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Committee Meeting: 11/9/2005

Board Meeting: 11/10/2005 Austin, Texas

Cyndi Taylor Krier, Chairman John W. Barnhill, Jr. Judith L. Craven, M.D. Robert A. Estrada Colleen McHugh

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Co	nvene	3:00 p.m. Chairman Krier		
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2.	U. T. System Board of Regents: Update regarding Task Force on Admissions, Tuition, and Financial Aid	3:15 p.m. Report Dr. Sullivan	Not on Agenda	21
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4.	U. T. Dallas: Appointment of Dr. Franklyn G. Jenifer as President Emeritus	Not on Agenda	Action	22
5.	U. T. Dallas: Authorization to establish Ph.D. and M.S. degrees in Criminology	3:35 p.m. Action President Daniel Dr. Sullivan	Action	23
6.	U. T. Dallas: 911 System Housing - Amendment of the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt	3:40 p.m. Action Mr. Dixon	Action	25

7.	U. T. Dallas: Natural Science and Engineering Research Building Infrastructure Related Projects - Amendment of	Committee Meeting 3:45 p.m. Action	Board Meeting Action	Page
	the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt	Mr. Dixon	Action	Li
8	3. U. T. Dallas: Physical Plant Building - Amendment of the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt	3:50 p.m. Action Mr. Dixon	Action	29
Ş	9. U. T. El Paso: Authorization to establish a Ph.D. in Chemistry	3:55 p.m. Action President Natalicio Dr. Sullivan	Action	30
	10. U. T. Pan American: Approval to expand planning authority for a Ph.D. in Rehabilitation in Counseling	4:00 p.m. Action President Cárdenas Dr. Sullivan	Action	32
•	11. U. T. San Antonio: Request to create the College of Education and Human Development Advisory Council (Regents' <i>Rules and Regulations</i> , Series 60302, regarding advisory councils)	4:05 p.m. Action President Romo	Action	33
	12. U. T. San Antonio: Discussion of compact priorities	4:10 p.m. Report President Romo Dr. Sullivan	Not on Agenda	34
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1	Adjourn	4:30 p.m.		

1. <u>U. T. System: Reports from academic presidents, Academic Affairs</u> Committee members, and Executive Vice Chancellor Sullivan

REPORT

The academic presidents, committee members, and Executive Vice Chancellor Sullivan may report briefly on new developments taking place at each campus. These reports may include areas such as new research grants, significant collaborations with external agencies, or other topics deemed to be important. This is a quarterly update to the Academic Affairs Committee of the U. T. System Board of Regents.

2. <u>U. T. System Board of Regents: Update regarding Task Force on</u> Admissions, Tuition, and Financial Aid

REPORT

Executive Vice Chancellor Sullivan will report on the U. T. System's admissions issues related to the Board of Regents' Task Force on Admissions, Tuition, and Financial Aid.

Regent Caven was appointed to head the Task Force on Admissions, Tuition, and Financial Aid at the Board meeting on November 13, 2003. The mission of the Task Force was: 1) to develop strategies that bring together admissions, tuition, and financial aid policies in a comprehensive policy unit for the Board to enhance recruitment, enrollment, retention, and graduation of U. T. System students while focusing on admissions, tuition, and financial aid; and 2) structure the long-term processes under which the Board of Regents develops its admissions, tuition, and financial aid policies.

3. <u>U. T. Brownsville: Approval to expand planning authority for an Ed.D. degree in Curriculum and Instruction</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs and President García that

- a. degree planning authority for U. T. Brownsville be expanded to include an Ed.D. in Curriculum and Instruction; and
- b. the proposal be submitted to the Texas Higher Education Coordinating Board for review and appropriate action.

BACKGROUND INFORMATION

The primary objective of the Ed.D. is to prepare a new generation of scholars and educators who will fully integrate the areas of teaching, learning, and bilingual instruction.

