# BOARD OF REGENTS OF THE UNIVERSITY OF TEXAS SYSTEM

### **CALENDAR**

Date: Wednesday, May 7, 2003

<u>Time</u>: **2:00 p.m.** 

Place: Board Meeting Room, Ninth Floor, Ashbel Smith Hall,

201 West Seventh Street, U. T. System Administration,

Austin, Texas

<u>Purpose</u>: Group Photograph of Regents

<u>Time</u>: 2:30 p.m.

<u>Purpose</u>: Convene in Open Session for Annual Meeting With

Officers of the U. T. System Student Advisory Council

See Page 1, Items A - B

<u>Time</u>: **3:30 p.m. approximately**Purpose: Recess to Executive Session

See Page 11, Item C

Time: 4:45 p.m. approximately

Purpose: Reconvene in Open Session to Consider Action on

**Executive Session Items and Recess** 

See Page 11, Items D - E

Date: Thursday, May 8, 2003

Time: **8:30 a.m.** 

Place: Board Meeting Room, Ninth Floor, Ashbel Smith Hall,

201 West Seventh Street, U. T. System Administration,

Austin. Texas

Purpose: Reconvene in Open Session to Continue Until

Completion of Business

See Pages 12 - 109, Items F - M

Telephone Numbers

Office of the Board of Regents (512) 499-4402

Four Seasons Hotel, 98 San Jacinto

(512) 478-4500

# TABLE OF CONTENTS MEETING OF THE BOARD

<u>Date</u> :		May 7, 2003	
Time:	<ul><li>2:00 p.m. (Group Photo)</li><li>2:30 p.m. (Meeting with Student Advisory Council)</li></ul>		
<u>Place</u>	Place: Board Meeting Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh Street, U. T. System Administration, Austin, Texas		
			<u>Page</u>
OPEN SESSION			
ANNUAL MEETING WITH THE STUDENT ADVISORY COUNCIL 1			
EXEC	UTIVE	SESSION	
1.	Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – Section 551.074		11
	a.	U. T. Arlington: Consideration of Personnel Matters Relating to Presidential Search	
	b.	U. T. System: Consideration of Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment and Duties of Officers or Employees	
	C.	U. T. System: Consideration of Personnel Matters Relating to Evaluation of Presidents and U. T. System Executive Officers	
2.		ultation with Attorney Regarding Legal Matters or Pending and/or implated Litigation or Settlement Offers – Section 551.071	11

# TABLE OF CONTENTS

# MEETING OF THE BOARD (continued)

<u>Date</u> :		May 8, 2003	
Time:		8:30 a.m.	
<u>Place</u> :	:	Board Meeting Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh Street, U. T. System Administration, Austin, Texas	
APPR	OVAL	OF MINUTES	12
SPEC	IAL RE	PORTS:	
1.		Board of Regents: New Ways of Managing Records in the of the Board of Regents	12
2.		System: Update on Development of the Accountability and mance Report	17
SPEC	IAL ITE	EMS:	
1.	Rules sectio	Board of Regents: Proposed Amendments to the Regents' and Regulations, Part One, Chapter I, Section 3, Subna 3.2 (Duties of the Chairman), Section 7 (Committees and Appointments), and Section 8, Subsection 8.3 (Order of ess)	20
2.	Rules	Board of Regents: Proposed Amendments to the Regents' and Regulations, Part One, Chapter I, Section 6 ings of the Board and Standing Committees of the Board)	24
3.		Board of Regents: Proposed Amendments to the Regents' and Regulations, Part One, Chapter I, Section 8 edure)	25
4.	Rules (Deleg	Board of Regents: Proposed Amendment to the Regents' and Regulations, Part One, Chapter I, Section 9 gation to Act on Behalf of the Board), Subsection 9.2, vision 9.22	29
5.	Rules	Board of Regents: Proposed Amendments to the Regents' and Regulations, Part One, Chapter II, Section 3, ection 3.3, Subdivision 3.31 (System Director of Audits)	30

# **TABLE OF CONTENTS**

# MEETING OF THE BOARD (continued)

6.	U. T. Board of Regents: Proposed Amendment to the Regents' Rules and Regulations, Part One, Chapter VI, Section 6 (Use of University Facilities)	32
7.	U. T. Board of Regents: Request for Approval of Appointments to the Board for Lease, The University of Texas Investment Management Company (UTIMCO), Texas Growth Fund, and M. D. Anderson Services Corporation (Regents' Rules and Regulations, Part One, Chapter I, Section 7 Related to Committees and Other Appointments)	33
8.	U. T. Tyler: Recommendation for Approval to Appoint Dr. George F. Hamm as President Emeritus Pursuant to Regents' Rules and Regulations, Part One, Chapter II, Section 21 (Honorary Titles)	35
9.	U. T. System: Report of Summary of Gift Acceptance Conforming to Board Policy for December 1, 2002 Through February 28, 2003	37
MEE	TINGS OF THE STANDING COMMITTEES	38
ОТН	ER MATTERS	
	U. T. Arlington: Report Concerning Appointment of Presidential Search Advisory Committee	108

# AGENDA FOR MEETING OF BOARD OF REGENTS OF THE UNIVERSITY OF TEXAS SYSTEM

Date: Wednesday, May 7, 2003

Time: 2:30 p.m.

Place: Board Meeting Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh

Street, U. T. System Administration, Austin, Texas

A. CALL TO ORDER

B. ANNUAL MEETING WITH OFFICERS OF THE U. T. SYSTEM STUDENT ADVISORY COUNCIL

The University of Texas System Student Advisory Council will meet with the Board to discuss accomplishments of the Council and plans for the future.

### AGENDA

- 1. Executive and Standing Committee Member Introductions
- 2. Chairperson's Report and Overview
- 3. Executive Committee and Standing Committee Remarks and Recommendations

# **BACKGROUND INFORMATION**

The University of Texas System Student Advisory Council was established in 1989 to provide input to the U. T. Board of Regents working through and with the Chancellor and U. T. System Administration on issues of student concern. The operating guidelines of the Council require that recommendations have a multi

component focus and that the Council explore individual campus issues with component administrators prior to any consideration. The Student Advisory Council consists of three student representatives from each U. T. System component institution enrolling students and meets quarterly, usually in Austin. The Standing Committees of the Council are: Academic Affairs, Campus Life, Finance and Planning, Health and Graduate Affairs, Legislative Affairs, and Technology/Facilities Planning.

The Student Advisory Council met April 4-5, 2003, to finalize their recommendations as set forth on Pages 3 - 10 prior to the May 2003 meeting of the U. T. Board of Regents.

