COMMITTEE MEETING MINUTES

#### OF THE BOARD OF REGENTS

OF

THE UNIVERSITY OF TEXAS SYSTEM

May 14-15, 2008

Tyler, Texas

Minutes of Committee meetings are taken as a convenience for research purposes and may be verified by recordings kept in the Office of the Board of Regents or webcasts available at http://www.utsystem.edu/bor/meetings/minutes.htm.

/s/ Carol A. Felkel Assistant Secretary to the Board of Regents September 9, 2008

#### MINUTES U. T. System Board of Regents Audit, Compliance, and Management Review Committee May 14, 2008

The members of the Audit, Compliance, and Management Review Committee of the Board of Regents of The University of Texas System convened at 4:37 p.m. on Wednesday, May 14, 2008, in Room 140, Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation:

<u>Attendance</u> Regent Foster, presiding Vice Chairman Rowling Regent Longoria Regent McHugh

Also present was Executive Director Martinez.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Foster called the meeting to order.

#### 1. U. T. System: Discussion of Governmental Accounting Standards Board 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions

#### Committee Meeting Information

**Presenter(s):** Mr. Randy Wallace, Associate Vice Chancellor, Controller & Chief Budget Officer; Mr. Phil Dial, Rudd & Wisdom, Inc.

Status: Discussed

*Future action:* The Committee felt it would be prudent to footnote on financial statements that the Other Post Employment Benefits (OPEB) liability is to be funded at the Legislature's discretion.

#### **Discussion at meeting:**

*Mr.* Wallace clarified that U. T. System can elect to adopt House Bill 2365 that created an accrual basis of accounting for Texas, and that each State agency is allowed to choose to implement Governmental Accounting Standards Board (GASB) Statement 45.

Following a handout set forth on Pages 6 - 8, Mr. Dial discussed postemployment benefits, such as the future cost of providing healthcare benefits. Regent Foster asked if the \$5.4 billion is on the balance sheet and Mr. Dial said no, only the net of Other Post Employment Benefits (OPEB) obligation appears on the balance sheet. Mr. Wallace discussed the growth per year. Vice Chairman Rowling said the State covers pay-as-you-go costs. If the State does not fund the biennial benefits allocation, he said U. T. System would not have an obligation to pay. Vice Chairman Rowling clarified the retirement benefits should be seen as a gift from the Legislature as there is no constitutional requirement.

*Mr.* Dial said this was debated in the Legislature and he explained that House Bill 2365 states all the State commits to is the two years in the biennium. He said this created controversy in the accounting world. Mr. Wallace clarified that Texas is the only state that has adopted this methodology. He said bond rating agencies expect U. T. System to implement GASB 45 and the OPEB liability could be included in the footnotes if that is what is decided by the Committee. Mr. Dial said the State also has a decision to make regarding House Bill 2365.

Dr. Kelley said the liability itself is unchanged and it is a matter of whether it is being reported. He said if the Committee chooses to go forward to include such a footnote, Associate Vice Chancellor Aldridge has prepared a disclosure statement for bond agencies. Committee Chairman Foster asked if the bond agencies treat the matter the same whether it is booked as a liability or a footnote and Mr. Aldridge replied affirmatively, saying it would have no impact on the U. T. System's rating and would keep U. T. System on par with the rest of the country. Regent Foster confirmed the booking would start fresh, and not be retroactive, and Mr. Wallace said it would mean booking \$487 million for the first year. Dr. Kelley explained that the whole liability of the \$5.4 billion would be disclosed.

*Mr.* Chaffin clarified the Legislature, not the Board of Regents, is the ultimate decider.

Regent Longoria asked why it would not be on the State balance sheet and *Mr. Wallace answered that for this purpose only, U. T. System is considered a single employer. Mr. Dial responded that many have cut back on retirement benefits.* 

*Mr.* Wallace said the plan is to report OPEB as required by GASB 45 and he spoke about the disclosure of information to U. T. System employees that exists on the web. Regent Longoria and Committee Chairman Foster added that it would be prudent to footnote on financial statements that the OPEB liability is to be funded at the Legislature's discretion.

#### 2. <u>U. T. System: Report on the System-wide internal audit activities and</u> Internal Audit Department report for U. T. Tyler

**Committee Meeting Information** 

**Presenter(s):** Mr. Charlie Chaffin, Chief Audit Executive; Ms. Kathy Kapka, Director of Audit Services, U. T. Tyler **Status:** Reported

#### Discussion at meeting:

In response to a question from Regent Longoria, Ms. Kapka said Tier 1 risks are audited more frequently than lower risk areas, with Tier 2 next.

#### 3. U. T. Tyler: Report on the Institutional Compliance Program

Committee Meeting Information Presenter(s): Ms. Mary Barr, Director of Compliance, U. T. Tyler Status: Reported Future actions: For the benefit of the Committee's understanding, provide enterprise risk management system heat map at next meeting and how information is communicated to employees who might be aware of compliance issues so they know what kinds of issues to report.

#### Discussion at meeting:

Regent McHugh asked if there is a form or software to determine what needs to be audited to be compliant and Chief Audit Executive Chaffin answered that is mostly decided by the institution's executive management staff through the enterprise risk management process.

Regent Longoria asked to see the enterprise risk management system heat map at the next meeting to understand the priorities and how it all flows through to the top and Mr. Chaffin responded that he would do that at the next meeting. Regent McHugh also asked Mr. Chaffin to include how information is communicated to employees who might be aware of compliance issues such as fraud and abuse.

Ms. Barr responded to a question from Regent Longoria regarding the kinds of hotline calls received, saying few hotline calls but many tattletale calls (mostly complaints about fellow employees) are received.

#### 4. U. T. Dallas: Report on the Institutional Compliance Program

**Committee Meeting Information Presenter(s):** Ms. Toni Messer, Director of Audit and Compliance, U. T. Dallas **Status:** Reported

#### 5. <u>U. T. System: Report on System-wide Institutional Compliance</u> <u>activities, including System-wide Information Security</u>

Committee Meeting Information Presenter(s): Mr. Lewis Watkins, Chief Information Security Officer; Mr. Charles Chaffin, Chief Audit Executive Status: Reported Future action: Examine laptops re IT security

#### **Discussion at meeting:**

Regent Longoria asked if these security measures include information technology (IT) and Mr. Watkins responded affirmatively. She then asked how U. T. System's IT security measures compare with those of private industry and Mr. Watkins responded that private industry is generally more stringent in terms of controls but that metrics are being put in place that previously did not exist in higher education.

Regent McHugh asked if there should be rules about what can be on a laptop and Mr. Watkins answered that he is working on a policy that includes encrypting laptops. She asked if laptops can be taken out of the office. Mr. Chaffin responded affirmatively and said security in higher education to date has been focused on central IT but they are trying to get a handle on using the benefits of technology and he asked for the Committee's support.

Committee Chairman Foster said that while there may be a requirement to have social security numbers (SSN) on file, he asked if there is a system in place where student's SSNs are not required. Mr. Watkins responded yes, SSNs used to be student ID numbers, but the institutions have moved away from that now. There was further discussion about when SSNs are required and Mr. Watkins said the policy states that if SSNs are required, the information can only be used for what the law requires.

#### RECESS TO EXECUTIVE SESSION

At 5:29 p.m., the Committee recessed to Executive Session pursuant to *Texas Government Code* Section 551.074 to consider the matter listed on the Executive Session agenda as follows:

Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – *Texas Government Code* Section 551.074

U. T. System: Discussion with institutional auditors and compliance officers concerning evaluation and duties of individual System and institutional employees involved in internal audit and compliance functions

#### RECONVENE IN OPEN SESSION

The Executive Session ended at 5:40 p.m., and the Committee reconvened in Open Session to adjourn. No action was taken on items discussed in Executive Session.

#### ADJOURNMENT

Committee Chairman Foster adjourned the meeting at 5:40 p.m.

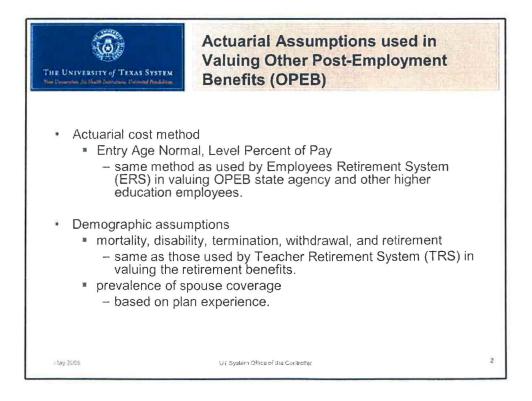
Preliminary Actuarial Valuation of Other Post-Employment Benefits for Purposes of Reporting Under Governmental Accounting Standards Board (GASB) 45

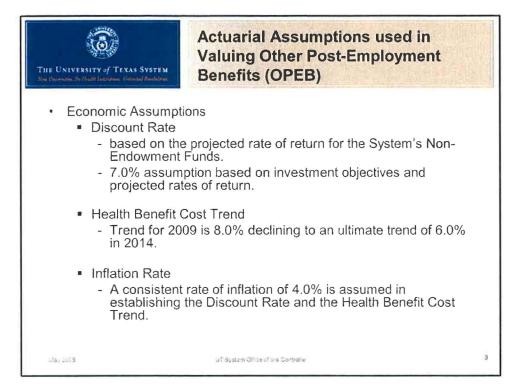
Mr. Phil Dial, Rudd and Wisdom, Inc.

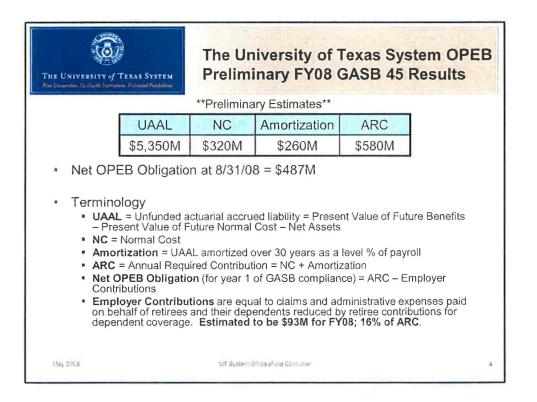
May 2008

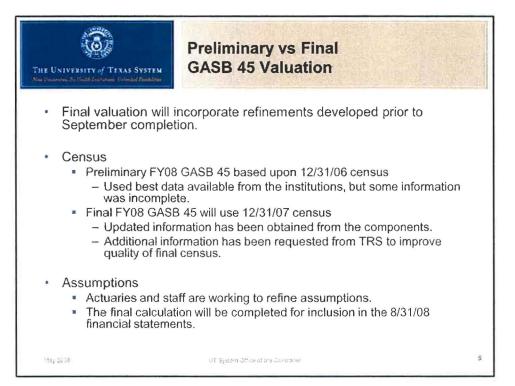


Board of Regents' Meeting Audit, Compliance, and Management Review Committee









#### MINUTES U. T. System Board of Regents Finance and Planning Committee May 15, 2008

The members of the Finance and Planning Committee of the Board of Regents of The University of Texas System convened at 9:07 a.m. on Thursday, May 15, 2008, in the Ballroom of the Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation:

<u>Attendance</u> Vice Chairman Rowling, presiding Regent Foster Regent Longoria

Also present were Chairman Caven, Regent Camarillo, Regent Dannenbaum, Regent Gary, Regent McHugh, and General Counsel to the Board Frederick. Regent Barnhill was relieved of committee service until June 1, 2008.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Rowling called the meeting to order.

#### 1. <u>U. T. System: Discussion and appropriate action related to approval of</u> <u>Docket No. 134</u>

Committee Meeting Information Presenter(s): Committee Chairman Rowling Status: Discussed

#### 2. <u>U. T. System: Key Financial Indicators Report and Monthly Financial</u> <u>Report</u>

Committee Meeting Information Presenter(s): Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs Status: Reported

#### Discussion at meeting:

Dr. Kelley reported another strong year collectively, with some challenges at specific institutions. Committee Chairman Rowling said these exclude unrealized gains and losses and the financial report contains the comparisons. He said the investment portfolio this year is not the same as last year taking into account gains and losses.