The Ed.D. in Curriculum and Instruction will be designed to develop four specific skills: advanced teaching skills, evaluation of current research in curriculum and instruction, and advanced research skills in teaching.

4. <u>U. T. Dallas: Appointment of Dr. Franklyn G. Jenifer as Presid</u>ent Emeritus

RECOMMENDATION

Chancellor Yudof recommends that authorization be granted to appoint Dr. Franklyn G. Jenifer as President Emeritus at The University of Texas at Dallas. Approval of this recommendation is being requested in accordance with the Regents' *Rules and Regulations*, Series 20301.

BACKGROUND INFORMATION

Dr. Franklyn G. Jenifer served as President of U. T. Dallas from 1994-2005. Dr. Jenifer earned his bachelor's and master's degrees from Howard University, and his Ph.D. from the University of Maryland. Dr. Jenifer served 43 years in higher education and public education before retiring in 2005.

Under Dr. Jenifer's presidency, U. T. Dallas gained legislative approval for change in universities' funding formula to recognize the unique mission of technological, scientific, and management excellence. In addition, enrollment was vastly improved under President Jenifer's leadership.

Dr. Jenifer oversaw construction of four new student residence complexes, an extension to the student center, and a new events center. He obtained funding to more than double the size of Erik Jonsson School of Engineering and Computer Science and secured funding for the new School of Management building. He obtained full accreditation from the Southern Association of Colleges and Schools for U. T. Dallas and significantly improved the number of and employment conditions for women and minorities. At the time he retired, U. T. Dallas had over 500 faculty members and nearly 14,000 students.

President Franklyn G. Jenifer successfully addressed the challenges of president and met his initial goals by adding modern facilities and by leading U. T. Dallas to a high level of academic excellence.

5. <u>U. T. Dallas: Authorization to establish Ph.D. and M.S. degrees in</u> Criminology

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs and President Daniel that authorization be granted to

- a. establish Ph.D. and M.S. degrees in Criminology at U. T. Dallas;
- b. submit the proposal to the Texas Higher Education Coordinating Board for review and appropriate action; and
- authorize the Executive Vice Chancellor for Academic Affairs to certify on behalf of the Board of Regents that relevant Coordinating Board criteria for approval by the Commissioner of Higher Education have been met.

In addition, the Coordinating Board will be asked to change the U. T. Dallas Table of Programs to reflect authorization for the proposed degree programs.

BACKGROUND INFORMATION

Program Description

The proposed graduate program in Criminology will be an interdisciplinary, research oriented program offered in conjunction with the other graduate programs in the School of Social Sciences at U. T. Dallas. The Ph.D. in Criminology and the M.S. in Criminology will share a 30-semester credit hour core of existing courses that emphasize the theories of criminal behavior, research methods in criminology, and society's response to crime. The objective of the Ph.D. program is to provide students with a coherent and intellectually challenging research degree that prepares them for an academic appointment as a university professor or an administrative appointment with oversight of research and development within criminal justice organizations. Graduates of the Criminology program will earn the Ph.D. following successful completion of 90 semester credit hours beyond the proposed 36-semester credit hour M.S. degree or an equivalent earned master's degree. Implementation of the degrees is anticipated during the 2005-2006 academic year.

Need and Student Demand

Texas is generally among the states with the highest crime rates as measured by the Federal Bureau of Investigation (FBI). According to the most recent data from the Bureau of Justice, Texas consistently ranks among the states having the highest amount and severity of crime. Dallas recently took the lead among urban cities in the

U.S. in rates of robbery. Similarly, Texas ranks high in terms of the size, complexity, and cost of the correctional system that must incarcerate criminals at taxpayer expense. This unfavorable profile indicates there are many important criminal justice topics within the state that should be examined by skilled criminologists. This is true not only statewide, but especially in the North Texas region. Texas has a comparatively small number of doctoral programs in which criminologists can be trained, and it has no academic program specifically for this mission.