Council members scheduled to attend are:

Chair: Mr. Eric Opiela, U. T. Austin, Third Year Graduate Student, Law School

Vice-Chair: Mr. Alan Thomas, U. T. Tyler, Third Year Graduate Student, Sociology

**Administrative Assistant:** Ms. Semilla Rivera, U. T. Health Science Center - Houston, Third Year Graduate Student, Epidemiology

Historian: Ms. Debra Perez, U. T. Brownsville, Junior, Criminal Justice

Academic Affairs Committee: Mr. Elliott Kruppa, U. T. Austin, Senior, Finance

**Campus Life Committee:** Ms. Kendra Ray, U. T. Dallas, Senior, Business Management

**Finance and Planning Committee:** Mr. Dean Blount, U. T. Health Science Center - San Antonio, Second Year Graduate Student, M.S. in Nursing as Family Nurse Practitioner

**Health and Graduate Affairs Committee:** Ms. Rabea Benhalim, U. T. Dallas, Junior, Literary Studies, Government and Politics (reporting for Mr. Donald Stepan, U. T. Southwestern Medical Center - Dallas, Fourth Year Medical Student)

**Legislative Affairs Committee:** Ms. Rabea Benhalim, U. T. Dallas, Junior, Literary Studies, Government and Politics

**Technology/Facilities Planning Committee:** Mr. Justin Appleby, U. T. Dallas, Senior, Applied Mathematics

# The University of Texas System Student Advisory Council



2002-2003

# Recommendations and Report to the

**Board of Regents** 

of the

**University of Texas System** 

May 7, 2003

Eric Opiela, Chairman

### THE UNIVERSITY OF TEXAS SYSTEM

Student Advisory Council Eric Opiela, Chairman Main Building 2403 Austin, Texas 78712 512/791-6336

The Honorable Charles Miller Chairman, University of Texas System Board of Regents 601 Colorado St. Austin, TX 78701

### Dear Chairman Miller:

As the 2002-2003 term of the University of Texas System Student Advisory Council draws to a close, I have had the opportunity to reflect on the accomplishments of the council as well as the unmet challenges for which the students of the University of Texas System need your help and the help of the UT System Administration to continue meeting our constitutional mandate to "create a University of the First Class for the People of Texas."

Contained in the attached report are both our recommendations and a record of accomplishments for the past academic year. We ask that the members of the Board of Regents, as well as the Chancellor and his staff, carefully review and consider these, as they represent the collective voice of the students enrolled in our great University System. As you well know, each academic and health component of the UT System send three delegates to the Student Advisory Council, most of whom are the elected representatives of their respective student bodies. These students truly and deeply care about the future of their institutions, and have dedicated substantial amounts of time this past year to contribute solutions to the problems facing UT System components. A number of the enclosed recommendations call for increased student contributions toward solving university problems that affect student life. While some might argue that students are neither interested in nor should rightfully play a role in university decisionmaking due to academic obligations, I posit a counterargument: Students are interested in making their university a better place, and derive significant academic and other developmental benefits from meaningful involvement in their university's decisionmaking processes. In addition, I am confident that when students are engaged in their university, rather than marginalized, they will remain as dedicated alumni as they move into their professional careers, rather than become disenchanted and forswear their alma mater.

Texas needs leaders for the 21<sup>st</sup> Century. Let us do our best to work together to develop these leaders while "creating a University of the First Class."

Sincerely yours,

Eric Opiela

UTSSAC Chair, 2002-2003

# Finance and Planning/Technology and Planning Committees RECOMMENDATION

Students desire a proactive role in the planning and fiscal affairs that affect their component. Student leaders on component campuses know that many planning and fiscal needs are complicated and require a significant amount of background knowledge. They are willing to take the time to learn the issues in order to be a cogent participant in discussions. Such time is not only well spent as an educational student self-governance activity, but is also an important skill-building exercise as they prepare to enter the professional world they are currently studying. With this knowledge, the UTSSAC Finance and Planning Committee/Technology and Planning Committee presents the following recommendation for review and consideration:

That the UT System implement a policy such that each component will identify at least one student as a Presidential Advisor to ensure that the students of that component will be represented on all relevant committees; to ensure that student input is received at all levels and to ensure that information on issues of importance to the student population will be disseminated.

### **BACKGROUND**

With the multitude of projects and changes under consideration at individual components at any one time, the current system of obtaining student input and keeping students informed about the issues is ineffective. System components currently deal with the issues of student involvement with attitudes that vary widely from embracing to ignoring. For example, The Office of Student Services of some components do not include students in the planning for distribution of student fees while others have anywhere between five and twelve student members on their student fees advisory committees.

Each component has different needs and issues but all of those needs and issues affect the student population. It is imperative that there be a student representative at every component involved at the Presidential level, as a reasoned, informed voice to ensure that the student voices are heard and stand ready to respond to the complex planning and fiscal issues of their component.

# Health and Graduate Affairs Committee RECOMMENDATION

The UTSSAC Health and Graduate Affairs Committee presents the following recommendations for review and consideration.

### **Health Insurance**

- It is recommended that at the next review period for health insurance that UT-System continue to select as a base a policy that maintains at least the current levels with improved customer service.
- Additionally, covered students should be given insurance cards, better descriptions of coverage levels, and improved explanations of acquiring benefits and using website.
- It is requested that any new policy allow individual students to select additional coverage and upgrade. Additional options for instance could improve or expand to dependent care, preventative care, and prescription drugs.

### **Graduate Research and Teaching Assistants**

- The ability to recruit good graduate students depends to a large extent on the benefits package offered to them.
- We do not support the legislative proposal that medical coverage be discontinued as part of benefits for those who work less than 40 hours.
- We recommend that the medical benefits package be given to all graduate TAs, RAs, and AIs, as well as fellowship holders.
- Although the current financial situation does not warrant tuition waivers or reimbursement, the issue should continue to be addressed as a valid need in UT System.
- We do not support the legislative proposal that graduate student employees and fellowship holders no longer receive tuition waivers of out of state tuition rates.

### **Advancement of UT-System**

- We request that UT System develop long term plans to pursue increased research funding for all components from existing levels.
- We support the proposal to have a consultant recommend to the Chancellor how to move UTA, UTD, UTEP, and UTSA up to research funding of at least \$100 million.
- We recognize that increased research funding may involve collaborations between components and health centers to get to higher levels of research funding.
- We recommend that when UT-System submits and pursues researching grants, the priority and weight of which institutions get funds can be changed to be equitable across system. It is recognized that once a government or private grant is conferred to an institution that funding may not be reassigned.
- We request that UT System develop a plan to create at least one additional law school in underrepresented regions. A law school at either UT El Paso or UT Brownsville would encourage legal students in these areas to apply locally with the hope that they would remain in the area and establish their practices there.
- By the year 2005, the El Paso/Juarez metroplex population is expected to exceed 2.5 million people, and this makes this area the largest international border

community in the world. El Paso alone is the 19<sup>th</sup> largest city in the United States. The area is currently deficient in legal counsel, and by establishing a local program, residents would have better access to qualified counsel. The law school would also attract increased funding, decrease the loss of future professionals to other areas, and generate revenue for the area. The UTEP library has a collection of over 13,000 legal texts and close to 30 pallets of additional legal resources currently unshelved. A law librarian is also employed to help students identify legal texts. Furthermore, there are two law magnets high schools in El Paso. At UTEP, continuing legal education courses are offered for local law professionals. UTEP also provides the Law School Preparation Institute, which is a summer program for students interested in attending law school. UTEP already has qualified faculty holding law degrees. A number of activities that promote law studies are offered such as seminars, conferences with judges, lawyers, and law school representatives.

• The Valley is the third fastest growing region in the United States. 3.5 million people live in South Texas. Only 15 advanced degrees are offered in the region. There are two established universities within 45 minutes from the UTB that have joint pre-law and criminal justice programs.

# Academic Affairs Committee RECOMMENDATIONS

# **Academic Integrity**

<u>Academic Integrity</u>: We, the members of the Academic Affairs committee of UTSSAC, strongly recommend that a system wide academic integrity statement be implemented. We recommend the following statement:

"By upholding honesty, trust, fairness, respect, and responsibility, we strive to create a community that promotes ethical behavior, upholds equality of opportunity, strengthens the integrity of the institution, fosters pride in the university, and inspires individuals towards a life-long commitment to honor."