#### 3. U. T. System: Overview of U. T. System debt programs

Committee Meeting Information Presenter(s): Mr. Philip R. Aldridge, Associate Vice Chancellor for Finance Status: Reported Future Action: Send Regents Dannenbaum and Longoria a full-size copy of Mr. Aldridge's PowerPoint presentation.

#### Discussion at meeting:

Regent Dannenbaum asked if all U. T. System bonds are callable and Mr. Aldridge answered that most are, with a 10-year call.

Regent Dannenbaum also asked if bonds are subject to arbitrage rules and *Mr. Aldridge responded affirmatively, saying, however, that interest earnings can be optimized during the arbitrage period.* 

Regents Dannenbaum and Longoria asked for a full-size copy of Mr. Aldridge's PowerPoint presentation.

Regent Gary commented that some institutions in high growth areas are capped out in terms of debt capacity and Mr. Aldridge said their alternatives are Permanent University Funds (PUF), Tuition Revenue Bonds (TRB), Higher Education Assistance Funds (HEAF), or projects that pay for themselves such as auxiliary rather than academic projects. Mr. Aldridge said the hardest project to fund is a core academic classroom or library (as opposed, for instance, to a research project) for which institutions have to work harder to generate additional revenue to pay for these types of projects.

In response to a question from Regent Longoria, Mr. Aldridge said there have been discussions with rating agencies who are comfortable with the debt.

Executive Vice Chancellor Kelley and Committee Chairman Rowling remarked on the strong management team of the Office of Finance.

#### 4. <u>U. T. System: Results of standardization of banking services for U. T.</u> <u>System institutions</u>

#### Committee Meeting Information

**Presenter(s):** Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs **Status:** Reported

#### 5. <u>U. T. System: Discussion concerning new Capital Expenditure Policy</u> and authorization to make conforming changes to the Regents' *Rules* and Regulations, Rules 80301, 80303, 80402, and 80404

#### Committee Meeting Information

**Presenter(s):** Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs **Status:** Approved **Motion**: Made, seconded by Regent Longoria, and carried unanimously

#### 6. <u>U. T. System Board of Regents: The University of Texas Investment</u> <u>Management Company (UTIMCO) Performance Summary Report and</u> <u>Investment Reports for the guarter ended February 29, 2008</u>

**Committee Meeting Information Presenter(s):** Mr. Bruce Zimmerman, Chief Executive Officer, UTIMCO **Status:** Reported

#### Discussion at meeting:

Regent Longoria asked about the review process for the investment policies and Committee Chairman Rowling said the UTIMCO Board of Directors proposes the policies and the Board of Regents has approval authority. Regent Longoria also asked how often the Finance and Planning Committee reviews the policies and Vice Chairman Rowling responded the policies are generally reviewed annually at a joint meeting in July and when she receives the materials in the next few weeks for the July 2008 meeting, that will be the time to propose ideas.

#### 7. <u>U. T. System Board of Regents: Approval of annual distributions from</u> the Permanent University Fund, the Permanent Health Fund, the Long <u>Term Fund, and the Intermediate Term Fund</u>

**Committee Meeting Information Presenter(s):** Mr. Bruce Zimmerman, Chief Executive Officer, UTIMCO **Status:** Approved **Motion**: Made by Regent Longoria, seconded, and carried unanimously

#### Discussion at meeting:

Committee Chairman Rowling briefly reviewed the significant increase in distribution of Available University Funds (AUF) of \$531 million versus \$449 last year, an increase of approximately \$80 million.

### 8. <u>U. T. System: Approval to negotiate a contract for the Delivery Phase of the Common Chart of Accounts Initiative</u>

Committee Meeting Information Presenter(s): Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs Status: Approved Motion: Made by Regent Foster, seconded by Regent Longoria, and carried unanimously

#### 9. U. T. System: Approval to acquire Oracle Corporation site license

**Committee Meeting Information Presenter(s):** Dr. Scott C. Kelley, Executive Vice Chancellor for Business Affairs **Status:** Approved **Motion:** Made, seconded, and carried with Regent Foster abstaining from vote

#### Discussion at meeting:

Regent Foster was recorded as abstaining from vote on this item because of stockholdings.

Dr. Kelley distributed the spreadsheet attached on Page 6 regarding the Oracle site license cost summary and comparison. He reported that this is the largest discount ever offered by PeopleSoft and while there is no mandate for U. T. System campuses to use this product, if they do decide to participate, that can be negotiated within the terms of the existing contract. Regent Longoria asked if Oracle is the leading provider for the academic institutions, and Dr. Kelley responded that Oracle, which acquired PeopleSoft, is the leading vendor. He described other vendors.

Regent Longoria asked that in doing due diligence, what is the history of maintenance and support? Dr. Kelley noted that Oracle was selected on the basis of being able to provide that support and its commitment to the higher education market.

Committee Chairman Rowling asked for confirmation that if any U. T. System campus wanted to buy in, there would be no additional cost to Oracle and Dr. Kelley answered affirmatively, and he clarified that a campus could be asked to provide some maintenance. Regent Foster asked if there was a plan to get all U. T. System institutions to use the same software and Dr. Kelley commented that is evolutionary rather than a mandate. He noted there are incentives.

*Dr. Kelley discussed the assumptions regarding campus participation in response to a question from Regent Gary.* 

Regent Dannenbaum asked if the software includes access to patient records and following remarks by Dr. Kelley, Executive Vice Chancellor Shine clarified that electronic health records are not included in the Oracle software.

#### ADJOURNMENT

Committee Chairman Rowling adjourned the Finance and Planning Committee meeting at 10:25 a.m.

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#### Appendix A - Oracle Site License Cost Summary and Comparison

		1	2	3	4	5	6	7	8	9	10	Total
Existing BAU Support Costs	\$	5,486,955	6,045,170	6,283,485	6,551,772	6,832,420	7,138,381	7,480,281	7,838,825	8,220,024	8,619,908	70,497,221
New BAU License	\$	5,881,309	660,315	1,581,000	0	200,000	0	0	0	0	0	8,322,624
New BAU Support	\$	1,293,888	1,446,439	1,807,904	1,852,599	1,951,262	2,023,746	2,099,055	2,182,209	2,280,092	2,382,420	19,319,614
BAU Total	\$	12,662,152	8,151,924	9,672,389	8,404,371	8,983,682	9,162,127	9,579,336	10,021,034	10,500,116	11,002,328	98,139,459
Existing Scenario 1 Support Costs (Restructured)	\$	5,486,955	5,486,955	5,486,955	5,486,955	5,486,955	5,651,564	5,821,111	5,995,744	6,175,617	6,360,885	57,439,696
New Scenario 1 License	\$	11,100,000	0	0	0	0	0	0	0	0	0	11,100,000
New Scenario 1 Support	\$	1,998,000	1,998,000	1,998,000	1,998,000	1,998,000	2,037,960	2,078,719	2,120,294	2,162,699	2,205,953	20,595,626
Scenario 1 Total	\$	18,584,955	7,484,955	7,484,955	7,484,955	7,484,955	7,689,524	7,899,830	8,116,038	8,338,316	8,566,838	89,135,322
BAU less Scenario 1 - Existing Support Costs - Savings / (Costs)	\$	0	558,215	796,530	1,064,817	1,345,465	1,486,817	1,659,170	1,843,081	2,044,407	2,259,023	13,057,525
BAU less Scenario 1 - New License - Savings / (Costs)	\$	(5,218,691)	660,315	1,581,000	0	200,000	0	0	0	0	0	(2,777,376)
BAU less Scenario 1 - New Support - Savings / (Costs)	\$	(704,112)	(551,561)	(190,096)	(145,401)	(46,738)	(14,214)	20,336	61,915	117,393	176,467	(1,276,012)
BAU less Scenario 1 - Total Savings / (Costs) Project IRR	\$	(5,922,803) 20.3%	666,969	2,187,434	919,416	1,498,727	1,472,603	1,679,506	1,904,996	2,161,800	2,435,490	9,004,137
Current Undiscounted Cumulative Total Savings / (Costs)	\$	(5,922,803)	(5,255,834)	(3,068,400)	(2,148,984)	(650,257)	822,346	2,501,852	4,406,848	6,568,648	9,004,137	
		5,881,309										
SOURCES OF FUNDING		-,										
Scenario 1 Total Needed	\$	18,584,955	7,484,955	7,484,955	7,484,955	7,484,955	7,689,524	7,899,830	8,116,038	8,338,316	8,566,838	
Existing Support Funding - Multiple Institutions	\$	(5,486,955)	(6,045,170)	(6,283,485)	(6,551,772)	(6,832,420)	(7,138,381)	(7,480,281)	(7,838,825)	(8,220,024)	(8,619,908)	
2% Annual Reduction in Projected Existing Maint. Costs	\$	(4.4.000.000)	109,739	230,643	356,312	487,348	623,996	766,764	916,369	1,073,146	1,237,546	5,801,862
AUF	\$ \$	(11,600,000)	(60.060)	(62,462)	(64.061)	(67 550)	(70.027)	(74 494)	(79, 209)	(92,110)	(96,225)	
UT System New License Fees & Maintenance	э \$	(320,250)	(60,060)	(62,462)	(64,961)	(67,559)	(70,937)	(74,484)	(78,208)	(82,119)	(86,225)	
UT MD Anderson New License Fees & Maintenance (100%)	\$	(4,113,925)	(1,425,439)	(865,124)	(882,427)	(902,590)	(930,976)	(960,264)	(991,901)	(1,033,062)	(1,075,944)	
UT MD Anderson Savings Rebate 50% Licensing Fees	\$	(	843,018	561,588	491,549	70,040	((), = = = = = = = = = = = = = = = = = = =	(		((		
UTHSC San Antonio New License Fees & Maintenance (100%)	\$	(326,500)	(328,480)	(105,019)	(109,220)	(113,589)	(119,268)	(125,232)	(131,493)	(138,068)	(144,971)	
UTHSC San Antonio Savings Rebate 100% Licensing Fees	\$	227,500	(450,500)	113,750	113,750	(474.045)	(400,000)	(400,000)	(400 704)	(000,000)	(040,000)	
UTMB New License Fees & Maintenance (100%)	\$	(829,600)	(152,592)	(158,696)	(165,044)	(171,645)	(180,228)	(189,239)	(198,701)	(208,636)	(219,068)	
UTMB Savings Rebate 100% Licensing Fees	\$ \$	(1.262.422)	340,000	170,000	170,000	(255,609)	(262.276)	(074 475)	(270.210)	(200, 492)	(202 102)	
UT Dallas New License Fees & Maintenance (100%) UT Dallas Savings Rebate 100% Licensing Fees	э \$	(1,362,422) 1,116,739	(245,683)	(245,683)	(250,596)	(255,608)	(263,276)	(271,175)	(279,310)	(290,482)	(302,102)	
UT Southwestern New License Fees & Maintenance (100%)	\$	1,110,100		(854,000)	(157,080)	(163,363)	(169,898)	(176,694)	(185,528)	(194,805)	(204,545)	
UT Southestern Savings Rebate 100% Licensing Fees	\$			700,000	( - (	(	(	x = y = y = y	(	( - /- /-/	x = /= =/	
UTHSC Houston New License Fees & Maintenance	\$			(830,820)	(152,816)	(158,929)	(165,286)	(171,898)	(180,493)	(189,817)	(198,993)	
UTHSC Houston Savings Rebate 100% Licensing Fees	\$				340,500	170,250	170,250					
UT Campus Expansion Fees & Maintenance	\$											
Rebate 100% Campus Expansion Licensing Fees	\$											
Oracle Admin Fee	\$	220,000	149,699	149,699	149,699	149,699	153,790	157,997	162,321	166,766	171,337	
Total Yearly Surplus/(Deficit)	\$	3,890,458	(669,987)	(5,346)	(772,849)	303,411	400,689	624,677	689,731	778,784	876,035	
	Φ	3,090,438	(009,907)	(3,340)	(112,049)	303,411	400,009	024,077	009,731	110,104	070,030	
Total Cumulative Surplus/(Deficit)	\$	3,890,458	3,220,471	3,215,125	2,442,276	2,745,687	3,146,377	3,771,053	4,460,785	5,239,569	6,115,604	

#### MINUTES U. T. System Board of Regents Academic Affairs Committee May 14, 2008

The members of the Academic Affairs Committee of the Board of Regents of The University of Texas System convened at 3:33 p.m. on Wednesday, May 14, 2008, in the Ballroom of the Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation:

<u>Attendance</u> Regent Gary, presiding Regent Foster Regent McHugh

Also present were Regent Dannenbaum and General Counsel to the Board Frederick. Regent Barnhill was relieved of committee service until June 1, 2008.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Acting Committee Chairman Gary called the meeting to order.