There are two primary groups of potential students who will have particular interest in this degree: the 230 students already at U. T. Dallas with undergraduate majors in sociology and criminal justice studies, and the individuals working in the public sectors in the region who may desire a doctoral degree for professional advancement. Examples of the latter students are faculty members at community colleges who currently hold a master's degree and desire to pursue a doctorate. Evidence of the demand for these graduates can be found in searches for over 230 positions placed in the three leading journals in the field over the past two years.

Program Quality

The School of Social Sciences has an interdisciplinary and applied focus and has strengths in the areas of measurement and research techniques. The proposed degree programs in Criminology would complement, and in turn be complemented by the:

1) M.S. in Applied Sociology, 2) Master of Public Affairs, 3) Ph.D. in Public Policy and Political Economy, 4) Ph.D. in Political Science, and 5) Ph.D. in Economics. Both the Applied Sociology and the Public Policy and Political Economy programs offer limited concentrations in criminology. Those courses are all part of the proposed program. Additionally, criminologists tend to be interdisciplinary, and they may wish to take graduate courses in Economics, Public Affairs, or Political Science. The interdisciplinary structure of the School of Social Sciences facilitates such collaboration.

Faculty members in the School of Social Sciences have the expertise to implement a nationally recognized program in Criminology. In the past five years, they have published over 70 scholarly articles, 11 books, and numerous policy and research reports. The faculty also have generated over \$2 million in funded research and currently have over \$1 million in grants under review. A central component of these grants, completed and pending, involve graduate student training. The faculty have chaired over 40 doctoral dissertations and theses, and are committed to conduct scholarly and practical research on crime and train the next generation of criminological researchers.

The report issued by the Washington Advisory Group on behalf of the U. T. System has strongly indicated that U. T. Dallas is one of the U. T. System institutions that can and should expand its student body and its programs over the next 10 years.

Program Cost

Estimated expenditures for the first five years of the proposed programs are \$387,500. This includes new costs of \$375,000 for graduate assistants and \$12,500 for supplies and materials. U. T. Dallas will commit \$224,750 in a combination of interest income, designated funds, and general, non-state institutional funds on hand in addition to \$162,750 in formula funding to finance the first five years of the programs. The programs are projected to be self-supporting beginning in year three.

6. <u>U. T. Dallas: 911 System Housing - Amendment of the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt</u>

RECOMMENDATION

The Chancellor concurs with the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Daniel that the U. T. System Board of Regents amend the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include the 911 System Housing project at The University of Texas at Dallas as set out below:

Architecturally or Historically

Significant: Yes ☐ No ☒

Project Delivery Method: Design/Build

Substantial Completion Date: August 2006

Total Project Cost: Source Proposed

Revenue Financing System Bond Proceeds \$100,000

- a. approve a total project cost of \$100,000 with funding from Revenue Financing System Bond Proceeds;
- b. authorize U. T. Dallas to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts:
- c. appropriate and authorize expenditure of funds; and

- d. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
 - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;
 - sufficient funds will be available to meet the financial obligations
 of the U. T. System, including sufficient Pledged Revenues as
 defined in the Master Resolution to satisfy the Annual Debt Service
 Requirements of the Financing System, and to meet all financial
 obligations of the U. T. System Board of Regents relating to the
 Financing System; and
 - U. T. Dallas, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$100,000.

BACKGROUND INFORMATION

Debt Service

The \$100,000 in Revenue Financing System debt is expected to be repaid from designated tuition funds with estimated annual debt service of \$8,718. Overall debt service coverage for the institution is expected to average 1.90 times from FY 2006 through 2011.

Project Description

U. T. Dallas is requesting institutional management to construct a 500 square foot concrete structure with dedicated electrical power to ensure an operational 911 system for the campus in the event of a tornado or other disaster.

This project is below the Capital Improvement cost threshold but is being added to the Capital Improvement Program due to the use of debt financing.

U. T. Dallas Facilities Management personnel have the experience and capability to manage all aspects of the work.

This proposed off-cycle project has been approved by U. T. System staff and meets the criteria for inclusion in the Capital Improvement Program.

