the UT System has interests and strengths on multiple campuses or has the potential to gain distinction:

- Health research
- Drug diagnostics and development
- Security issues
- Energy
- National labs
- Information technology
- Nanotechnology and nanoelectronics

**Of primary interest to:** Academic Affairs, Facilities Planning & Construction, General Counsel, Health Affairs, Institute for Public School Initiatives, Institutional Studies & Policy Analysis, Research & Technology Transfer, Strategic Management

**Also involves:** Budget/Controller, Business Affairs, External Relations, Policy, Technology & Information Svcs

**UT System  
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*Improving Health in Texas*

1. Create new knowledge to improve health.
2. Prepare a diverse group of high-quality health professionals to adequately serve the needs of Texas.
3. Recruit, educate, train, and develop outstanding faculty members.
4. Provide the highest quality, state-of-the-art, preventative, and therapeutic health care.
5. Facilitate the translation of research discoveries to appropriate applications.
6. Manage the health institutions in an efficient, cost-effective manner.
7. Achieve growth in philanthropic support to allow more effective fulfillment of the institutions' mission.
8. Increase public awareness of the mission and contribution of the health institutions.
9. Encourage and assist an increasing number of K-12 and college students to pursue careers in science and health.

**Of primary interest to:** Academic Affairs, External Relations, Health Affairs, Institute for Public School Initiatives, JAMP, Research & Technology Transfer, Strategic Management, TMDAS

**Also involves:** Budget/Controller, Business Affairs, Compliance/Audit, HCQ Risk Management

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*Arts and Culture*

1. Providing opportunities for student participation in the arts on each campus.
2. Including artistic creativity among the criteria for merit increases, promotions, and tenure where it is relevant to a faculty member's assignment.
3. Infusing the arts into each campus's public ceremonies to the extent possible.
4. Considering adequate venues for the arts along with other capital investments.

**Of primary interest to:** Academic Affairs, Health Affairs, Strategic Management

**Also involves:** Budget/Controller, Business Affairs, External Relations, Facilities Planning and Construction

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*Improving Productivity & Efficiency*

**1. Addressing financial issues.**

Strategies to be implemented by the UT System Administration:

- Shared services
- Evaluation of debt capacity
- Expanded use of joint purchasing
- Review of employee benefits
- Greater use of online classes
- Leverage information technology resources for education purposes

Offer guidance to campuses as they develop projected five-year resource requirements, revenue enhancement strategies, and efficiency strategies.

**2. Using technology to enhance efficiency and productivity in the classroom.**

- Expand technologically delivered courses
- Ensure quality of technologically delivered courses
- Expand capacity of the UT TeleCampus to support UT System institutions

**Of primary interest to:** Academic Affairs (UT TeleCampus), Accounting and Purchasing Services, Administration, Business Affairs, Controller, Employee Benefits/Services, Finance, Health Affairs, Strategic Management, Technology and Information Services

**Also involves:** External Relations, Facilities Planning and Construction, General Counsel, Historically Under-utilized Businesses, Policy, Risk Management

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*Integrity, Accountability, and the  
Public Trust*

**Communication**

- Position the UT System as a national model of leadership.
- Build and strengthen public understanding of the importance of the UT System.
- Build public trust in the brand of the UT System.

**Enhancing alignment and accountability**

- Align UT System planning framework
- Campus strategic plans
- Annual updates/measures of progress
- Accountability reporting

**Enhancing compliance**

- Pursue a proactive noncompliance prevention and detection infrastructure.
- Develop and Enterprise Risk Management approach that looks at strategic, operational, financial, and compliance risks as a whole.
- Create an environment of open communication & learning opportunities.
- Continue to be viewed nationally as the internal audit and compliance leaders.

**Of primary interest to:** Academic Affairs, Audit, Business Affairs, Compliance, External Relations, Health Affairs, Risk Management, Strategic Management

**Also involves:** Controller, Policy, Technology & Information Services