#### 1. <u>U. T. Austin: Request to approve the honorific naming of the Center for</u> <u>African and African American Studies as the Dr. John L. Warfield Center</u> <u>for African and African American Studies</u>

#### Committee Meeting Information

**Presenter(s):** President William Powers, Jr., U. T. Austin; Dr. Randa S. Safady, Vice Chancellor for External Relations **Status:** Approved **Motion:** Made, seconded, and carried unanimously

2. <u>U. T. Tyler: Authorization to accept a gift of the surface interest in</u> <u>approximately 46.386 acres of unimproved land from the Texas Area</u> <u>Fund Foundation and a gift of approximately 3.844 acres of unimproved</u> <u>land from the City of Palestine, both of which tracts are located near the</u> <u>intersection of Loop 256 and U.S. Highway 287, Palestine, Anderson</u> <u>County, Texas, for the purpose of expanding the U. T. Tyler Palestine</u> <u>Campus</u>

#### Committee Meeting Information

**Presenter(s):** President Rodney H. Mabry, U. T. Tyler; Ms. Florence Mayne, Executive Director of Real Estate **Status:** Approved **Motion:** Made by Regent McHugh, seconded by Regent Foster, and carried unanimously

#### 3. U. T. Dallas: Report on Project Emmitt

**Committee Meeting Information Presenter(s):** President David E. Daniel, U. T. Dallas **Status:** Reported

#### **Discussion at meeting:**

Regent Dannenbaum asked if funding is available to attract new faculty and Dr. Daniel responded that private monies continue to be raised for endowed chairs and as the university continues its slow and steady growth, efforts will continue to raise the revenue to hire faculty. He said the Science and Technology Acquisition and Retention (STARs) program has been helpful to hire faculty. Regent Dannenbaum also asked if any of the 19 intellectual property disclosures have turned into commercialization opportunities for the University and President Daniel reported that while there is good progress evidenced by a couple of spin-out companies in the last 12 months, there is not the impact that is expected in the long run.

Regent Gary said that during a recent campus visit, he was impressed with the strategic focus of U. T. Dallas to become a Tier I institution. He was also impressed with the focus on science and engineering and with the statistic that 25% of the student body is international students.

#### 4. <u>U. T. System: Discussions on academic leadership matters -</u> <u>differentiated institutional missions</u>

Committee Meeting Information Presenter(s): Dr. David B. Prior, Executive Vice Chancellor for Academic Affairs Status: Discussed

#### **Discussion at meeting:**

Dr. Prior's handout titled "Leadership Conversations: The U. T. System Academic Institutions Mission Differentiation, Serving Texas in Different Ways" follows on Pages 4 - 15.

Regent Dannenbaum asked about dual enrollment and Dr. Prior explained the term refers to a high school student earning university credit, thus preparing the student for full-time higher education.

President Cárdenas said at U. T. Pan American, there are high school students taking college courses as early as their sophomore year. She said this year, 42% of entering freshmen had college credit, thus progress to graduation is expected to be faster. President Romo spoke about the need for more Tier I research institutions in

the state to attract top scholars and he expressed hope U. T. San Antonio could become a premier institution. President García, U. T. Brownsville, said it is a good time to operate institutions of higher education as a business to meet the new, changing market.

President Natalicio spoke about understanding strengths, noting that U. T. System's strength is the diversity of the mission of many different institutions and thus, the capacity to be more agile to serve new markets. She said representatives from international institutions are coming to U. T. El Paso to find models to educate the new generation. She also spoke of the need for excellence so U. T. students can compete in a global world and about U. T. System institutions capitalizing on their uniqueness, for example, continuing to serve the significant (47%) Hispanic population with the highest quality education possible.

President Spaniolo, U. T. Arlington, talked about the continued progress of U. T. System institutions to be first-class institutions, whether as Tier I institutions or not, and he specifically mentioned the investment in improving faculty as a result of deregulated tuition and the Science and Technology Acquisition and Retention (STARs) program. U. T. Austin President Powers spoke about excellence inherent in the differentiated missions, programs, approaches, and strategies of U. T. System institutions and he noted that as included in the U. T. System Strategic Plan, U. T. is ahead in terms of student population. He cited several examples including open admissions, different kinds of admissions, and partnering with community colleges and emphasized that U. T. needs to attract particularly the student and faculty talent "to get the job done;" to pursue the collective goal. President Powers also commented that the state is not sufficiently continuing to invest in K-12 and higher education.

President Watts spoke about U. T. Permian Basin, located in the heart of America's domestic energy industry, and the need to expand in the energy industry at this critical time. He also noted the need for extraordinary teachers at all levels.

Regent Dannenbaum suggested the Board discuss branding or labeling to distinguish the U. T. System. He proposed thinking about "excellence" as opposed to "Tier 1." In closing, President Cárdenas said the missions of the U. T. System institutions are differentiated but not static and she spoke of the need to publicize the opportunities of the U. T. System to promote the engine that drives the missions to help Texas thrive.

Regent Gary summarized by saying the institutions have different missions and their success for the institution and for the U. T. System as a whole will be in how each strategizes to achieve that mission.

#### ADJOURNMENT

Acting Committee Chairman Gary adjourned the meeting at 4:32 p.m.



"The U. T. System Academic Institutions' Mission Differentiation - serving Texas in different ways"

David B. Prior, Executive Vice Chancellor for Academic Affairs and the Academic Presidents

May 2008



THE UNIVERSITY of TEXAS SYSTEM Nine Universities. Six Health Institutions. Unlimited Possibilities. Board of Regents' Meeting Academic Affairs Committee



# The American System of Higher Education

- "America's system of higher education is the best in the world" ... The Economist, September 2005, "The Brains Business"
- The Shanghai World Rankings Jiao Tong University
  - 36 American Universities are in the top 50
  - U. T. Austin # 47 in 2003 + # 38 in 2007
- 36% of people ages 25-64 in U.S. have at least a bachelors degree – the highest proportion in the world Organization for Economic Cooperation and Development (OECD)
- Mission differentiation is a distinct asset and strength



# The Economist, September 2005, "The Brains Business"

# • Secrets of Success in the U.S.A.

- Investment twice (OECD) average
- Organization Federal Government limited role
- Competition successful institutions do not rest on laurels
- Paying dividends links between academia and industry
- Flexibility forging new directions
- Power concentrated President's power counterbalances faculty
- Diversity .....
- "The American system's diversity has allowed it to combine excellence with access by providing a wide range of different types of institutions."



7

# The U. T. System Strategic Plan 2006-2015

" Each campus fills a unique role in its region and in the State.

Perhaps the most challenging topic to address in this plan is mission differentiation, areas of focus, and optimum size of each campus.....

recognizing that each institution aspires to excellence in multiple goals, and that this is not the only system in the state."



ω

### U. T. System Academic Institutions Carnegie Classifications

•	Austin	•	Research Research (Very High activity)
•	Arlington	•	Emerging Research Research (High activity)
•	Dallas	•	Emerging Research Research (High activity)
•	El Paso	•	Emerging Research Research (High activity)
•	San Antonio	•	Emerging Research Master's (Larger programs) ****
•	Pan American	•	Comprehensive Master's (Larger programs)
•	Brownsville	•	Master's Master's (Medium programs)
•	Permian Basin	•	Master's Master's (Medium programs)
•	Tyler	•	Master's Master's (Larger programs) ***not updated



- Arlington
  - Biotechnology
- Austin
  - Computer Science
- Brownsville
  - Cross Border research
- Dallas
  - Nanoscience
  - El Paso
    - Biomedical / Health disparities
- Pan Am
  - Manufacturing engineering
- Permian Basin
  - Energy studies
- San Antonio
  - Emerging Diseases
- Tyler
  - Leadership in Education

- Arlington
  - Structural engineering
- Austin
  - Energy resources
- Brownsville
  - Master teaching
- Dallas
  - Complex Systems / Risk analysis
- El Paso
  - Border Studies
- Pan Am
  - Life Sciences / Allied Health
- Permian Basin
  - Energy studies
- San Antonio
  - Aging Health and Wellness
- Tyler
  - Indoor environmental research

### U. T. System Academic Institutions - Today and Tomorrow



# U. T. System Students Are Also Diverse

- Full-time residential
- "Top ten percent"
- Part-time
- Transfers

10

- "Swirling"
- Dual enrollment
- Employed full-time
- Married/families

- First generation
- Economically challenged
- Adult learners
- Non-degree students
- At risk



## U. T. System Academic Institutions Commitments and Principles

- The very best educational experience for our students balancing access and affordability without compromising excellence
- The very best degree programs based on scholarship and state-ofthe-art knowledge – the goals and outcomes of "research education"
  - "what is learned in the laboratory in the morning is in the classroom in the afternoon"
  - Inquiry –based learning (inquisitive faculty helping students to be inquisitive)
- A deliberate focus on student success, including intellectual and personal development, in timely progress to graduation



# U. T. System Academic Institutions Some Self Evident Truths

- "One size certainly does not fit all"
  - We acknowledge and celebrate our diversity
- There are different and distributed strengths
  - Reflecting opportunities, responses to needs, history and stages of development
- There are different aspirations
  - There are ambitious, short, medium and long-term visions
- The geographical distribution is uneven
  - There are widely differing local political and community contexts
- There is evolving collaboration but unrealized potential
  - All must continue to strive to become greater than sum of the parts
- All serve the needs of the state but in different ways



## U. T. System Academic Institutions Contributions to the State

### A broad public benefit

- An educated and engaged populace
- Enhanced human capital
- New ideas for economic development
- New ideas for social advancement and quality of life
- New solutions for public problems
- Technology transfer and commercialization
- Worldwide and national reputations

### Specific benefits to individuals

- Opportunities for educational advancement
- Creative reasoning and analytical thinking skills
- Specific discipline expertise
- State-of-the-art discipline content informed by scholarship
- Professional training
- Enhanced career expectations
- Enhanced lifetime earnings
- Lifetime learning



# **U. T. System Academic Institutions**

### • We are accountable

- The 2007 2008 Accountability and Performance Report
- The Voluntary System of Accountability
- Our faculty are increasingly productive (2003-2007)
  - Number of tenure track faculty increased 7.7%
  - Enrollment has grown by 9.3%
  - Number of degrees conferred increased by 21%
  - Research expenditures increased by 34.1%
  - Low enrollment classes decreased from 6.6%- 4.5 %
- The UT System "Ignite Texas"
  - "A commercialization engine"
  - #1 in nation of Biotech patents held
  - #2 in nation as a "patent powerhouse"
  - 36% increase in invention disclosures in past five years
  - 92% increase in intellectual property licenses and options in past five years



# "Comparing Wal-Mart with Tiffany" John V. Lombardi

Inside Higher Ed , Nov. 9 Reality Check

"First-rate universities have much different profiles and strategies for accomplishing their missions. Simple data displays can provide useful comparative information on very specific issues, but almost never offer useful global comparisons.