7. <u>U. T. Dallas: Natural Science and Engineering Research Building Infrastructure Related Projects - Amendment of the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt</u>

RECOMMENDATION

The Chancellor concurs with the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Daniel that the U. T. System Board of Regents amend the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include the Natural Science and Engineering Research Building Infrastructure Related Projects at The University of Texas at Dallas as follows:

Archite	cturally	or His	torically

Significant: Yes ☐ No ☒

Project Delivery Method: Design/Build

Substantial Completion Date: August 2006

Total Project Cost: Source Proposed

Revenue Financing System Bond Proceeds \$580,000

- a. approve a total project cost of \$580,000 with funding from Revenue Financing System Bond Proceeds;
- authorize U. T. Dallas to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts;
- c. appropriate and authorize expenditure of funds; and
- d. resolve in accordance with Section 5 of the Amended and Restated Master Resolution Establishing The University of Texas System Revenue Financing System that
 - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;
 - sufficient funds will be available to meet the financial obligations
 of the U. T. System, including sufficient Pledged Revenues as
 defined in the Master Resolution to satisfy the Annual Debt Service
 Requirements of the Financing System, and to meet all financial
 obligations of the U. T. System Board of Regents relating to the
 Financing System; and

 U. T. Dallas, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$580,000.

BACKGROUND INFORMATION

Debt Service

The \$580,000 in Revenue Financing System debt is expected to be repaid from designated tuition funds with estimated annual debt service of \$50,567. Overall debt service coverage for the institution is expected to average 1.90 times from FY 2006 through 2011.

Project Description

U. T. Dallas is requesting institutional management to construct four infrastructure related projects for the Natural Science and Engineering Research Building (NSERB). Sidewalks from the NSERB will be constructed along Rutford Drive to provide a pedestrian pathway to and from NSERB and other campus buildings. A surplus/storage building immediately across the street from the NSERB building will be torn down and relocated to a new service compound. Another project includes grading, paving, telecom, fiber, and electrical infrastructure for the service compound. The project to build a bridge over the creek and sidewalk from NSERB to the north Callier Center for Communication Disorders will provide a pedestrian pathway from NSERB to other campus buildings.

This project is below the Capital Improvement cost threshold but is being added to the Capital Improvement Program due to the use of debt financing.

U. T. Dallas Facilities Management personnel have the experience and capability to manage all aspects of the work.

This proposed off-cycle project has been approved by U. T. System staff and meets the criteria for inclusion in the Capital Improvement Program.

8. <u>U. T. Dallas: Physical Plant Building - Amendment of the FY 2006-2011</u>

<u>Capital Improvement Program and the FY 2006-2007 Capital Budget to include project; authorization of institutional management; appropriation of funds and authorization of expenditure; and resolution regarding parity debt</u>

RECOMMENDATION

The Chancellor concurs with the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Daniel that the U. T. System Board of Regents amend the FY 2006-2011 Capital Improvement Program and the FY 2006-2007 Capital Budget to include the Physical Plant Building project at The University of Texas at Dallas as follows:

Architecturally or Historically

Significant: Yes ☐ No ☒

Project Delivery Method: Design/Build

Substantial Completion Date: August 2006

Total Project Cost: Source Proposed

Revenue Financing System Bond Proceeds \$900,000

- a. approve a total project cost of \$900,000 with funding from Revenue Financing System Bond Proceeds;
- b. authorize U. T. Dallas to manage the total project budgets, appoint architects, approve facility programs, prepare final plans, and award contracts:
- c. appropriate and authorize expenditure of funds; and
- d. resolve in accordance with Section 5 of the Amended and Restated
 Master Resolution Establishing The University of Texas System Revenue
 Financing System that
 - parity debt shall be issued to pay the project's cost, including any costs prior to the issuance of such parity debt;
 - sufficient funds will be available to meet the financial obligations
 of the U. T. System, including sufficient Pledged Revenues as
 defined in the Master Resolution to satisfy the Annual Debt Service
 Requirements of the Financing System, and to meet all financial
 obligations of the U. T. System Board of Regents relating to the
 Financing System; and

 U. T. Dallas, which is a "Member" as such term is used in the Master Resolution, possesses the financial capacity to satisfy its direct obligation as defined in the Master Resolution relating to the issuance by the U. T. System Board of Regents of tax-exempt parity debt in the aggregate amount of \$900,000.