Recommendations for the Application of the Statement include: (a) Upon admittance, (b) at orientation, (c) administered before tests, (d) on the course syllabus or assignments, (e) or any other places deemed appropriate for the component.

This is based on the five pillars from the Center for Academic Integrity, a consortium of over 225 academic institutions whose mission is to identify and affirm the values of academic integrity. It is also part of the proposed Academic Code of Conduct from the Senate of College Councils at U.T. Austin.

### **Student Evaluations of Faculty**

<u>Course evaluations</u>: We, the members of the Academic Affairs subcommittee of UTSSAC, strongly recommend the tabulated results of the student course evaluations be made available to the public in a timely manner.

<u>Recommended places of postings include</u>: (a) Library, (b) Online, or (c) any other additional forms that would be easily accessible for students.

<u>Reasoning</u>: To enhance the overall quality of our education and ensure the highest standards of the U.T. system.

# **English Proficiency Test**

English Proficiency: Effective communication is paramount to a quality education; therefore, all individuals teaching should be proficient in the English language. We, the members of the Academic Affairs subcommittee of UTSSAC, find that components are in varying degrees of compliance with the Texas Education Code. Section 51.917 of the Texas Education Code states plainly that public universities are required to provide a program or short course to ensure that all courses are taught clearly in the English language. After recognizing the same issue in 2001, the Chancellor stated, "All the components support the recommendation and have policies in place to comply with the requirement." However, the committee feels that existing policies may not adequately address the problem.

<u>Recommendation:</u> In an effort to comply with the Texas Education Code, The University of Texas at Austin established the Center for Teaching Effectiveness that provides an English Certification Program for international teaching assistants and assistant instructors. The UTSSAC Academic Affairs Committee recommends the implementation of similar programs including all course instructors at other components.

# Student Campus Life Committee RECOMMENDATION

We, the Student Campus Life Subcommittee of UTSSAC, support the Faculty Advisory Council recommendation to implement an Executive Planning and Leadership Council at each System component. The structure of implementation may vary at each component. The Campus Life Committee is committed to the continued cooperation between faculty, staff, and students. By discussing concerns and issues as a group, all parties may help to bring students, faculty and staff closer and ultimately aid in the resolution of differences.

# Legislative Affairs Committee SUMMARY COMMENTS AND RECOMMENDATIONS

# **Tuition Deregulation**

• We do not support tuition deregulation in any form. We recommend that control of tuition remain with the Texas Legislature at this time.

# **Student on Board of Regents**

- We support and recommend that a student be appointed to the UT System Board of Regents as a voting member.
- We do not support discontinuation of the SAC at such a time as a student regent is added. UTSSAC is necessary to give components an opportunity to gather for sharing of ideas and make recommendations to the Board of Regents.

# 2002-2003 UNIVERSITY OF TEXAS SYSTEM STUDENT ADVISORY COUNCIL SUMMARY OF ACCOMPLISHMENTS

# **Social Security Number Task Force**

At the October 2002 Board of Regents Committee Meetings, the Student Advisory Council identified the lack of security at many component institutions with regard to student Social Security Numbers as one of the items it was concerned with and working on. Through cooperation with UT System Administration, a Social Security Number Task Force was established in the Spring of 2003 to secure student and employee Social Security Numbers and reduce their use at UT System component institutions. This task force, which includes student representation from the SAC (Casey Mims, SAC Member and Student Body President, UT Permian Basin), will report to the Chancellor its findings and recommendations by the end of the 2002-2003 academic year.

### **Sharing of Ideas**

As a new initiative this academic year, the Student Advisory Council sought to improve the sharing of ideas between students at UT System campuses. Through discussions at each SAC meeting, student leaders from all component campuses worked together to share ideas and solve problems faced by students on individual campuses.

# **Best Practices Pamphlet**

To the same end as the sharing of ideas initiative, the Student Campus Life Committee of the Student Advisory Council has prepared a brochure detailing best practices in the formation and development of student organizations and student leadership. This brochure will be used across System to help students develop leadership and extracurricular activity organizational skills. It is hoped that this sharing of best practices will continue with the Council and expand during the 2003-2004 term.

# **Student Representation**

The Student Advisory Council has continued to provide key input and representation on UT System committees and task forces. The formation by the Board of Regents this year of the Student Faculty and Staff Campus Life Committee is applauded by the Council as an important development in improving constituent representation and input to the Board on issues affecting campus life. Eric Opiela, UTSSAC Chair and Co-Chair of the UT Austin Graduate Student Assembly, served as the SAC's representative to the Committee. In addition, the SAC provided representation to the aforementioned Social Security Number Task Force. Casey Mims, SAC Member and Student Body President, UT Permian Basin, served as the SAC's representative to the Task Force. Throughout Summer 2003, the SAC will also provide input into certain portions of the revision process for the Regents' Rules. Jeremy Chance, incoming SAC Chair, and President of the Student InterCouncil of the UT Houston Health Components, will coordinate this input process.

- C. RECESS TO EXECUTIVE SESSION (<u>TEXAS GOVERNMENT CODE</u>, CHAPTER 551)
  - Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – Section 551.074
    - a. <u>U. T. Arlington: Consideration of Personnel Matters</u>
      Relating to Presidential Search
    - b. <u>U. T. System: Consideration of Personnel Matters Relating</u>
      to Appointment, Employment, Evaluation, Assignment and
      <u>Duties of Officers or Employees</u>
    - c. <u>U. T. System: Consideration of Personnel Matters Relating</u>
      to Evaluation of Presidents and U. T. System Executive
      Officers
  - Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers – Section 551.071
- D. RECONVENE IN OPEN SESSION TO CONSIDER ACTION ON EXECUTIVE SESSION ITEM(S) (ITEM C)
- E. RECESS

# AGENDA FOR MEETING OF BOARD OF REGENTS OF THE UNIVERSITY OF TEXAS SYSTEM

Date: Thursday, May 8, 2003

Time: 8:30 a.m.

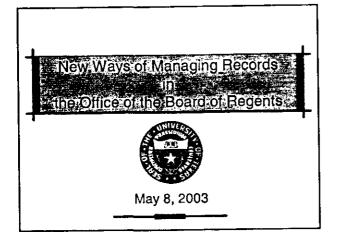
<u>Place</u>: Board Meeting Room, Ninth Floor, Ashbel Smith Hall, 201 West Seventh

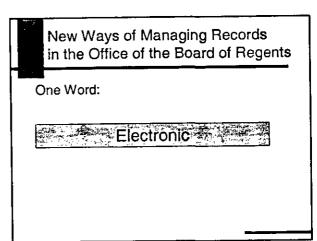
Street, U. T. System Administration, Austin, Texas

- F. RECONVENE IN OPEN SESSION
- G. APPROVAL OF MINUTES OF REGULAR MEETING HELD FEBRU-ARY 12-13, 2003, AND SPECIAL MEETINGS HELD JANUARY 7, FEBRUARY 26, APRIL 1, AND APRIL 10, 2003
- H. SPECIAL REPORTS
- 1. <u>U. T. Board of Regents: New Ways of Managing Records in the Office of</u> the Board of Regents

# **REPORT**

Counsel and Secretary Frederick will introduce Ms. Carol Felkel, Assistant to the Counsel and Secretary, and Ms. Gay Faulkner, Records and Information Management Analyst, for a presentation on new ways of managing records in the Office of the Board of Regents (see PowerPoint presentation on Pages 13 - 16) Mr. Ralph Elder, Assistant Director at the Center for American History at U. T. Austin, will be recognized for his valued support and advice related to the archiving of historical records.





