



THE UNIVERSITY of TEXAS SYSTEM  
*Nine Universities. Six Health Institutions. Unlimited Possibilities.*

# A Framework for Advancing Excellence throughout The University of Texas System: Action Plan

August 2012





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Written report available online at  
[www.utsystem.edu/framework](http://www.utsystem.edu/framework).





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# Student Success and Access



**Student Access  
& Success**





# Overarching Goals for Student Success and Access

- 1) Increasing the number of degrees conferred
- 2) Improving student access

- Improving four-year graduation rates
- Strengthening enrollment management plans
- Reducing financial impact on students and their families, while developing financial disclosure statements



**Student Access  
& Success**





# Overarching Goals for Student Success and Access

- 1) Increasing the number of degrees conferred
  - 2) Improving student access
- Setting tuition policies centered on student success
  - Improving student advising
  - Expanding blended and online learning



**Student Access  
& Success**





29,062

Undergrad degrees  
in 2012

38,128

Undergrad degrees  
by 2025

31.2%

Increase of undergrad degrees  
by 2025



Student Access  
& Success

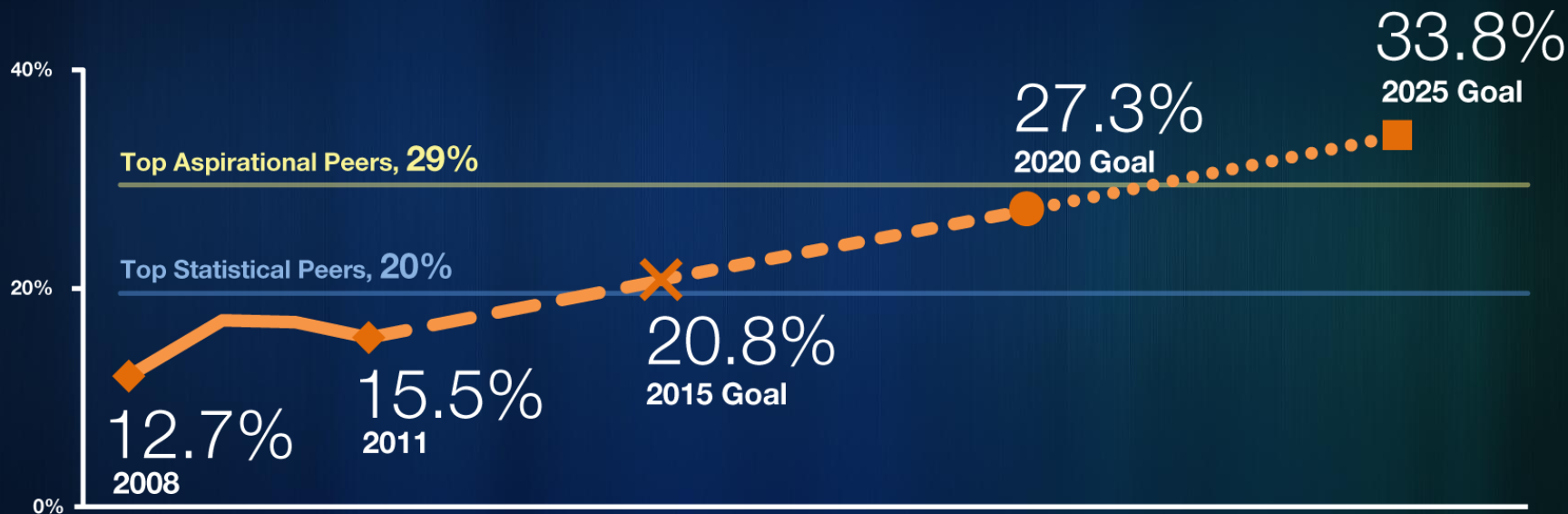




# U. T. Pan American: Four-Year Graduation Rates Performance Targets

Source: THECB (most recent data); IPEDS (BCG, Aspirational data); Calculations by The U. T. System Office of Strategic Initiatives.

Note: Targets are preliminary.



Student Access  
& Success





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# Student Academic Advising

Havidán Rodríguez, Ph.D.

Provost and Vice President for Academic Affairs

The University of Texas-Pan American



**Student Access  
& Success**







## Financial Information

- MyEdu
- Productivity Dashboard
- Task Force on Student Debt



**Student Access  
& Success**





## Blended and Online Learning

- \$50 million to support the new Institute for Transformational Learning
- Dr. Steven Mintz to become the first Executive Director on Sept. 1



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& Success**





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# Finish@UT

- Nearly 1,600 students enrolled at U. T. Arlington, U. T. El Paso, and U. T. Permian Basin
- U. T. Brownsville will join this fall

[www.finishatut.org](http://www.finishatut.org)



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& Success**





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## U. T. Arlington: Institution's Cost to Degree

Source: Calculations by The U. T. System Office of Strategic Initiatives.