BACKGROUND INFORMATION

Debt Service

The \$900,000 in Revenue Financing System debt is expected to be repaid from designated tuition funds with estimated annual debt service of \$78,466. Overall debt service coverage for the institution is expected to average 1.90 times from FY 2006 through 2011.

Project Description

U. T. Dallas is requesting institutional management to construct a new metal physical plant building in the service compound. The new building will provide needed space for physical plant staff, shops and a warehouse, and allow the University Police to move into the current physical plant building, thus providing needed space for expanding staff and services.

This project is below the Capital Improvement cost threshold but is being added to the Capital Improvement Program due to the use of debt financing.

U. T. Dallas Facilities Management personnel have the experience and capability to manage all aspects of the work.

This proposed off-cycle project has been approved by U. T. System staff and meets the criteria for inclusion in the Capital Improvement Program.

9. <u>U. T. El Paso: Authorization to establish a Ph.D. in Chemistry</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs and President Natalicio that authorization be granted to

- a. establish a Ph.D. degree in Chemistry at U. T. El Paso; and
- b. submit the proposal to the Texas Higher Education Coordinating Board for review and appropriate action.

In addition, the Coordinating Board will be asked to change the U. T. El Paso Table of Programs to reflect authorization for the proposed degree program.

BACKGROUND INFORMATION

Program Description

U. T. El Paso proposes establishment of a Ph.D. in Chemistry to consist of 72 semester credit hours beyond the bachelor's level (or at least 42 hours beyond the master's level). The program will be administered by the Department of Chemistry and will provide opportunities for education and research in areas consistent with the strengths of department faculty and established research initiatives. The proposed program is designed to prepare professional chemists for careers in teaching and research in academic, industrial, and public sector settings. Complementing existing Ph.D. programs in Environmental Science and Engineering, Materials Science and Engineering, Geological Sciences and Biological Sciences, and a proposed program in Computational Science, a Chemistry Ph.D. program would contribute to the development of a broad research infrastructure in science consistent with U. T. El Paso and U. T. System goals for the rapid expansion of research that builds on established areas of excellence. The anticipated date for enrolling the first students is Fall 2006.

Need and Student Demand

The creation of a Chemistry Ph.D. degree program at U. T. El Paso will provide important opportunities for the development of research and advanced training in areas that are key to Texas economic development and education goals. Graduates of the program will contribute to meeting an anticipated need for doctorally-trained chemists, particularly Hispanics, in industry and in academe. The program will also sustain the growth of research in an outstanding department. The border-region location also places the U. T. El Paso program to collaborate with locally-based industry to exploit the opportunities for commercialization of research results. Responding to the issues raised in the Texas Higher Education Coordinating Board's Closing the Gaps report, the program will build on the Department of Chemistry's proven record in attracting highquality undergraduate and graduate students, a substantial proportion of whom are Mexican or Mexican American. By educating Hispanic Ph.D.s, the program will substantially increase the representation of Hispanics in chemistry and related professions in Texas and nationally. In the last five years, only 58 Mexican-Americans have received Ph.D.s in Chemistry in the United States. Thus, graduates of the U. T. El Paso program can play a crucial role in providing the faculty who have the skills to train future generations of scientists in an increasingly diverse state.

The program expects to enroll 22 students within a five-year term. The students will include existing undergraduate and master's students who have registered strong interest in pursuing doctoral studies in Chemistry. Moreover, students from regional universities in the southwest and Mexico have also shown strong interest in doctoral studies in Chemistry at U. T. El Paso.