# Agenda

Changes in Past Three Years and Looking Forward:

- 1. Board of Regents' Minutes
- 2. Regents' Rules and Regulations
- 3. Archiving Historical Files
- 4. Information on Former Regents

# Agenda continued

- 5. Electronic Presentations
- 6. Electronic Forms of Communication
- 7. People Database

### Why?

- # Preserve Historical Documents
- ★ Facilitate Search and Retrieval of Information -- Any Time, Any Place
- ★ Keep the Methods Used to Store Records Current and Up-To-Date
- # Free up Physical Space
- **★** Facilitate Records Retention

# 1. Put Board Minutes on Web

- Backfile Conversion
- Early Minutes were Handwritten; Typed Beginning 1906
- Electronic Search by Anyone, Any Time, Any Place
- # Backups
- Referenced Documents Soon to be Available Electronically in One Place

# Improved Format for Regents' <u>Rules and Regulations</u>

- Sacrificed Rigid Formatting for Convenience
- Built > Comprehensive Table of Contents
- Can Search Entire <u>Rules</u> vs. Chapter x Chapter
- # Historical Versions On-line
- **■** Tracked Changes

# 3. Archiving of Historical Documents

- # Historical Documents (Real Estate, Oil & Gas, Construction, and BOR General Files)
- # Reviewed Files
- # Acid-free Files/Boxes
- ★ Free up File Cabinets

# 4. Former Regents

- \* Available on the Web:
  - List of 211 Former Regents with Links to Bios
  - · List of Former Boards
  - · Photos of Former Board Members
  - · Historical Notes
- Orange Book

# 5. Moving To Electronic Presentations

- #Agenda/Committee Books now on Web
- #New Web-Based Agenda Process
- #Feasibility Study re Computers at Board Table
- #Potential Webcasting of Board Meetings

# 6. <u>Moving Towards Electronic Means</u> of Communicating

- Enhanced Use of E-mail for Routine Distributions
- **★** Fewer Convenience Copies

# 7. People Database

- Shared Database of Commonly Used Information on U.T. People
- **≭** > 8,000 Records
- # Efficient Managing of Information by Centralizing Data
- Update in One Place; Lessens Potential for Error
- Useful for Printing Envelopes and Reports

# Summary:

Total Web Access of/E-records for:

- 122 Years of Board Minutes; Most Searchable by Electronic Means
- Regents' <u>Rules and Regulations</u> on Web Since 1891; Searchable
- Electronic Archive of Agenda Books and Committee Booklets

# We Will Also Have:

- ♯ Preserved Important Historical Documents
- # More Physical Space
- ★ Moved To a More Paperless Working Environment
- ▼ More Efficient Procedures that Also Provide the Best Possible Service

# 2. <u>U. T. System: Update on Development of the Accountability and Performance Report</u>

# **REPORT**

Dr. Geri H. Malandra, Assistant Vice Chancellor for Accountability and Institutional Performance, will brief the Board of Regents regarding progress on the development of the System's Accountability and Performance report and provide an overview of preliminary work to bring the System's mission statement up to date in the broader context of the System's strategic goals and long-range planning, using the background materials included on Pages <u>18 - 19</u>.

# The University of Texas System Accountability and Performance Report

# **Update and Strategic Framework**

# **Background**

The University of Texas Board of Regents and Chancellor Mark G. Yudof have emphasized the increasingly important role that accountability will play in the U. T. System's future planning and activities. They have proposed development of an integrated and strategic approach to U. T. System accountability and performance studies and reporting. This new reporting framework should integrate and ultimately replace the separate reports currently prepared for the Board and state agencies.

The Board reviewed a conceptual framework for the report at its December 2002 meeting. An overview of performance measures reported to the Legislative Budget Board was presented to a joint meeting of the Academic Affairs and Health Affairs committees in January 2003.

Since its establishment in February 2003, the System-wide Accountability Working Group has: refined and slightly expanded the organizing themes for the report; articulated values, goals, and priorities that align with the broad themes of the report; developed a preliminary set of performance measures aligned with these goals and priorities; and has begun work to ensure that data are available and clearly defined for each of the measures.

# Purpose of Accountability Report

- Develop a well-organized, integrated annual accountability document for the Chancellor and the Board, public policy makers, and other internal and external audiences.
- Foster and monitor the U. T. System's overall accountability, including component institution and System functions that contribute to its academic, health care, and service missions.
- Work across the System and with all component institutions to produce accurate, objective, consistent, and dynamic information.
- Build on the strong foundation established by the Board, System offices, and component institutions, through the *General Academic Components Institutional Accountability Portfolios*, the Board's *Service to Texas in the New Century* long-range plan, its *Key Statistical Report*, component institution documents, and reports to the Legislative Budget Board and the Texas Higher Education Coordinating Board.
- Emphasize results and articulate expected consequences of U. T.'s accountability work, for continued improvement by the System and component institutions.

### Work Plan Summary

 Audiences include the Chancellor, Board, component institution faculty and staff, policy makers, and the public.

- **Scope** encompasses all functions within the System and campuses that support their academic, research, medical, and service missions.
  - Clarify System mission statement, goals, and priorities, and align report with them.
  - o Identify key measures to include, identify benchmarks and targets, and inventory existing data and studies.
  - o Provide analysis, interpretation, and feedback loops.
  - o Emphasize expected results and consequences.
  - o Align with Compact Process.
- **Organizing themes** derive from U.T.'s overarching mission:
  - Student Access and Success
  - o Teaching, Research, and Health Care Excellence
  - o Service to and Collaborations with Our Communities
  - Organizational Efficiency and Productivity
  - o Aggregate System Performance
  - o Institution-Specific Measures and Narrative
- Consultation and Communication within the U. T. System and with external groups will continue throughout the project.

# **Timeline**

December 2002	Conceptual Framework reviewed by Board
	Formation of working group

January -April 2003 Expand and refine outline
Define goals and priorities

Complete analysis of measures Recommend areas of focus

Consultation with components and policy makers

(ongoing)

May – July 2003 Board of Regents updated

Refine measures and data definitions

Preliminary data collection, analysis, and writing Identify comparison (benchmark) institutions Define parameters for performance targets Define System-wide topics to emphasize

Define institution-specific measures and topics to

highlight Design report

August 2003 Preliminary draft of report for Board review

September – November 2003 Final data collection and analysis

December – January 2003 Final report for Board review and action February – March 2004 Recommend actions based on report – to

institutions; and to improve next edition of report

- I. SPECIAL ITEMS
- 1. <u>U. T. Board of Regents: Proposed Amendments to the Regents' Rules and Regulations, Part One, Chapter I, Section 3, Subsection 3.2 (Duties of the Chairman), Section 7 (Committees and Other Appointments), and Section 8, Subsection 8.3 (Order of Business)</u>

# **RECOMMENDATION**

It is recommended that the Board approve amendments to the Regents' Rules and Regulations, Part One, Chapter I, as set forth below in congressional style:

- a. Amend Section 3, Subsection 3.2, relating to the duties of the Chairman, as follows:
  - 3.2 <u>Duties of the Chairman</u>

The duties and responsibilities of the Chairman shall include the following:

- 3.21 The Chairman shall preside over the meetings of the Board.
- 3.22 The Chairman shall be authorized to call special meetings of the Board, as herein provided.
- 3.23 Except for the Executive Committee, [which shall be composed of the Chairman and the three Vice-Chairmen,] the Chairman shall appoint the standing committees of the Board and such special committees as the Board may authorize.
- 3.24 The Chairman shall appoint ad hoc committees as necessary to address special issues.
- 3.25 [Except for the Executive Committee, the] The Chairman shall be a nonvoting ex officio member of all standing and special committees of the Board except for the Executive Committee and shall be a voting member of the Executive Committee.
- b. Amend Section 7, relating to committees and other appointments, as follows:
  - Sec. 7. <u>Committees and Other Appointments</u>
    - 7.1 Standing Committees

The following committees shall be standing committees of the Board to consider policies for the government of all major areas:

- (a) Executive Committee; (b) Finance and Planning Committee;
- (c) Academic Affairs Committee; (d) Health Affairs Committee;
- (e) Facilities Planning and Construction Committee; (f) Audit, Compliance, and Management Review Committee.

