MEETING OF THE BOARD SUBSTITUTE LANGUAGE

1. <u>U. T. System: Proposal to Approve Results from Study to Evaluate Feasibility and Potential Benefits of Operating The University of Texas at San Antonio and The University of Texas Health Science Center at San Antonio as a Single Research University; Approve Recommendations Related to the Proposed Change in Operation; Approve Board's Report to the Texas Legislature; and Authorize Chairman to Make Editorial Changes If Needed and to Send Report to the Legislature on Behalf of the Board of Regents</u>

Revised Results

- 1. The time for operation of U. T. San Antonio and U. T. Health Science Center San Antonio as a single research university is not ripe.
 - U. T. San Antonio and U. T. Health Science Center San Antonio currently have different missions, priorities and cultures and are fully employing their available resources.
 - Merging now could distract the two institutions from their current priorities.
 - Therefore, it does not appear that a merger at this time would produce sufficient benefits to offset the possible negative aspects of a merger.
- 2. Significant levels of collaboration between the two institutions have been initiated.
 - It is clear that the San Antonio region and the state of Texas would benefit greatly by further collaboration between the two institutions.
 - Further strategically designed collaboration should be strongly encouraged and rewarded by specific policies and incentives.
 - The Life Sciences Institute, authorized by the 77th Texas Legislature, but not yet funded, is one of the top implementation priorities for U. T. San Antonio and U. T. Health Science Center - San Antonio and could serve as an excellent structure for formal collaboration.