Because universities are very complex, have widely varying composition in terms of students, faculty, facilities, funding and missions, and reflect the results of distinct histories and development over many generations, simple institutional comparisons on almost any dimension have only specific and limited value."

MINUTES U. T. System Board of Regents Health Affairs Committee May 14, 2008

The members of the Health Affairs Committee of the Board of Regents of The University of Texas System convened at 2:45 p.m. on Wednesday, May 14, 2008, in the Ballroom of the Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation:

<u>Attendance</u> Regent McHugh, presiding Vice Chairman Rowling Regent Dannenbaum <u>Absent</u> Vice Chairman Huffines

Also present were Regent Camarillo, Regent Foster, Regent Gary, Regent Longoria, and General Counsel to the Board Frederick.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman McHugh called the meeting to order.

### 1. <u>U. T. Southwestern Medical Center – Dallas: Approval of acceptance of gift of outdoor art</u>

**Committee Meeting Information** 

**Presenter(s):** Kern Wildenthal, M.D., Ph.D., President, U. T. Southwestern Medical Center – Dallas; Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Approved **Motion:** Made by Vice Chairman Rowling, seconded by Regent McHugh, and carried unanimously

#### 2. <u>U. T. Southwestern Medical Center – Dallas: Approval of an M.S. and a</u> Ph.D. degree program in Cancer Biology

#### Committee Meeting Information

**Presenter(s):** Kern Wildenthal, M.D., Ph.D., President, U. T. Southwestern Medical Center – Dallas; Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Approved **Motion:** Made, seconded, and carried unanimously

#### 3. U. T. Medical Branch – Galveston: Approval of after-tax retirement plan pursuant to Section 457(f) of the Internal Revenue Code of 1986, as amended

#### Committee Meeting Information

**Presenter(s):** David L. Callender, M.D., President, U. T. Medical Branch – Galveston; Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Approved **Motion:** Made by Vice Chairman Rowling, seconded by Regent Dannenbaum, and carried unanimously

#### 4. <u>U. T. Southwestern Medical Center – Dallas: Approval of the Amended</u> and Restated Certificate of Formation and Third Amended and Restated Bylaws of UT Southwestern Moncrief Cancer Center

**Presenter(s):** Kern Wildenthal, M.D., Ph.D., President, U. T. Southwestern Medical Center – Dallas; Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Approved **Motion:** Made by Regent Dannenbaum, seconded by Vice Chairman Rowling, and carried unanimously

5. U. T. Southwestern Medical Center – Dallas: Authorization to purchase three tracts of land and improvements located at 6222, 6303, 6333, 6363, and 6500 Forest Park Road, Dallas, Dallas County, Texas, and consisting of a total of approximately 24.0665 acres, from LUI Dallas Exchange Park, L. P., a Texas limited partnership, for a purchase price not to exceed fair market value as established by independent appraisals to be used for the administrative, educational, and medical programs of U. T. Southwestern Medical Center – Dallas; and resolution regarding parity debt

#### Committee Meeting Information

**Presenter(s):** Kern Wildenthal, M.D., Ph.D., President, U. T. Southwestern Medical Center – Dallas; Ms. Florence Mayne, Executive Director of Real Estate **Status:** Approved **Motion:** Made by Regent Rowling, seconded by Regent Dannenbaum, and carried unanimously

#### Discussion at meeting:

Ms. Mayne reported appraisals of \$39 million and \$30.7 million and the negotiated purchase price is for \$38 million. Regent Gary asked about market rents and Dr. Wildenthal responded the price is \$13-\$15 per square foot, and rising. Dr. Wildenthal and Ms. Mayne responded to Vice Chairman Rowling's question about square footage.

#### 6. <u>U. T. System: Code Red Report, 2008 Recommendations of the</u> statewide Task Force on Access to Health Care in Texas

#### Committee Meeting Information

**Presenter(s):** John D. Stobo, M.D., Executive Director for Academic Programs; Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Reported **Future Action:** Send Regent Dannenbaum the breakdown of total hospital revenues in Texas between the for-profit and nonprofit hospitals

#### **Discussion at meeting:**

Vice Chairman Rowling asked if a sales tax on medical services was still in debate and Dr. Stobo clarified that the original report contained a quality assurance fee of 3% to be levied on hospitals and freestanding surgical centers. That fee was determined to be too high by the Texas Hospital Association (THA), which lowered the rate to 1%. Dr. Stobo explained this amount will generate funds that can go back to the same providers to provide insurance for the patients for whom they currently are not receiving reimbursement. Executive Vice Chancellor Shine said the THA is concerned about the impact on margins and about if the State might take the quality assurance fee money, so this tax assessment is a trial for the biennium. Dr. Shine and Dr. Stobo further discussed the tax plan and Dr. Shine commented on use of the Emerging Technology Fund (ETF) to further stimulate public/private partnerships in information technology (IT) to develop health databases.

Regent Dannenbaum asked about the breakdown of total hospital revenues in Texas between the for-profit and nonprofit hospitals and Dr. Stobo and Dr. Shine said they did not have, but would locate, the figures. In response to a comment by Regent Dannenbaum regarding indigent care, Dr. Shine said that not much indigent care is provided by, for instance, the niche hospitals (surgical centers, heart hospitals, etc.), and he pointed out that some hospitals have a significant price or income advantage because physicians transfer patients from hospital to hospital, particularly patients with health insurance.

Citing that Texas has higher healthcare costs than the national average, Regent Dannenbaum then asked if there is an effort to collaborate with other states to look at the federal preemption and look at opening the risk pool to national competition and Dr. Stobo responded that the system of dealing with the uninsured county by county is broken but the best plan would be not to deal at the federal level, but to develop a statewide system that could then be used as a federal model to address this issue.

#### 7. <u>U. T. System: Quarterly report on health matters, including a statewide</u> <u>conference on physician workforce issues, by Executive Vice</u> <u>Chancellor Shine</u>

Committee Meeting Information

**Presenter(s):** Kenneth I. Shine, M.D., Executive Vice Chancellor for Health Affairs **Status:** Reported

#### Discussion at meeting:

Dr. Shine reported that a law was passed during the last legislative session regarding the state's needs in terms of medical students and medical residents. The Governor's Health Policy Council and the Texas Medical Association held a conference on the physician workforce. Dr. Shine reported some figures that indicate a significant proportion of medical students educated in the state go outside the state for residency but that many would prefer to stay in-state if there was a quality program in-state. Dr. Shine said there is a shortage of residency slots in the state and that the State of Texas needs to respond. Following a comment from Vice Chairman Rowling, Dr. Shine said that California is importing Texas graduates for their residency programs and the problem is that once they go out of state, generally physicians do not come back.

Dr. Shine also reported on innovations in health science education, student global experiences, statewide strategic initiatives in mental health and dental care centered at U. T. Health Science Center – San Antonio, student loan repayment, testimony by health presidents on financing higher education, and the progress of implementation of the Proposition 15 Cancer Research initiative.

#### ADJOURNMENT

Committee Chairman McHugh adjourned the meeting at 3:31 p.m.

#### MINUTES U. T. System Board of Regents Facilities Planning and Construction Committee May 14, 2008

The members of the Facilities Planning and Construction Committee of the Board of Regents of The University of Texas System convened at 1:45 p.m. on Wednesday, May 14, 2008, in the Ballroom of the Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation.

<u>Attendance</u> Vice Chairman Huffines Regent Dannenbaum Regent Gary Regent Longoria

Also present were Vice Chairman Rowling, Regent Camarillo, Regent Foster, Regent McHugh, and General Counsel to the Board Frederick. Vice Chairman Huffines presided over the first 10 minutes of the meeting and then Regent Longoria presided.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Huffines called the meeting to order. Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction, then presented a PowerPoint presentation for Items 1 - 14 as set forth on Pages 8 - 45.

Towards the end of the meeting, Regent Dannenbaum asked if project cost estimates take into account the roughly 25% increase in the costs of steel and concrete and Mr. O'Donnell responded affirmatively.

1. U. T. Southwestern Medical Center - Dallas: Intraoperative Magnetic Resonance Imaging Facility - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to include project; approval of total project cost; appropriation of funds and authorization of expenditure; and authorization of institutional management

Committee Meeting Information

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved **Motion:** Made, seconded, and carried unanimously

2. U. T. Health Science Center - Houston: Build Out of Floor 6 for Biomedical Engineering - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to include project; approval of total project cost; appropriation of funds and authorization of expenditure; and resolution regarding parity debt

**Committee Meeting Information Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved **Motion:** Made, seconded, and carried unanimously

#### 3. U. T. Health Science Center - San Antonio: Recreation and Wellness Center - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to include project; approval of total project cost; and authorization of institutional management

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made, seconded, and carried unanimously

#### 4. U. T. M. D. Anderson Cancer Center: Kirby Facility Build Out -Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to include project; approval of total project cost; and appropriation of funds and authorization of expenditure

#### Committee Meeting Information

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved **Motion:** Made, seconded, and carried unanimously

5. <u>U. T. Arlington: Engineering Research Complex - Amendment of the</u> FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to increase the total project cost; approval to revise the funding sources; approval of design development; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously.

## 6. <u>U. T. Austin: Student Activity Center/Phase I - Liberal Arts –</u> <u>Request for approval of design development; appropriation of funds</u> <u>and authorization of expenditure; approval of evaluation of alternative</u> <u>energy economic feasibility; and resolution regarding parity debt</u>

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously.

# 7. <u>U. T. Brownsville: Science and Technology Learning Center –</u> <u>Request for approval of design development; appropriation of funds</u> <u>and authorization of expenditure; approval of evaluation of alternative</u> <u>energy economic feasibility; and resolution regarding parity debt</u>

Committee Meeting Information

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction

Status: Approved

**Motion:** Note that the provide the provided by Regent Dannenbaum, and carried unanimously. **Future actions:** As requested by Regent Dannenbaum, 1) look at proposed building material (stucco) to see if it will stand up to regional (humidity) conditions, and 2) respond if there will be a finished first-floor rise to accommodate storm surges.

# **Discussion at meeting:**

Regent Dannenbaum asked if the proposed building material (stucco) will stand up to regional (humidity) conditions and Mr. O'Donnell responded that waterproofing experts have been involved in the pre-design and while the majority of the building is masonry brick, there are stucco accents and proper water integrity measures will be undertaken.

Regent Dannenbaum also asked if the project has a current hurricane (ground floor elevation) risk assessment and particularly a finished first-floor rise to accommodate for storm surges. Mr. O'Donnell responded the risk assessment was taken care of during the design and he said he would find out specifically about the construction matter.

# 8. <u>U. T. Dallas: Campus Landscape Enhancement Project - Request for</u> <u>approval of design development</u>

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously.

# Discussion at meeting:

Vice Chairman Rowling asked if all the gift funds had been received and Dr. Daniel responded almost \$20 of the \$25 million has been received.

# 9. U. T. Tyler: Art Studio Addition portion of the Completion/Renovation/ Expansion of the Engineering, Science and Technology Building project - Request for approval of design development and authorization of institutional management

Committee Meeting Information

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved

Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

10. U. T. Tyler: Palestine Campus Expansion - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to increase the total project cost; approval of design development; approval to revise funding sources; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt

#### **Committee Meeting Information**

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved **Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

11. U. T. Medical Branch - Galveston: Specialty Care Center at Victory Lakes - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to reapprove adding the project back onto the Capital Improvement Program; approval of design development; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt

**Committee Meeting Information** 

**Presenter(s):** Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction **Status:** Approved **Motion:** Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

### Discussion at meeting:

Vice Chairman Rowling asked why the total project increased from \$35 million approved in 2006 to the requested \$61 million and Mr. O'Donnell explained \$22 million has been budgeted for fixed medical equipment.