# 7.11 <u>Composition of Standing Committees; Appointment of Chairmen</u>

7.111 The Executive Committee is composed of the Chairman, Vice-Chairmen of the Board, and additional voting members of the Board appointed by the Chairman [as needed in the conduct of special called meetings of the Executive Committee]. The Chairman of the Board is the Chairman of the Executive Committee and is a voting member of that Committee.

7.112 Each standing committee is composed of not less than four members of the Board appointed by the Chairman.

7.113 The Chairman of each standing committee (other than the Executive Committee) shall be appointed by the Chairman of the Board shortly after his or her election, by and with the consent of the Board, and shall remain as Chairman of the standing committee (unless a vacancy shall be caused by death, resignation, or refusal of some member of a committee to act) until the succeeding Board Chairman shall have reconstituted the committees.

. . .

# 7.16 <u>Duties of the Audit, Compliance, and Management</u> Review Committee

The Audit, Compliance, and Management Review
Committee [Duties of the Internal Audit and
Compliance Subcommittee.—The Internal Audit and
Compliance Subcommittee] shall:

- 7.161 Recommend an Audit Charter for the Audit,
  Compliance, and Management Review
  Committee for review and approval by the
  Board and oversee [Oversee] all internal
  and external auditing and compliance
  functions within The University of Texas
  System.
- 7.162 Recommend the approval of the hiring of the System Director of Audits after nomination by the Chancellor.
- 7.163 Recommend the approval of the annual System-wide risk assessment and annual internal auditing plan.

7.164 Initiate System Administration and institutional audits, [and] compliance activities, and operations management reviews as deemed necessary to ensure appropriate risk management and control processes within The University of Texas System.

7.165 Provide [the Finance and Planning
Committee and] the Board of Regents with
relevant information obtained from ongoing
reviews of auditing, [and] compliance, and
operations activities and reports of internal
auditors, external auditors, and the State
Auditor's Office.

7.166 Meet with external auditors, internal audit directors, and compliance officers as deemed necessary to discuss specific risk management and control issues.

. . .

# 7.5 M. D. Anderson Services Corporation

M. D. Anderson Services Corporation (formerly M. D. Anderson Cancer Center Outreach Corporation) was established in 1989 to enhance revenues of The University of Texas M. D. Anderson Cancer Center by establishing joint ventures in selected markets, providing additional referrals to the institution, contracting for delivery of inpatient and out-patient management, utilizing existing U. T. M. D. Anderson Cancer Center reference laboratory services, and fostering additional philanthropy in distant areas. Pursuant to bylaws approved by the Board of Regents, M. D. Anderson Services Corporation shall be managed by a Board of Directors. Three of the Directors, one of whom shall be a Regent and two of whom shall be administrative officers of The University of Texas System, may be appointed by the Board of Regents.

c. Amend Section 8, Subsection 8.3, relating to the order of business at regularly scheduled Board meetings, as follows:

# 8.3 Order of Business

Customarily, the order of business at a regular meeting of the Board shall be as follows:

- (a) Executive Session of the Board.
- (b) Correction and approval of Minutes of preceding meeting(s).

- (c) Consideration of Special Items referred directly to the Board.
- (d) Reports of special and ad hoc committees.
- (e) Consideration of approval of items contained in reports of the following standing committees: Executive Committee,

Finance and Planning Committee including consideration of items relating to The University of Texas Investment Management Company (UTIMCO),

<u>Audit, Compliance, and Management Review</u>
<u>Committee</u>

Academic Affairs Committee, Health Affairs Committee, and Facilities Planning and Construction Committee

(f) [(e)] Other Matters. [Reports of special and ad hoc committees]

# **BACKGROUND INFORMATION**

The proposed amendments to the Regents' <u>Rules and Regulations</u>, Part One, Chapter I, Section 7, Subsection 7.1, Subdivision 7.111 add the authority for the Chairman to appoint additional voting members to the Executive Committee. Amendments to Section 3, Subsection 3.2 are editorial to delete repetitive information.

Proposed amendments to Section 7, Subsection 7.1, Subdivision 7.16 and Section 8, Subsection 8.3 add the Audit, Compliance, and Management Review Committee as a new Standing Committee of the Board as approved by the Board of Regents on April 1, 2003.

Proposed addition of Subsection 7.5 relating to the M. D. Anderson Services Corporation is a minor revision to add this external entity to the text describing entities with representatives appointed by the Board of Regents.

The proposed amendments are supported by Chancellor Yudof and have been reviewed by the Vice Chancellor and General Counsel.

2. <u>U. T. Board of Regents: Proposed Amendments to the Regents' Rules and Regulations, Part One, Chapter I, Section 6 (Meetings of the Board and Standing Committees of the Board)</u>

# **RECOMMENDATION**

It is recommended that the Regents' <u>Rules and Regulations</u>, Part One, Chapter I, Section 6, regarding meetings of the Board and standing committees of the Board, be amended as set forth below in congressional style:

- Sec. 6. <u>Meetings of the Board and Standing Committees of the Board</u>
  - 6.1 Regular Meetings of the Board
    Regular meetings of the Board shall be held at such times and places as the Board Chairman shall designate. [Unless otherwise determined in advance by the Board, all regular meetings shall be held in Austin.]
  - Special Meetings of the Board
    Special meetings of the Board shall be held upon the call of the Chairman, or upon the written request of three members of the Board. The Chairman shall cause written notification of the time, place, and purpose(s) of a special meeting to be provided [mailed] to each member of the Board by the Counsel and Secretary at least three days before the time of the meeting, when possible.
  - Regular Meetings of Standing Committees
    Regular meetings of standing committees of the Board shall be held in conjunction with regular meetings of the Board [at such times and places as each standing committee Chairman shall designate. The Chairman of each standing committee shall coordinate the times and places of regular meetings through the Office of the Board of Regents in order to avoid conflicts due to overlap in membership. Unless otherwise determined in advance by the standing committee, all regular meetings shall be held in Austin].

. . . .

# **BACKGROUND INFORMATION**

The proposed amendments to Part One, Chapter I, Section 6 of the Regents' <u>Rules and Regulations</u> relating to meetings of the Board and standing committees of the Board authorize the Board Chairman to determine regular Board meeting sites and frequency consistent with a proposed meeting schedule discussed by the Board of Regents at the January 7 and February 12-13, 2003 Board meetings and circulated by the Counsel and Secretary to the Board prior to the May 2003 meeting.

The schedule proposed to be implemented by the Chairman reduces the current eight Board and Committee meetings a year to five or six meetings per year as designated by the Chairman, with committee meetings to be held on the first day and the regularly scheduled Board meeting on the second day. Upon approval of this item, the schedule of meetings for the remainder of 2003 and for 2004 and 2005 will be distributed.