\$37,000

2007

\$33,000

2011

12%

Decrease



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& Success





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# \$10,000 Degrees

Now offered at U. T. Arlington and U. T. Permian Basin.



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& Success**





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# Faculty, Administrators, and Staff Excellence



**Faculty Excellence**





## Faculty Recruitment and Retention

- Allocated \$20 million for the 2012 Science and Technology Acquisition and Retention (STARs) program
- Goal is to recruit nationally recognized faculty members
- Recruited 43 new STARs faculty members this year – 21 at our academic institutions and 22 at our health institutions



**Faculty Excellence**





## STARs – Return on Investment at Academic Institutions

**\$50** million  
Invested since 2007

+

Research grants  
and matching funds  
from U. T. institutions

=

**\$417** million  
R.O.I. in 2012



Faculty Excellence







## Regents' Outstanding Teaching Awards

- Authorized \$20 million to recognize outstanding teaching by academic and health faculty members
- Awards are \$25,000 each



**Faculty Excellence**





# Faculty Initiatives Completed

Strengthen annual faculty reviews



Post-tenure review



Improve teaching evaluations



Peer reviews



Conflict of Commitment policy,  
Conflict of Interest policy



Analytics



Incentive-base  
compensation plan \*

Enhance roles of  
department chairs \*



Faculty Excellence





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# Research



Research





# Total Research Expenditures

**\$2.25**billion  
2009

**\$2.54**billion  
2011

**11.4%**  
Growth Rate by 2013



Research





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## Horizon Fund Project

**Cerevast Therapeutics, Inc:** A life sciences company that plans to market an ultrasound device that will disrupt blood clots and restore blood flow in the vasculature of the brain after an acute stroke.



Research





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## Chancellor's Technology Commercialization Advisory Cabinet



Research





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# Emerging Research Universities

U. T. Arlington

U. T. Dallas

U. T. El Paso

U. T. San Antonio



Research







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## *Research Universities and the Future of America*

Report outlining 10 strategic  
actions the nation should take to  
preserve top-quality American  
research universities.



Research







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# Productivity and Efficiency



**Productivity  
& Efficiency**





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# Organizational Reviews

Plans to review each U. T. institution and the U. T. System Administration every five years to evaluate productivity and efficiency.



**Productivity  
& Efficiency**





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# Space Utilization Efficiency Work Group

Criteria to monitor and improve how our classrooms, high-end research equipment, libraries, and administrative spaces are being used. An initial presentation is expected in early 2013.



**Productivity  
& Efficiency**





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# Strategic Information Technology Infrastructure Investments



**Strategic Information  
Technology Infrastructure**



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# U. T. System Technology Plan

A technology roadmap to support research, education, patient care, operational functions, and blended and online learning for the next three to five years.