12. U. T. Health Science Center - Houston: U. T. Research Park Complex -Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to reduce the total project cost; delete the Parking Garage portion of the project; approval of design development of the Dental Branch Replacement Building portion of the project; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

# Discussion at meeting:

Regent Gary asked if the parking garage will be freestanding and Mr. O'Donnell responded affirmatively.

13. U. T. M. D. Anderson Cancer Center: Administrative Support Building -Phase 1, Administrative Support Building - Phase 2, Administrative Support Building - Phase 3, and Data Center Expansion - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to combine four projects and redesignate as the Administrative Support Building; approval to increase the total project cost; approval of design development; appropriation of funds and authorization of expenditure; approval of evaluation of alternative energy economic feasibility; and resolution regarding parity debt

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

## **Discussion at meeting:**

Mr. O'Donnell explained the 32% increase in funding for the four projects was a result of the increase in floor space to be constructed. Vice Chairman Rowling asked for clarification of the funding and Mr. O'Donnell and others answered his question about Revenue Financing System bonds. Executive Vice Chancellor Shine commented on the profit margins of the hospital, which allow the institution to raise a large portion of the funding for the project.

14. U. T. Austin: Speedway Mall North of 21st Street and East Mall/ East Mall Fountain, Phase I - Amendment of the FY 2008-2013 Capital Improvement Program and the FY 2008-2009 Capital Budget to increase the total project cost; revise the funding sources; and redesignate the project as Speedway Mall North of the Blanton Museum and South of Dean Keeton Street and East Mall/East Mall Fountain

Committee Meeting Information Presenter(s): Mr. Michael O'Donnell, Associate Vice Chancellor for Facilities Planning and Construction Status: Approved Motion: Made by Regent Gary, seconded by Regent Dannenbaum, and carried unanimously

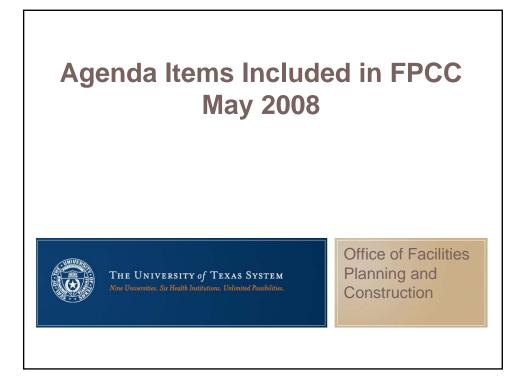
### Discussion at meeting:

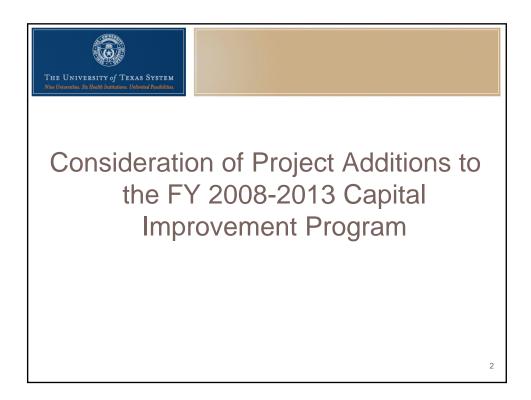
Regent Dannenbaum asked if there is a problem with possible non-University people using the WiFi access and President Powers answered that the institution has a policy in place.

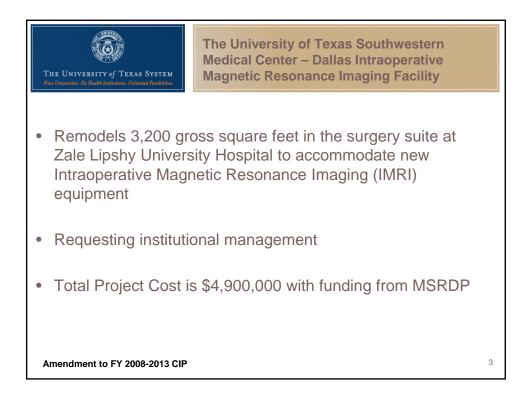
Vice Chairman Rowling remarked on the \$8 million/acre price tag for hardscape and landscape and Mr. O'Donnell explained the substantial work involved with the intersections and he said the civil engineering work, including Americans with Disabilities Act (ADA) access, is costly. President Powers added that a steep slope, for example, will require a good amount of civil engineering work and there are utility issues. Regent Rowling wondered aloud who drives the scope of the projects and said the streets could almost be paved with gold for that amount of money. However, he did not object to the item going forward.

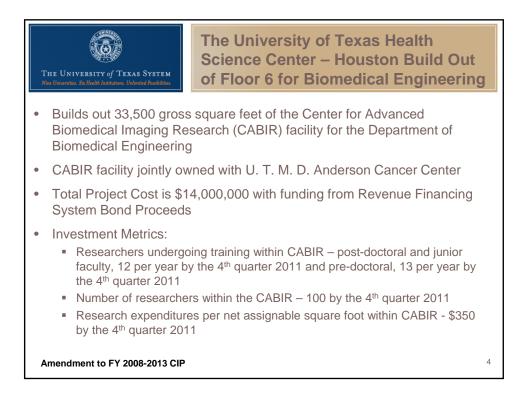
# ADJOURNMENT

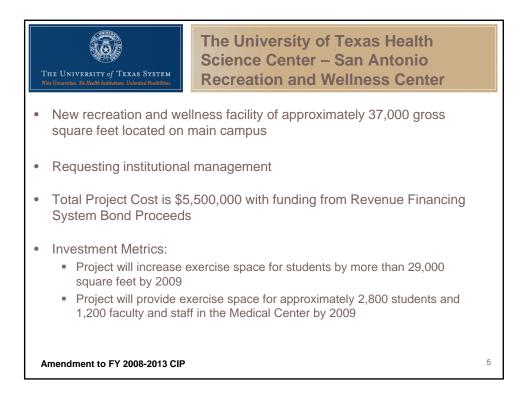
Vice Chairman Huffines adjourned the meeting at 2:38 p.m.