Approval of this item will formally repeal the Board's December 1994 action establishing a schedule of quarterly Board meetings and separate quarterly meetings for the Board's standing committees.

Also, a minor amendment is proposed to reflect that special meeting notification may be provided by other than mailing.

The proposed amendments are supported by Chancellor Yudof and have been reviewed by the Vice Chancellor and General Counsel.

3. <u>U. T. Board of Regents: Proposed Amendments to the Regents' Rules and Regulations, Part One, Chapter I, Section 8 (Procedure)</u>

### RECOMMENDATION

It is recommended that the Regents' <u>Rules and Regulations</u>, Part One, Chapter I, Section 8, regarding procedures related to Agenda and Docket Items, be amended as set forth below:

a. Delete the last two sentences of Subsection 8.6, Subdivision 8.61 concerning communications to the Board of Regents as set forth below and move essential language to new Subdivision 8.65 as recommended in (b) on Page 26.

# 8.6 Communications by and to the Board

8.61 ...

[All proposals that are to be acted upon by the Regents shall be presented to the System Administration in sufficient time to permit the appropriate officer to consider such proposals, make recommendations thereon to the Chancellor, and transmit them to the Counsel and Secretary to the Board no later than 17 days prior to the next meeting of the Board, in order that the calendar, agenda, and supporting material may be prepared in time to mail to the members of the Board so they will receive it at least five days prior to the meeting. Except where emergency proposals are involved, all such proposals not submitted to the Counsel and Secretary within the time prescribed shall not be considered by the Board but shall automatically be deferred until the next meeting of the Board.]

b. Delete the current text of Subsection 8.6, Subdivision 8.64 concerning the Docket and Subdivision 8.65 concerning the content and timing of items to be considered by the Board and move essential language to new Subdivisions 8.64 and 8.65 as set forth in the table below:

# CurrentProposed8.64 Docket8.64 Docket

A docket composed of matters arising from System Administration and the component institutions that are required to be reported to and/or approved by the Board in accordance with established policies of the Board, shall be prepared as directed and approved by the Chancellor, Executive Vice Chancellors, and Vice Chancellors, as appropriate. All docket items from the component institutions must be received by the System Administration not less than 21 days prior to the next regular scheduled meeting for inclusion on the Docket for that meeting. The Docket shall be distributed by the Counsel and Secretary to all members of the Board at least 10 days before the Board convenes, together with a memorandum to be returned within seven days thereafter. The memorandum will permit any member of the Board to except any item or

A compilation of matters that are required to be reported to or approved by the Board via a docket format shall be prepared as directed and approved by the Chancellor, Executive Vice Chancellors, and Vice Chancellors, as appropriate.

All docket items from the component institutions must be received by System Administration prior to the deadline set by the Chancellor approximately four weeks prior to a regular scheduled meeting for inclusion in the Docket for that meeting. The Docket shall be distributed by the Counsel and Secretary to all members of the Board and may be combined with the Agenda Book referenced in Subdivision 8.65 below.

# items from the Docket. All items not excepted by any Regent will be considered by the Board at its next meeting, without detailed review. Any excepted item listed by any Regent will be deferred and will be processed through the appropriate standing committee for consideration at the first regular meeting of the Board following action of the item by the appropriate standing committee.

### 8.65

A description of all matters to be considered by the Board or a standing committee of the Board at any meeting shall be mailed or delivered to each member of the Board or to each member of the appropriate standing committee of the Board and to designated officials at least five days in advance of the meeting at which they are to be considered, and insofar as possible, such material shall be mailed or delivered to each member of the Board or to each member of the appropriate standing committee of the Board and the designated officials at least 10 days in advance of the meeting. Each such matter shall be accompanied by a summary of the facts pertaining thereto, the need for action thereon, and the recommendations of the Chancellor. Where contractual awards are involved, the summary shall show the method of competition, if any, the names and offers of all interested parties, and generally sufficient information to show the reasons for and fairness of each transaction. The recommendations of the Chancellor shall state whether they are fully concurred in by any Executive Vice Chancellor, Vice Chancellor, and president of a component institution involved, and if not, their views and

# 8.65 Agenda

Each matter to be considered by the Board or a standing committee of the Board at any regular Board meeting as an Agenda Item shall be accompanied by a summary of the facts pertaining thereto, the need for action thereon, and the recommendations of the Chancellor, where appropriate. Where contractual awards are involved, the summary shall show the method of competition, if any, the names and offers of all interested parties, and generally sufficient information to show the reasons for and fairness of each transaction. The recommendations of the Chancellor shall state whether they are fully concurred in by any Executive Vice Chancellor, Vice Chancellor, and/or president of a component institution involved.

Except in the case of an emergency, all proposals that are to be considered by the Board or a committee of the Board shall be presented to System Administration in sufficient time to allow review prior to transmittal to the Counsel and Secretary to the Board approximately four weeks prior to a regular scheduled meeting of the Board for preparation of the Agenda Book and supporting material.

The Agenda Book for a Board meeting

Current	Proposed
recommendations shall be included. Any matter not sent to the members of the Board or the members of a standing committee of the Board, documented as herein provided, at least five days in advance of the meeting at which it is to be considered, shall go over to the next meeting for consideration; provided, however, that if sufficient emergency exists requiring immediate action and it appears that the delay was unavoidable, this requirement may be waived by a two-thirds vote of the Board or a standing committee of the Board.	shall be provided to each member of the Board approximately two weeks in advance of the meeting, to the extent possible.

# BACKGROUND INFORMATION

Consistent with comments from members of the Board, proposed amendments to Subsection 8.6 will conform the Regents' <u>Rules</u> to a new practice, effective with the May 2003 Board meeting, to consolidate the Docket with the Agenda Book and make one distribution of materials to each Regent, targeted two weeks prior to the regularly scheduled Board meeting. Currently, the Docket is mailed three weeks prior to the Board meeting and the Agenda Book is mailed one week later.

Proposed Agenda and Docket deadlines for the U. T. System and component institutions are suggested to conform to actual practice. Language regarding specific deadlines for the submission of Agenda Items was out of place in Subdivision 8.61, which deals with communications by and to the Board. Language covering target deadlines is included in the proposed new text of 8.64 and 8.65.

Proposed amendments to 8.64 acknowledge the Docket as an integrated part of the Board's Agenda and delete the requirement that a signed memorandum related to the Docket be returned by each Regent. Questions and deferrals of items included in the Docket would be handled on an as needed basis, as done for other matters included in the Agenda Book.

Proposed amendments to 8.65 consolidate and streamline current provisions related to the Agenda Book and delete unnecessary detail about its preparation.

The proposed amendments are supported by Chancellor Yudof and have been reviewed by Vice Chancellor and General Counsel Godfrey.

4. <u>U. T. Board of Regents: Proposed Amendment to the Regents' Rules and Regulations, Part One, Chapter I, Section 9 (Delegation to Act on Behalf of the Board), Subsection 9.2, Subdivision 9.22</u>

# RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and the Vice Chancellor and General Counsel that the Board amend the Regents' Rules and Regulations, Part One, Chapter I, Section 9 (Delegation to Act on Behalf of the Board), Subsection 9.2, Subdivision 9.22 to add a new Subparagraph 9.22(11) as set forth below in congressional style:

9.22(11) Contracts or agreements related to postseason bowl games, subject to a requirement that the contract or agreement has been submitted to the Executive Vice Chancellor for Academic Affairs and is in a form acceptable to the Vice Chancellor and General Counsel.