Program Quality

The existing U. T. El Paso Chemistry faculty has a remarkable record of scholarly accomplishment and research activity. During the last five years annual research funding in Chemistry at U. T. El Paso has increased from \$1.6 million to \$7.1 million. During the same period the number of refereed publications rose from 20 to 48 per year. Two members of the faculty received national awards in 2004 for research undertaken at U. T. El Paso. A substantial proportion of the current faculty has considerable experience training doctoral students. Current research programs are linked to major funded research centers on the U. T. El Paso campus and have systematically involved graduate students. Current and anticipated faculty recruitment, including a Welch Foundation Chair, will enhance the quality of the program.

Program Cost

The expenditures for the first five years are anticipated to be \$3,679,000. The major costs will be for new equipment and enhancements of the existing library collections. This includes \$2,000,000 for new equipment, \$430,000 for needed facility renovation, \$285,000 for library resources, \$240,000 for staff support, \$40,000 to fund seminar and related programs for doctoral students and faculty, and \$684,000 to support graduate students. These costs will be met from credit hour formula funding, Permanent University Fund allocations, and reallocation of university resources, including formula-generated excellence funds. It is anticipated that external funds will cover an increasing portion of the program's cost after the initial development period.

10. <u>U. T. Pan American: Approval to expand planning authority for a Ph.D. in Rehabilitation in Counseling</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs and President Cárdenas that

- a. degree planning authority for U. T. Pan American be expanded to include a Ph.D. in Rehabilitation in Counseling; and
- b. the proposal be submitted to the Texas Higher Education Coordinating Board for review and appropriate action.

BACKGROUND INFORMATION

The primary objective of the Ph.D. is to prepare a new generation of scholars and educators who will fully integrate the areas of teaching, learning, curriculum, and bilingual instruction.

The Ph.D. in Rehabilitation in Counseling will be designed to develop three specific skills: advanced teaching skills, evaluation of current research in rehabilitation counseling, and advanced research skills in counseling.

11. <u>U. T. San Antonio: Request to create the College of Education and Human Development Advisory Council (Regents' *Rules and Regulations*, Series 60302, regarding advisory councils)</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Vice Chancellor for External Relations, and President Romo that the U. T. System Board of Regents approve creation of the College of Education and Human Development Advisory Council.

BACKGROUND INFORMATION

The establishment of an advisory council requires Board approval to comply with the Regents' *Rules and Regulations*, Series 60302. Membership in the College of Education and Human Development Advisory Council will be subject to approval by the Chancellor. The Advisory Council will provide counsel to the deans and support to U. T. San Antonio's fund-raising development efforts.

The College of Education and Human Development prepares professionals for leadership in education and human development organizations serving diverse populations across their life span. Faculty engage in a broad and robust program of research and provide extensive service to the community, the University, their profession, and the nation.

12. U. T. San Antonio: Discussion of compact priorities

REPORT

President Romo and Executive Vice Chancellor Sullivan will lead a discussion about compact priorities for The University of Texas at San Antonio as set out in the compact on Pages 53 - 70 in the Supplemental Materials (Volume 2) of the Agenda Book.

Dr. Romo's PowerPoint presentation is on Pages 71 - 75 in the Supplemental Materials (Volume 2) of the Agenda Book.

13. <u>U. T. Arlington: Discussion of compact priorities</u>

REPORT

President Spaniolo and Executive Vice Chancellor Sullivan will lead a discussion about compact priorities for The University of Texas at Arlington as set out in the compact on Pages 76 - 90 in the Supplemental Materials (Volume 2) of the Agenda Book. President Spaniolo's PowerPoint presentation is on Pages 91 - 95 in the Supplemental Materials (Volume 2) of the Agenda Book. He will outline short-term priorities, excellence initiative objectives, strategic planning objectives, and development initiative objectives.