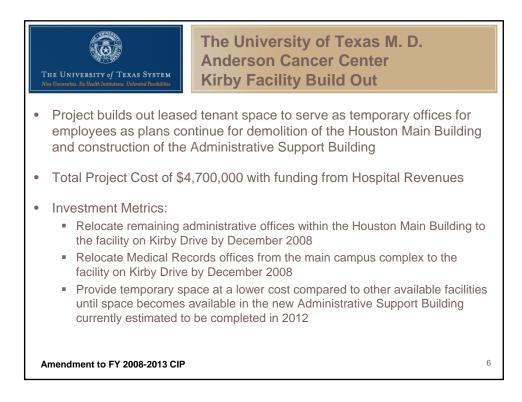


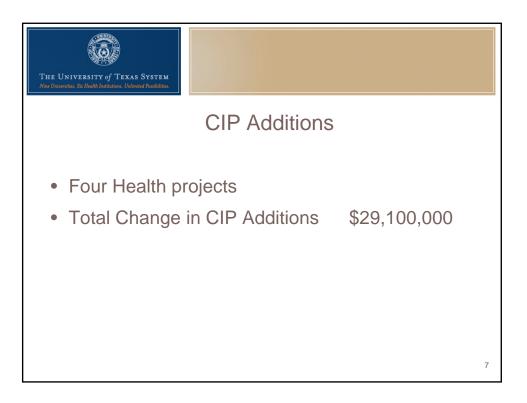




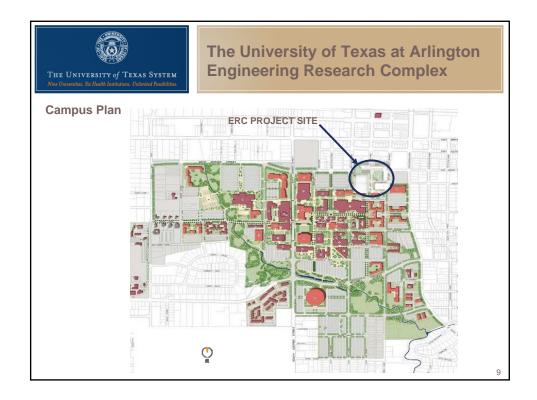


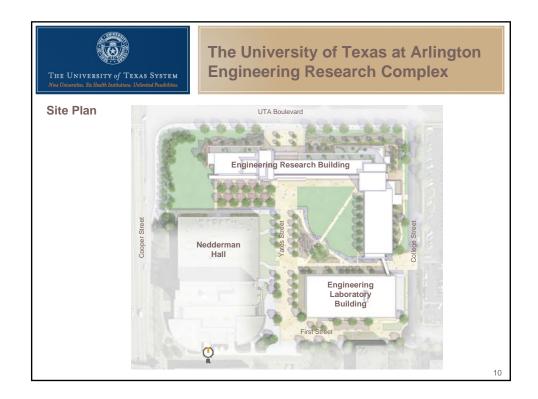


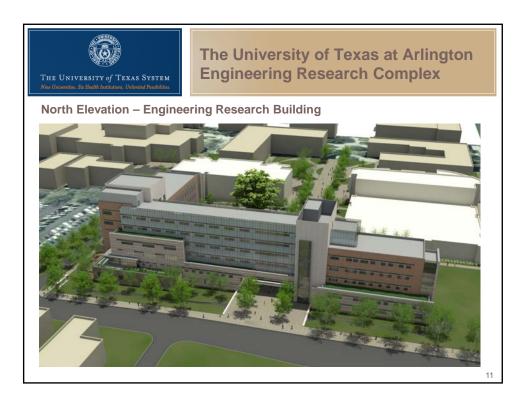




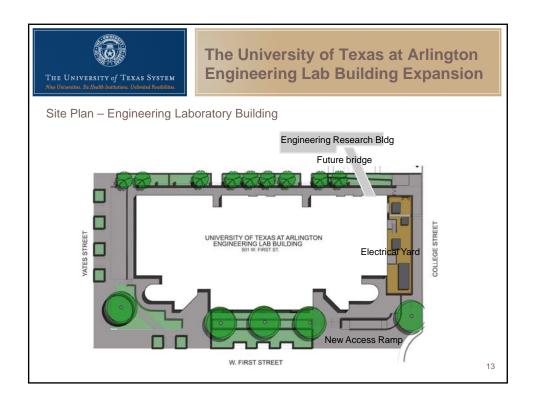


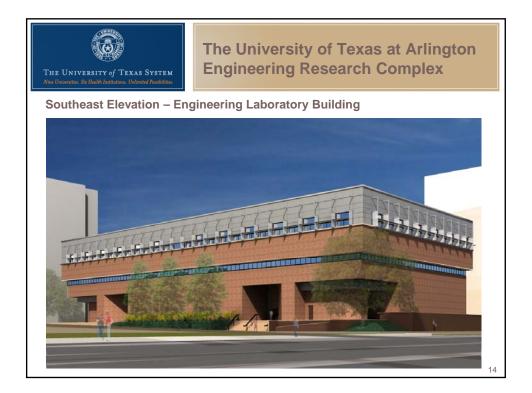




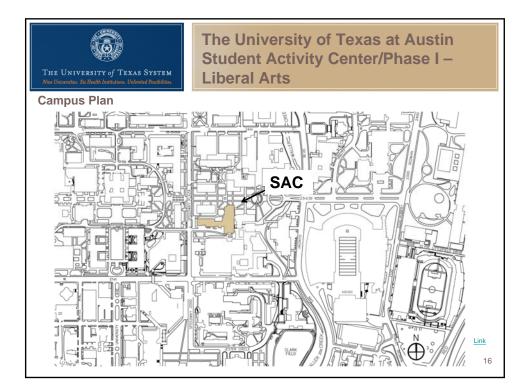


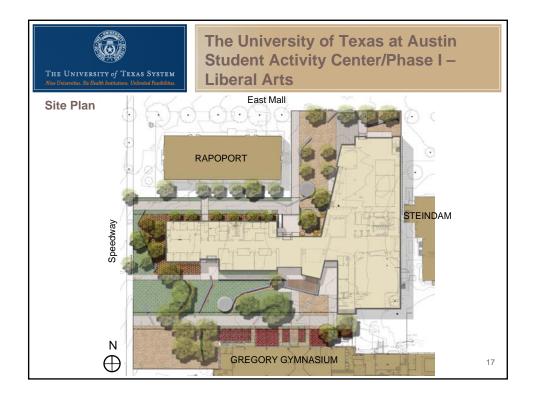


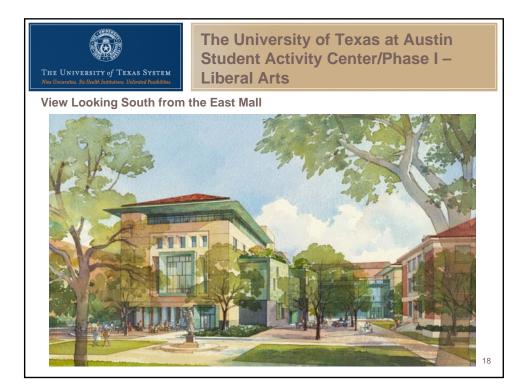




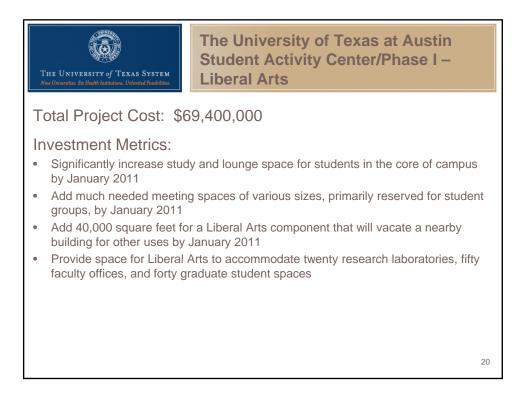


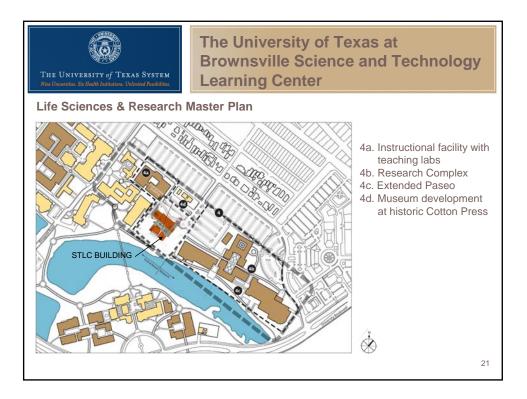


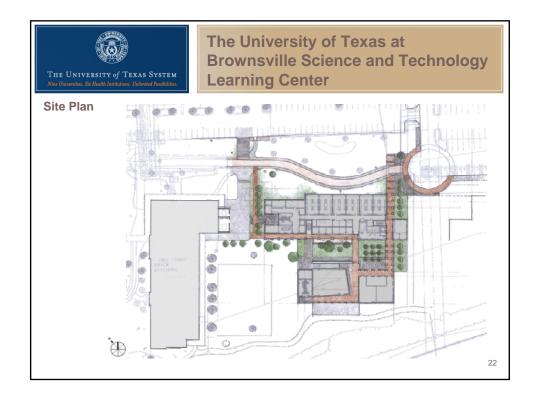


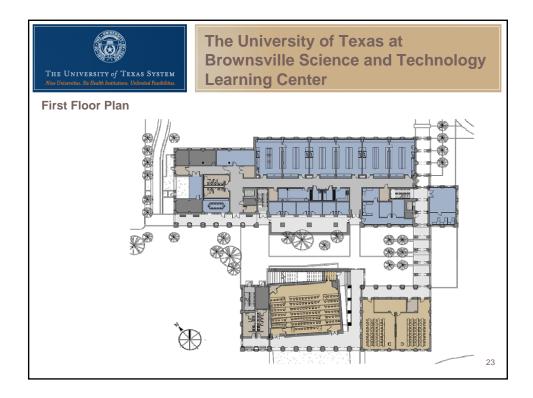


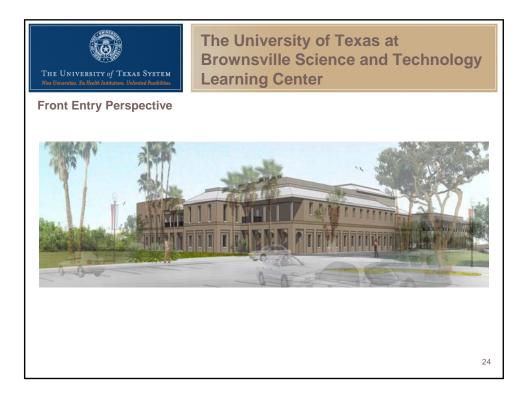


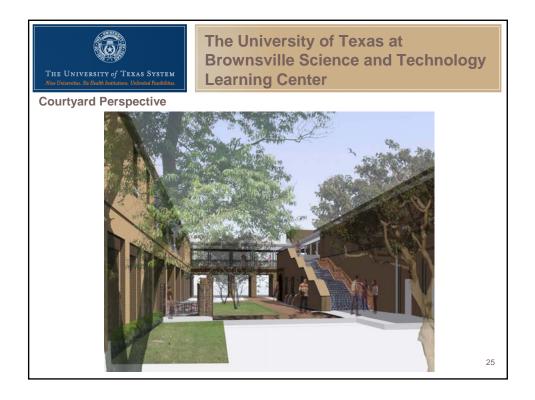


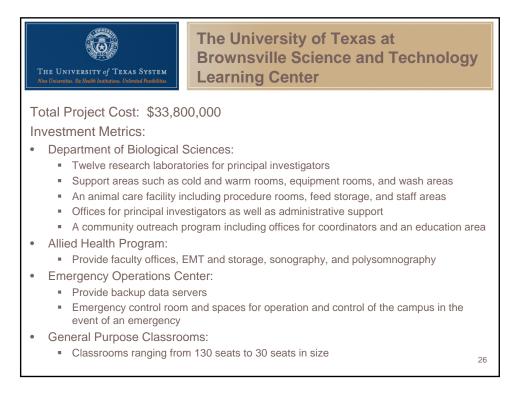




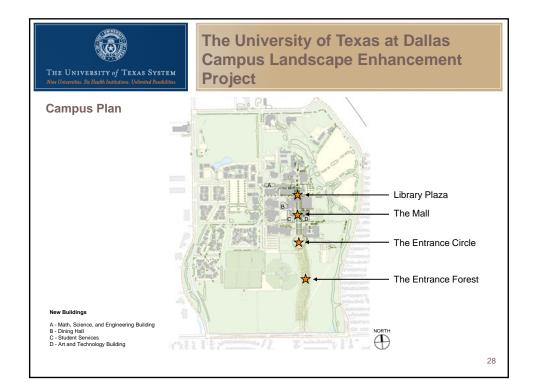


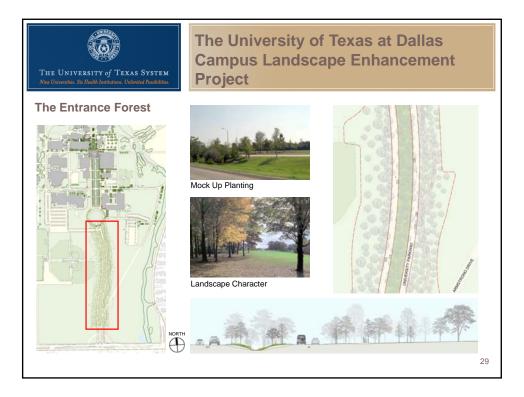


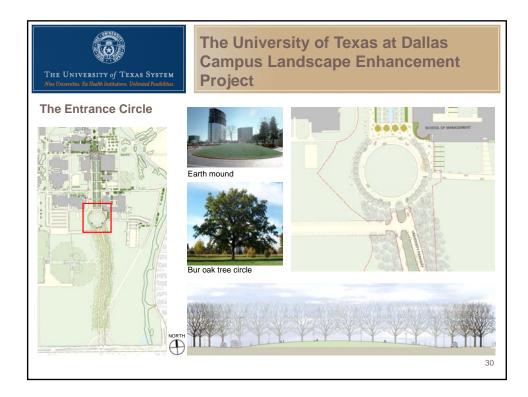


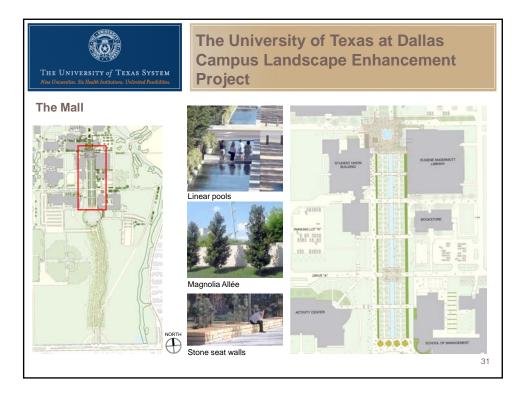


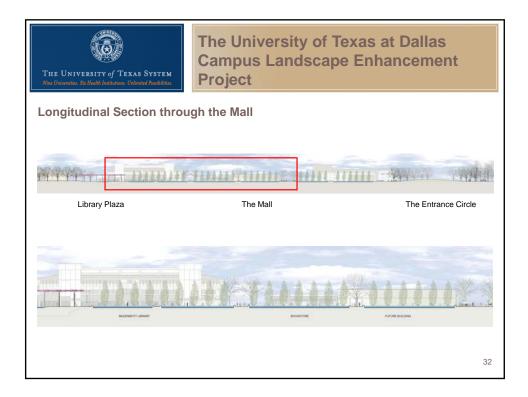


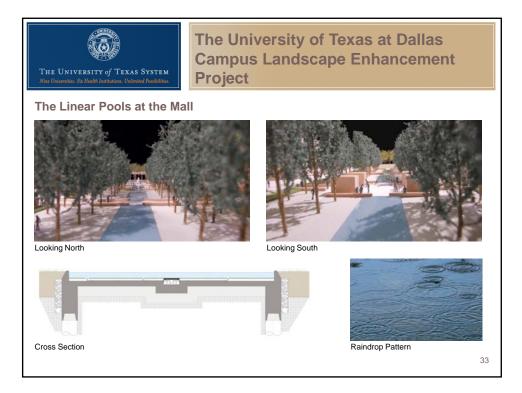


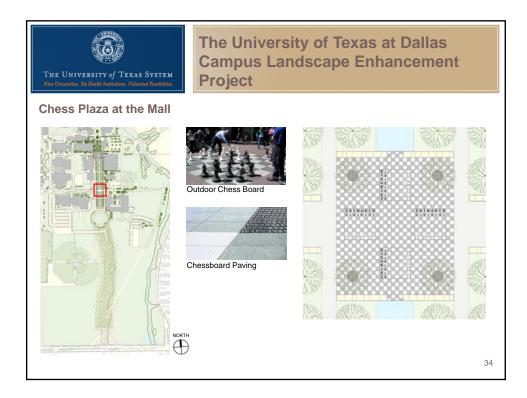


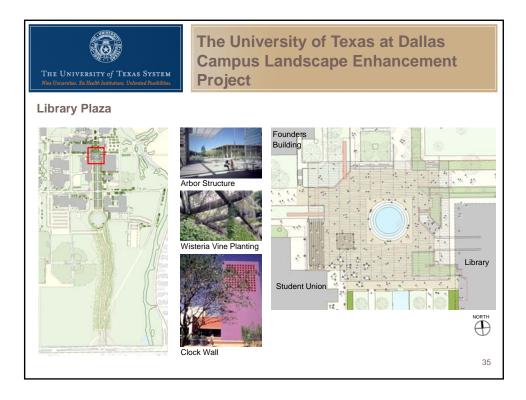


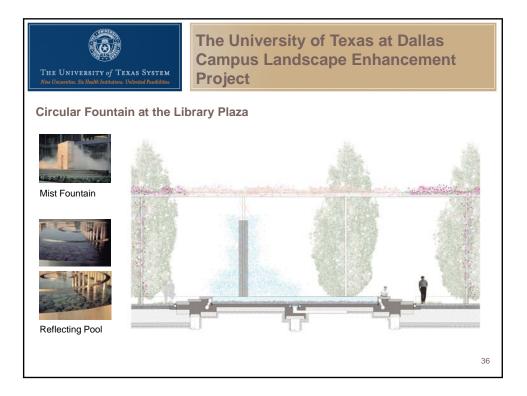


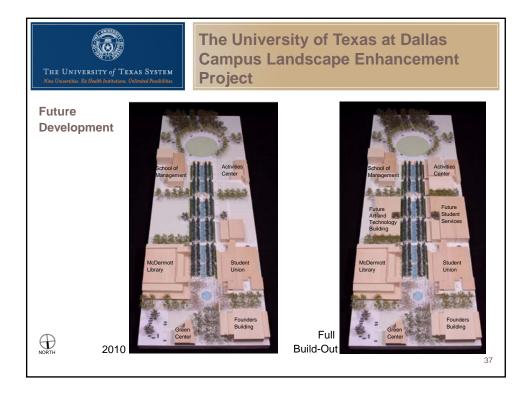


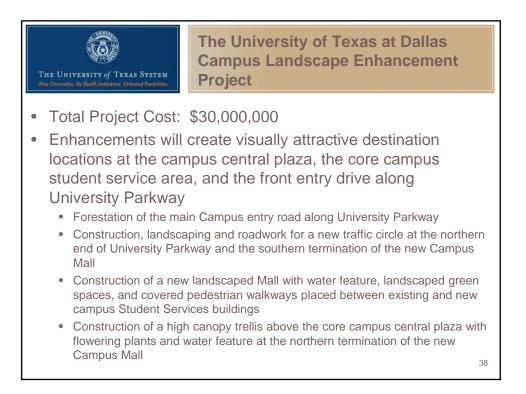


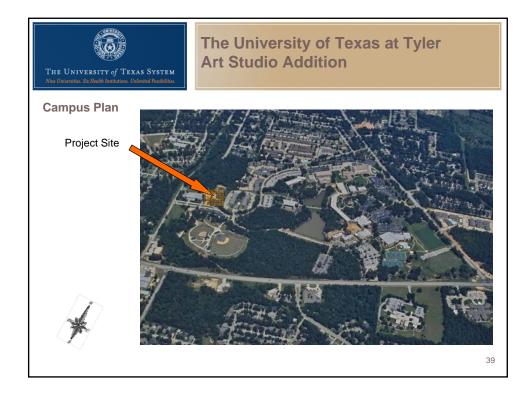


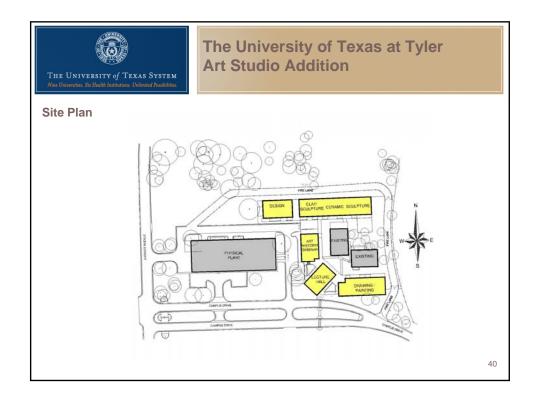




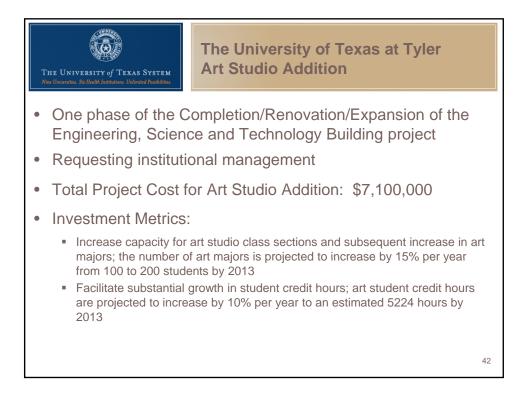


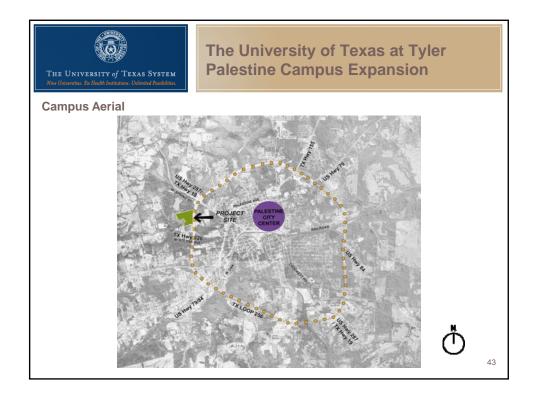


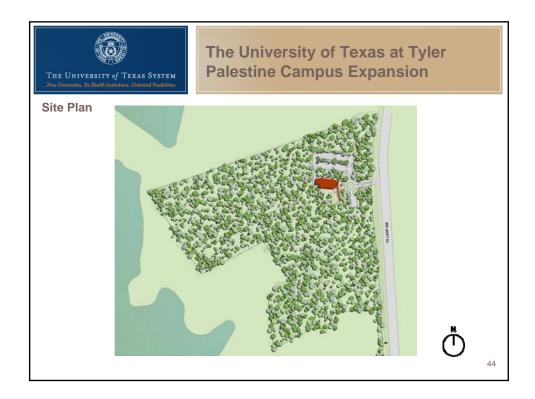


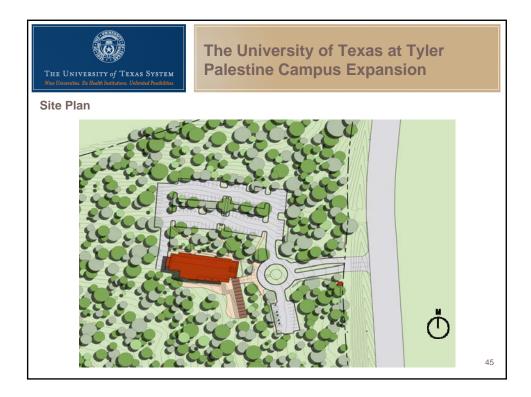


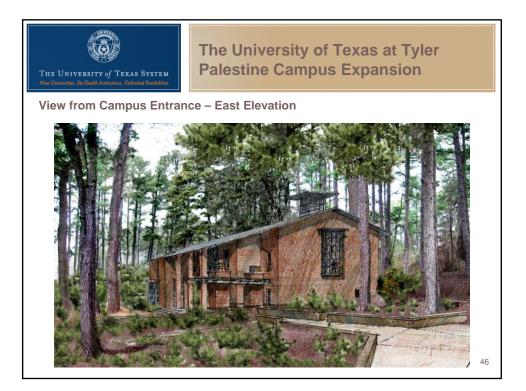


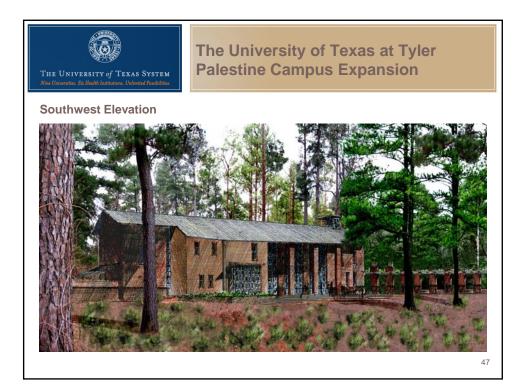


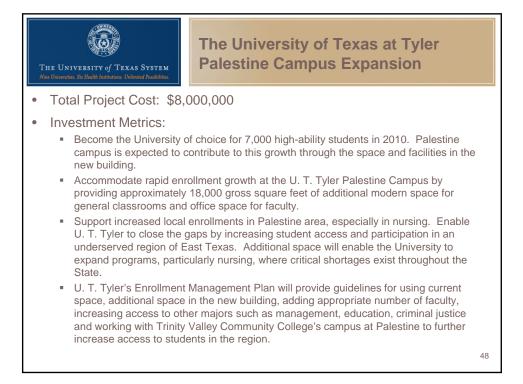




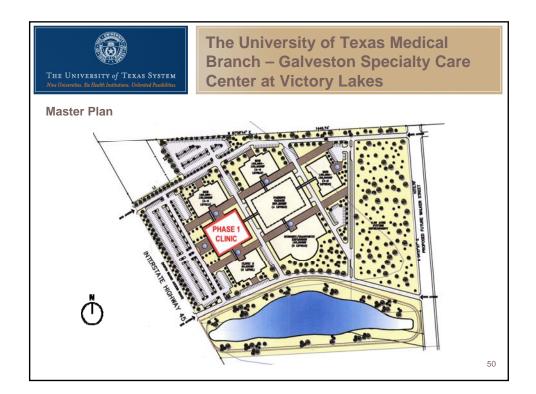




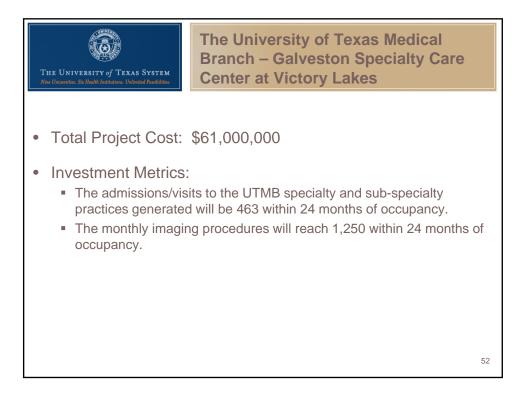


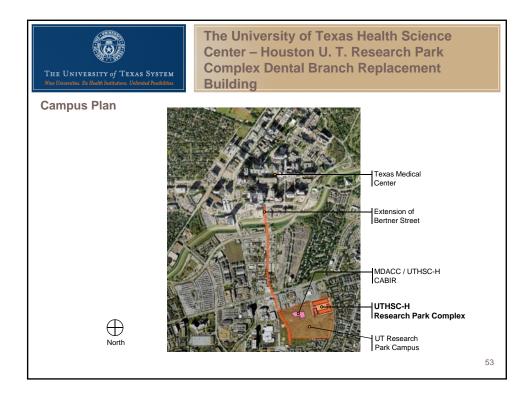


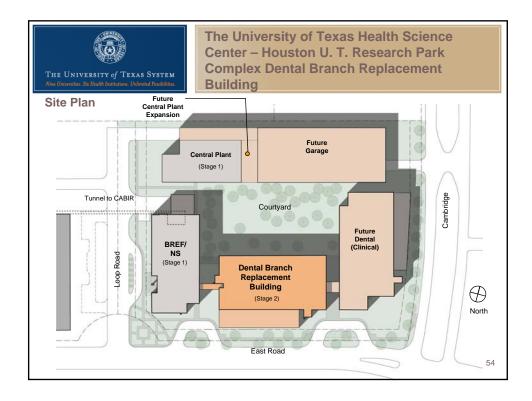






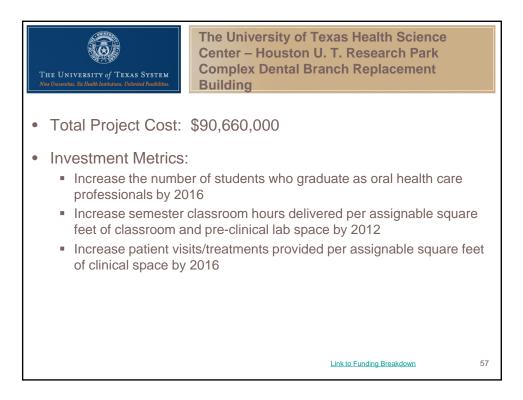




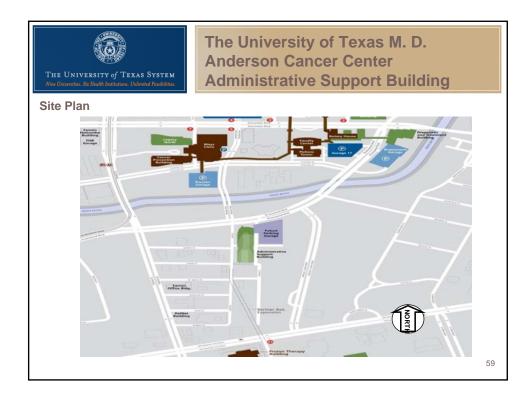


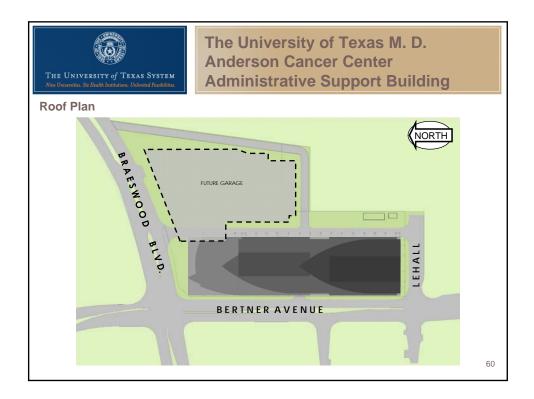




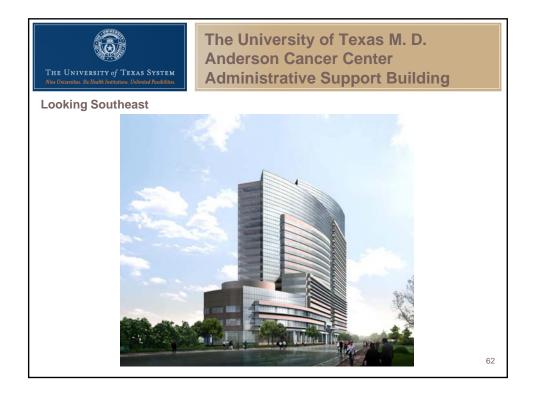


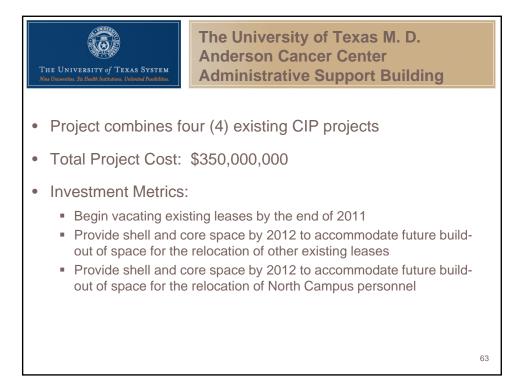








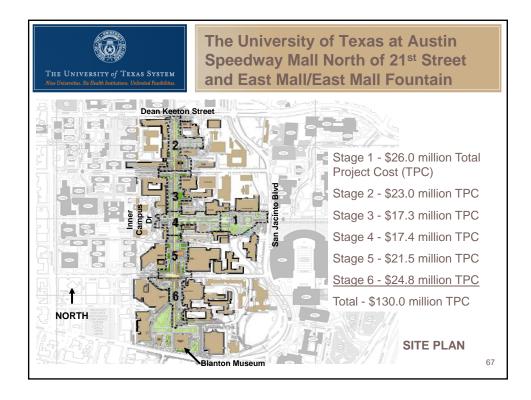


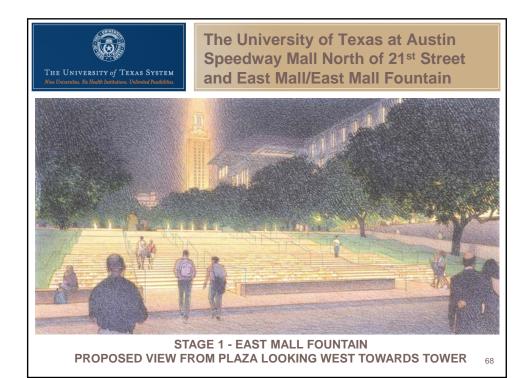


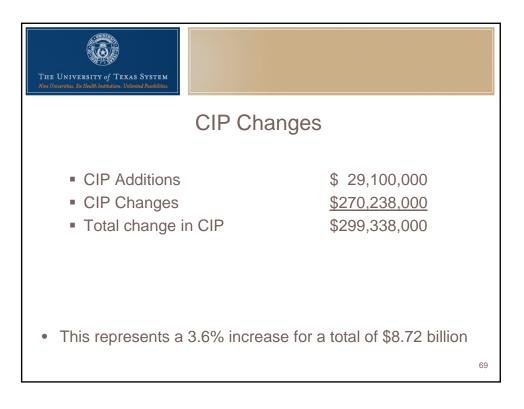


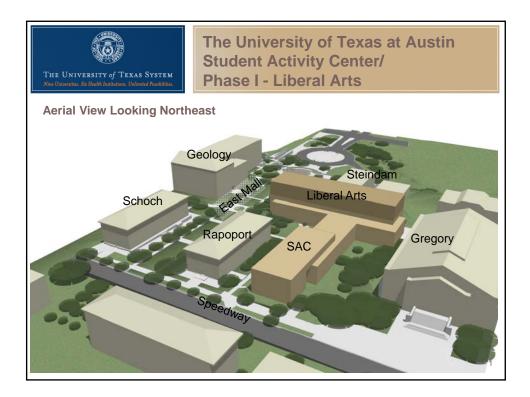














THE UNIVERSITY of TEXAS SYSTEM Nine Universities. Su Health Institutions. Unlimited Possibilities.	tees Sta Health Institutions. Unlimited Possibilities			
Total Project Cost for the Research Park Complex:	Source Unexpended Plant Funds Permanent University Fund Bond Proceeds Tuition Revenue Bond Proceeds Gifts Revenue Financing System Bond Proceeds	\$ 60,000,000 \$ 2,000,000	Proposed \$ 36,840,739 \$ 59,100,000 \$ 60,000,000 \$ 2,000,000 \$ 10,000,000 \$ 167,940,739	
Total Project Cost for the <b>Stage</b> 1 (BREF) of the Research Park Complex:	Source Unexpended Plant Funds Permanent University Fund Bond Proceeds	Current \$36,180,739 <u>\$41,100,000</u> \$77,280,739		