# **BACKGROUND INFORMATION**

The impact of the proposed addition to the Regents' Rules and Regulations, Part One, Chapter I, Section 9, Subsection 9.2, Subdivision 9.22 will only be applicable to U. T. System institutions with football programs (U. T. Austin and U. T. El Paso) at this time. Over the last 40 years, the U. T. Board of Regents approved a series of very detailed policies for the acceptance of invitations to participate in bowl games, for the authorized attendance at such games, and for the approval of bowl game budgets. The policy applicable to U. T. Austin was adopted in October 1962, amended in part in February 1982, and ultimately repealed in November 1996. At the time of the repeal, the Board also authorized a president to accept bowl game invitations following review and approval of the proposed bowl game budget by the Executive Vice Chancellor for Academic Affairs and the Executive Vice Chancellor for Business Affairs. The 1996 action required ratification of final bowl budgets by the Board via institutional budget approval procedures. There was no corresponding authorization to execute agreements in excess of the \$1.0 million general limit on delegated contracts.

This proposed addition to the Regents' <u>Rules</u> will replace the provisions of the Board's November 1996 Minute Order and note formally for the record the repeal of the Bowl Game Policy for U. T. El Paso approved by the Board in November 1965 when U. T. El Paso was Texas Western College. The Bowl Game Policy for U. T. Arlington, approved by the Board in December 1967, was effectively repealed by the abandonment of the U. T. Arlington football program in 1985.

Requests for budget changes will be docketed in accordance with current U. T. System Budget Rules and Procedures.

The concept of this proposed action was mentioned on December 20, 2002, during the special called meeting of the U. T. Board of Regents to approve the contract for U. T. Austin's participation in a postseason football game.

This item was presented to the Academic Affairs Committee in March 2003.

5. <u>U. T. Board of Regents: Proposed Amendments to the Regents' Rules and Regulations, Part One, Chapter II, Section 3, Subsection 3.3, Subdivision 3.31 (System Director of Audits)</u>

### RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, the Acting Executive Vice Chancellor for Health Affairs, and the Vice Chancellor and General Counsel that the Regents' Rules and Regulations, Part One, Chapter II, Section 3, Subsection 3.3, Subdivision 3.31 be amended to add serving as the chief audit executive to the duties of the System Director of Audits as set forth below in congressional style:

# 3.3 Audit

The Chancellor, as chief executive officer of the System, is responsible for ensuring the implementation of appropriate audit procedures for the System. Accordingly, the System Director of Audits prepares an executive summary of all internal audit activity by the System internal auditors and the institutional internal auditors for the Chancellor.

### 3.31 System Director of Audits

The System Director of Audits is responsible for coordinating the effective auditing of the System as set out in Subparagraph 3.312 of this Chapter. The System Director of Audits provides audit assistance to the Chancellor, the Executive Vice Chancellors, and the Vice Chancellors in the exercise of their responsibilities.

# 3.311 Appointment

The System Director of Audits shall be appointed by the Board after nomination by the Chancellor. The System Director of Audits shall hold office without fixed term, subject to the pleasure of the Chancellor. The Chancellor's actions regarding the System Director of Audits are subject to review and approval by the Board.

# 3.312 Duties and Responsibilities

The primary responsibilities of the System Director of Audits include developing a System-wide internal audit plan based on a System-wide risk assessment and coordinating the implementation of this plan with the institutional internal auditors. This System-wide audit plan is submitted to the [Internal] Audit, [and] Compliance, and Management Review Committee [Subcommittee] for review and to recommend approval to the Finance and Planning Committee after the Chancellor's review and approval. Responsibilities of the Director of Audits also include conducting audits of the System including the revenue produced from the Permanent University Fund lands and formulating policies for the internal audit activity at each component institution.

3.313 The Director of Audits serves as the chief audit executive.

# BACKGROUND INFORMATION

The proposed amendments conform the text to recognize the new Audit, Compliance, and Management Review Committee and to designate the Director of Audits as the "chief audit executive."

The Standards for the Professional Practice of Internal Auditing, which must be followed under the Texas Internal Auditing Act, require the appointment of a chief audit executive (in addition to an internal auditor). The Standards allow the internal auditor to serve as the chief audit executive if the internal auditor is an employee of the agency.

Internal auditing standards specify the responsibilities of the chief audit executive and define the chief audit executive as follows:

The top position within the organization responsible for internal audit activities. In a traditional internal audit activity, this would be the internal audit director. In the case where internal audit activities are obtained from outside service providers, the chief audit executive is the person responsible for overseeing the service contract and the overall quality assurance of these activities, reporting to senior management and the board regarding internal audit activities, and follow-up of engagement results. The term also includes such titles as general auditor, chief internal auditor, and inspector general.

This item was presented to the Internal Audit and Compliance Subcommittee of the Finance and Planning Committee in April 2003.

# 6. <u>U. T. Board of Regents: Proposed Amendment to the Regents' Rules and Regulations, Part One, Chapter VI, Section 6 (Use of University Facilities)</u>

# **RECOMMENDATION**

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, the Acting Executive Vice Chancellor for Health Affairs, and the Vice Chancellor and General Counsel that the Regents' Rules and Regulations, Part One, Chapter VI, Section 6 relating to use of University facilities be amended by adding a new Subsection 6.(14) to read as set forth below in congressional style:

# 6.(14) Use of Facilities for Weddings

The president of a component institution, or his or her delegate, and the Chancellor of the U. T. System, or his or her delegate, may designate one or more indoor and/or outdoor areas that may be used for weddings, subject to the following conditions:

ior weddings, subject to the following conditions.		
6.(14)1	Requests for use of such space must be made at least	
	fourteen (14) days in advance.	
<u>6.(14)2</u>	Use of such space for activities of a component institution	
	or the U. T. System shall have priority over weddings.	
<u>6.(14)3</u>	A charge for the use of such space will be made that at	
	least recovers the actual cost.	
<u>6.(14)4</u>	The user shall be required to execute a Facilities Use	
	Agreement, the form and content of which has been	
	approved by the U. T. System Office of General Counsel	
	and provides for adequate insurance.	

# BACKGROUND INFORMATION

The Regents' <u>Rules and Regulations</u> currently provide no authority for the facilities of a component institution or the U. T. System, other than a Special Use Facility, to be used for the purpose of weddings.

The proposed addition of Subsection 6.(14) to Part One, Chapter VI, Section 6 of the Regents' Rules and Regulations will provide the authority to use certain designated space for weddings under the limited conditions set forth in the new Subsection 6.(14).

This item was presented to the Finance and Planning Committee in April 2003.

7. U. T. Board of Regents: Request for Approval of Appointments to the Board for Lease, The University of Texas Investment Management Company (UTIMCO), Texas Growth Fund, and M. D. Anderson Services Corporation (Regents' Rules and Regulations, Part One, Chapter I, Section 7 Related to Committees and Other Appointments)

# <u>RECOMMENDATION</u>

In accordance with the requirements of the Regents' Rules and Regulations, Part One, Chapter I, Section 7, Chairman Miller requests the concurrence of the U. T. Board of Regents on recommended appointments to the Board for Lease of University Lands, the Board of Directors of The University of Texas Investment Management Company (UTIMCO), the Board of Trustees of the Texas Growth Fund, and the Board of Directors of the M. D. Anderson Services Corporation as set forth below. All appointments are effective immediately. (See related Item 1 on Page 20 regarding inclusion of the M. D. Anderson Services Corporation in the Regents' Rules.)