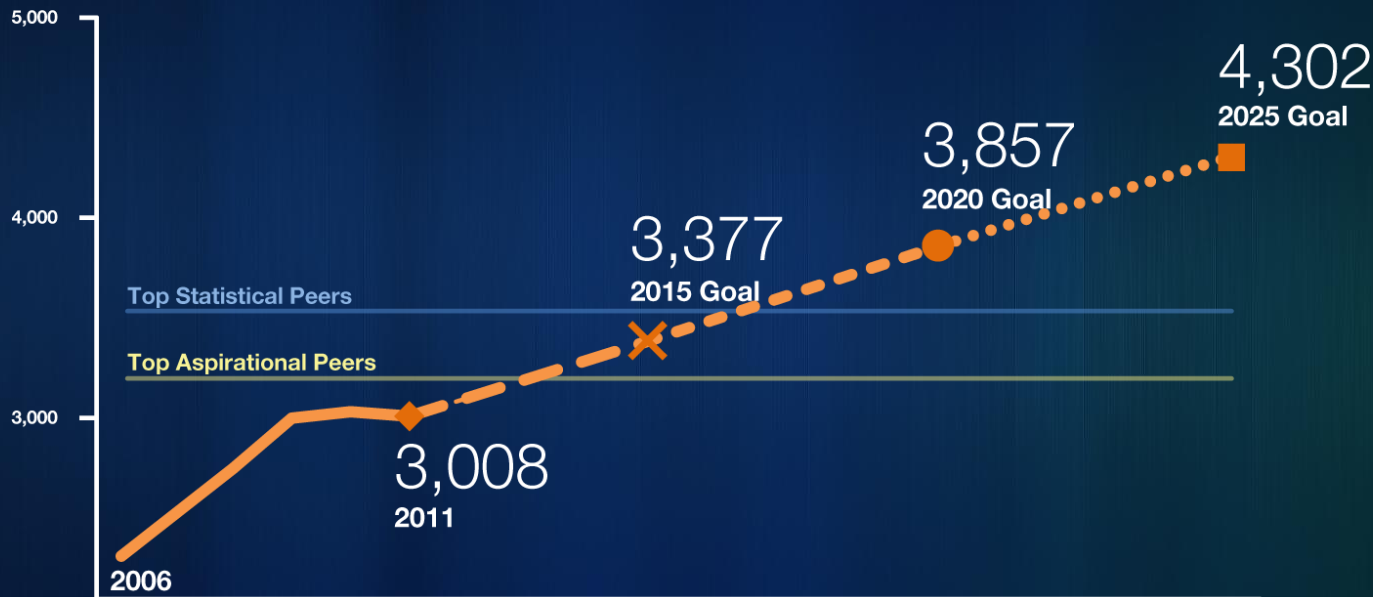


**Strategic Information  
Technology Infrastructure**



# U. T. El Paso: Bachelor's Degree Production Targets

Source: THECB (most recent data); IPEDS (BCG, Aspirational data); Calculations by The U. T. System Office of Strategic Initiatives. Note: Targets are preliminary.



Strategic Information  
Technology Infrastructure





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# Productivity Dashboard

[www.utsystem.edu](http://www.utsystem.edu)



**Strategic Information  
Technology Infrastructure**





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# Enhance Philanthropic Success



**Enhance  
Philanthropic Success**







## Philanthropic Success

- Approved \$10 million in funding for Strength in Numbers Initiative
- Philanthropic business plans completed for all 15 institutions
- U. T. institutions raised more than \$1 billion – one of the best fundraising years in the history of the U. T. System



**Enhance  
Philanthropic Success**





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# Ph.D. Programs



Ph.D. Programs





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# The Health of Texas



Health of Texas





# TIME Pilot Projects

## A-PRIME

Accelerated, Professional,  
Integrated Medical Education

U.T. Brownsville  
U.T. El Paso  
U.T. Pan American

U.T. Health Science Center - Houston  
U.T. Medical Branch Galveston

On schedule

## FAME

Facilitated Acceptance to  
Medical Education

U.T. San Antonio  
U.T. Health Science Center - San Antonio

On schedule

## PACT

Partnership in Advanced  
Clinical Training

U.T. Dallas  
U.T. Southwestern Medical School

Ahead of  
schedule

## SHAPE

Southwestern, Houston, Austin  
Partnership in Education

U.T. Austin  
U.T. Medical School-Houston  
U.T. Southwestern Medical School

Ahead of  
schedule



Health of Texas





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# Path Toward Medical Schools in Austin and the Lower Rio Grande Valley

Austin ●

Lower Rio Grande Valley



Health of Texas





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# Systems Engineering to Improve Patient Safety and Quality

Victoria Jordan, Ph.D., M.B.A., M.S.

*Director, Quality Measurement & Engineering*

*Office of Performance Improvement*

U. T. M. D. Anderson Cancer Center



Health of Texas





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# Expanding Educational and Health Opportunities in South Texas



Education & Health  
in South Texas



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# Vista Summits

Third Vista  
Summit will take  
place November  
2012 in Edinburg.



Education & Health  
in South Texas





# UTeach

- Provides curricula, technical support, and training for teachers in STEM fields
- First class of students will start Fall 2012 – 70 students enrolled at U. T. Pan American and 52 students at U. T. Brownsville, with many more on a waiting list





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# Simulated Teaching Hospital



Education & Health  
in South Texas



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# South Texas Research Network in Obesity and Diabetes

Clinical research units that focus on biomedical research at Laredo, Harlingen, Edinburg, and Brownsville.



Education & Health  
in South Texas



# Expand STARs for South Texas

- Use STARs funding for STEM teachers and researchers in South Texas and the Lower Rio Grande Valley
- U. T. Brownsville and U. T. Pan American approved to recruit 8 STARs faculty members





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# U. T. Brownsville

Movement toward establishing U. T. Brownsville as a comprehensive four-year university.



Education & Health  
in South Texas



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