Total Project Cost for the <b>Stage 2</b> (DBRB) of the Research Park Complex:	2 <u>Source</u> Unexpended Plant Funds Permanent University Fund Bond Proceeds Tuition Revenue Bond Proceeds Gifts Revenue Financing System Bond Proceeds	\$60,000,000 \$ 2,000,000	Proposed   \$ 660,000   \$18,000,000   \$2,000,000   \$10,000,000   \$90,660,000	1



The University of Texas at Austin Speedway Mall North of 21<sup>st</sup> Street and East Mall/East Mall Fountain

#### New Infill and Addition/Renovation Projects

- The Student Activity Center / Phase I Liberal Arts
- Experimental Science Building
- Dell Computer Science Hall Phase 1
- Computer Sciences Building Phase 2
- Phase 2 Liberal Arts Building
- Geology Building Addition
- Renovation of E. P. Schoch Building

# MINUTES U. T. System Board of Regents Student, Faculty, and Staff Campus Life Committee May 14, 2008

The members of the Student, Faculty, and Staff Campus Life Committee of the Board of Regents of The University of Texas System convened at 4:35 p.m. on Wednesday, May 14, 2008, in the Ballroom of the Ornelas Activity Center, The University of Texas at Tyler, 3402 Old Omen Road, Tyler, Texas, with the following participation:

<u>Attendance</u> Regent Dannenbaum, presiding Regent Gary <u>Absent</u> Vice Chairman Huffines

Also present were Chairman Caven; Regent Camarillo; Dr. Ted Pate, Chair, Faculty Advisory Council (FAC); Mr. Michael Swindle, Chair, Employee Advisory Council (EAC); and Mr. Tommy Thompson, Chair, Student Advisory Council (SAC). Regent Barnhill was relieved of committee service until June 1, 2008.

In accordance with a notice being duly posted with the Secretary of State and there being a quorum present, Committee Chairman Dannenbaum called the meeting to order.

# 1. <u>U. T. System: Annual Meeting with Officers of the U. T. System Student</u> Advisory Council

### Committee Meeting Information

**Presenter(s):** Mr. Tommy Thompson, Chair; Mr. Stephen Myers, Academic Affairs Committee; Mr. Jaime Villaneuva, Student Involvement and Campus Life Committee; and Mr. Andrew Solomon, Financial and Legislative Affairs Committee **Status:** Reported

### **Discussion at meeting:**

Regent Dannenbaum asked if course evaluations were filtered to prevent students from giving a good evaluation for an easy course and a poor evaluation for a "difficult" professor and Mr. Myers answered that the surveys are comprehensive and the questions asked are designed to prevent that from happening.

Regarding the recommendation (#2) on course syllabi, Regent Gary asked about a "trial period" of listening to professors before determining whether to register for a class. Mr. Myers said the SAC will discuss this matter and Regent Gary suggested this might help students reduce their graduation time.

With regard to Mr. Villaneuva's report on recommendation #4 to implement a criminal emergency response system, Regent Camarillo asked how devices