Unless otherwise noted, these appointments will remain in effect until the succeeding Board Chairman reconstitutes the committees in 2005.

### REGENTAL REPRESENTATIVES

Board for Lease of University Lands

Judith L. Craven, M.D. Cyndi Taylor Krier Robert A. Estrada, Alternate

The University of Texas Investment Management Company (UTIMCO)
 Board of Directors

(to serve until April 1, 2005, or until their successors are chosen and qualified, or until their earlier resignation or removal)

Woody L. Hunt Rita C. Clements H. Scott Caven, Jr. <u>Texas Growth Fund Board of Trustees</u>

A. W. "Dub" Riter, Jr.

M. D. Anderson Services Corporation Board of Directors

Rita C. Clements

James C. Guckian, M.D., Acting Executive Vice Chancellor for Health

Affairs for the U. T. System, will replace Charles B. Mullins, M.D.

# **BACKGROUND INFORMATION**

The recommended appointments of members of the Board of Regents to the external entities of the Board for Lease of University Lands, the UTIMCO Board of Directors, and the Board of Trustees of the Texas Growth Fund are consistent with State law and applicable provisions of the Regents' Rules and Regulations, Part One, Chapter I, Section 7.

The recommended appointment of a Regent to the Board of Directors of M. D. Anderson Services Corporation (formerly M. D. Anderson Cancer Center Outreach Corporation) is consistent with corporate bylaws previously approved by the Board of Regents. Establishment of the not-for-profit corporation was approved in April 1989 to enhance revenues of U. T. M. D. Anderson Cancer Center through initiation of joint ventures in selected markets, providing additional referrals to the institution, contracting for delivery of inpatient and out-patient management, utilizing existing reference laboratory services, and fostering additional philanthropy in distant areas.

Section 2 of the Services Corporation bylaws relates to the Board of Directors, which currently consists of seven directors. The President of U. T. M. D. Anderson Cancer Center may appoint four directors, provided that such appointments receive the prior approval of the Board of Regents. The Board of Regents may appoint three directors, one of whom shall be a Regent and two of whom shall be administrative officers of the U. T. System.

The following table outlines the current and proposed Board of Directors:

Current Board (per 8/9/2001 Minute Order)	Proposed Board
Leon J. Leach, Chairman of the Board of Directors Regent Patrick C. Oxford Charles B. Mullins, M.D. David L. Callender, M.D. Kerry L. Kennedy Margaret Kripke, Ph.D. Martin N. Raber, M.D.	Leon J. Leach, Chairman of the Board of Directors Vice-Chairman Rita C. Clements James C. Guckian, M.D. David L. Callender, M.D. Kerry L. Kennedy Margaret Kripke, Ph.D. Martin N. Raber, M.D.

8. <u>U. T. Tyler: Recommendation for Approval to Appoint Dr. George F. Hamm as President Emeritus Pursuant to Regents' Rules and Regulations, Part One, Chapter II, Section 21 (Honorary Titles)</u>

# RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs and President Mabry that authorization be granted to appoint Dr. George F. Hamm as President Emeritus at U. T. Tyler. Approval of this recommendation by the U. T. Board of Regents is being requested in accordance with the Regents' Rules and Regulations, Part One, Chapter II, Section 21, relating to honorary titles.

### BACKGROUND INFORMATION

Dr. Hamm diligently served as President of U. T. Tyler from 1981 to 1998 (17 years) with a vision of building a premier institution of higher learning in East Texas. Several accomplishments during his tenure merit special consideration. He received authorization to offer Master's degrees in Nursing, History, English, Mathematics, Biology, and Political Science. The Texas Legislature approved the creation of a U. T. Tyler College of Engineering, the only state-supported Engineering School in the East Texas region. The Graduate Liberal Arts Program was expanded.

Through his efforts, a University Campus was established in Longview. The Longview campus benefited greatly from a gift of \$1.7 million from a single donor. Another campus, which was established in Palestine primarily to address critical health-care needs in that area also benefited greatly from generous local contributions.

Also during Dr. Hamm's presidency, U. T. Tyler built a major student housing complex, funded entirely by the private sector, a popular trend now practiced throughout the state. One of his most significant contributions was the development of an outstanding Fine and Performing Arts Center that has elevated the level of appreciation of the arts to a stature unequaled in the East Texas region. It brings to Tyler and the surrounding area Broadway productions and a variety of performances normally held only in metropolitan areas. This was accomplished by working closely with the Board of Regents and community leaders. He also created a Distinguished Lecture Series that brings nationally prominent and world-class lectures to the University podium and the community.

One of Dr. Hamm's most significant accomplishments was his leadership in working with the legislature and other community leaders in elevating U. T. Tyler to four-year status in 1997.

In recognition of Dr. Hamm's accomplishments, on August 7, 1996, he was honored by friends of the University with a gift of \$500,000 for the George F. Hamm Endowed Chair recognizing his commitment to academic excellence and to philosophical principles that promote international understanding.

# 9. <u>U. T. System: Report of Summary of Gift Acceptance Conforming to</u> <u>Board Policy for December 1, 2002 Through February 28, 2003</u>

# **REPORT**

The Summary of Gift Acceptance for the U. T. System for the period December 1, 2002 through February 28, 2003, is set forth below. The report includes 94 items conforming to Board policy including the acceptance of \$12,133,492 in gifts and other Board-held matching funds totaling \$600,000. The report includes only those funds that relate to endowments, estates and other funds managed by the U. T. System Office of Development and External Relations.

# ALL ITEMS	COMPONENT INSTITUTION	TOTAL VALUE
3	U. T. System Administration	\$ 60,000
6	U. T. Arlington	93,533
33	U. T. Austin	6,928,204
3	U. T. Brownsville	711,170
4	U. T. Dallas	1,010,000
4	U. T. El Paso	271,985
	U. T. Pan American	
1	U. T. Permian Basin	
4	U. T. San Antonio	531,580
2	U. T. Tyler	77,220
8	U. T. Southwestern Medical Center - Dallas	415,800
6	U. T. Medical Branch - Galveston	175,571
1	U. T. Health Science Center - Houston	10,000
3	U. T. Health Science Center - San Antonio	77,631
15	U. T. M. D. Anderson Cancer Center	1,770,798
	U. T. Health Center - Tyler	
	U. T. Medical Branch - Galveston and	
<u>1</u>	U. T. Health Science Center - San Antonio	
94	TOTAL	\$ 12,133,492

<sup>\*</sup> Not included in total:

U. T. Southwestern Medical Center - Dallas: \$600,000 of Board-held matching funds.

# J. RECESS FOR MEETINGS OF THE STANDING COMMITTEES AND COMMITTEE REPORTS TO THE BOARD

The Standing Committees of the Board of Regents of The University of Texas System will meet as set forth below to consider recommendations on those matters on the agenda for each Committee listed in the <u>Agenda Book</u>. At the conclusion of each Standing Committee meeting, the report of that Committee will be formally presented to the Board for consideration and action.

**Executive Committee:** Chairman Miller

No items

Audit, Compliance, and Management Review Committee:

Chairman Estrada

No items

Finance and Planning Committee: Chairman Hunt

Agenda Book Page 39

Academic Affairs Committee: Chairman Krier

Agenda Book Page 76

Health Affairs Committee: Chairman Clements

Agenda Book Page 83

Facilities Planning and Construction Committee: Chairman Huffines

Agenda Book Page 86