already on campuses are used. Mr. Villaneuva explained the Reverse 911 system and said the SAC's concern was primarily with the person-still-at-large situation. Executive Vice Chancellor Prior reported on the extent of hardware and safety procedures in place on campuses and the sharing of best practices on safety. Chancellor ad interim Shine complimented the Student Advisory Council (SAC) on this recommendation and said that he and Dr. Prior take this recommendation seriously and are looking at safety issues on each campus. He noted that an allhazards approach, individualized to each campus, clearly works best. Committee Chairman Dannenbaum echoed Dr. Shine's comments.

*Mr.* Thompson reported on recommendations of the Graduate and Health Affairs Committee for Mr. Paul who was absent.

Dr. Prior discussed the student healthcare issues (Recommendation #8) and Dr. Shine added that Vice Chancellor and General Counsel Burgdorf is overseeing an assessment of these issues and involving students. Dr. Shine expressed a desire to develop a U.T. System-wide set of standards for student health centers and spoke about the confidentiality of student mental health records and about the relationship between physical and mental health. Regent Dannenbaum asked more about the confidentiality of health information and Dr. Shine explained that graduate students who work on a grant receive some legislative assistance and Dr. Shine said a study is being undertaken in conjunction with The Texas A&M University System. Health insurance coverage for undergraduates is unknown but is being studied and does raise confidentiality issues. Health insurance bought by students through the U. T. System has been an issue worked on by Regent Camarillo who wanted students to have good information and understand their choices. Dr. Shine spoke about the Health Insurance Portability and Accountability Act (HIPAA) right of confidentiality for students of age. Regent Camarillo asked that the SAC be involved in any Requests for Proposals (RFP).

In response to a question from Committee Chairman Dannenbaum, Mr. Solomon said the student leaders to include in legislative communications would be the two SAC students/campus (Recommendation #9).

Dr. Shine promised to share the SAC's recommendations with the presidents of the campuses to see to what extent the recommendations can be dealt with. He said U. T. System's role is to educate the students on matters of interest so they can be well informed with the expectation that students will pass on the information as appropriate. Regarding the "tuition cap" that was eventually voted on by the Board in December 2007, Dr. Shine explained the Regents kept the best interests of the students in mind as they considered their position.

The students voiced opposition to portions of the decision process noting the extent of review by students and expressed disagreement with the cap but acknowledged the Board's need to balance access and affordability.

# ADJOURNMENT

Committee Chairman Dannenbaum adjourned the meeting at 5:30 p.m.