LEGISLATIVE APPROPRIATIONS REQUEST
FISCAL YEARS 2028 AND 2029

Submitted to the Office of the Governor, Budget and Policy Division,
and the Legislative Budget Board

THE UNIVERSITY OF TEXAS
SOUTHWESTERN MEDICAL CENTER

October 2026

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Agency Code:	Agency Name:	Prepared By:	Date:	Request Level:
729	The University of Texas Southwestern Medical Center	Budget Office	October 2026	Base

For the schedules identified below, the University of Texas Southwestern Medical Center either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded from the U.T. Southwestern Medical Center Legislative Appropriations Request for the 2028-29 biennium.

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OVERVIEW

This Legislative Appropriations Request for FY 2028-29 is developed as our state navigates ongoing global and domestic factors impacting Texans' health and state support for UT Southwestern Medical Center (UTSW) and all its health institutions' academic, research and patient care missions. It is also predicated on a strategic assessment of the future of UTSW as an academic medical center and state support that serves as the foundation for UTSW to continue to serve Texas by educating physicians, scientists and other health care providers, and conducting cutting-edge biomedical and public health research as a viable path forward from pressing health challenges. This request is also based on careful consideration of the Legislature's priorities for higher education in Texas that impact all Health-Related Institutions (HRIs). Those priorities have historically included providing resources to educate an outstanding healthcare and research workforce, and more recently, also UTSW's longstanding priority of performance-based investment in biomedical research as the basis for a robust biotech industry to simultaneously expand the Texas economy while improving the quality and availability of healthcare for all Texans.

BACKGROUND & OPERATIONS

UTSW strives to deliver on the public policy goals–to educate, discover and heal–for which it was established. Leveraging the State's investment, UTSW has worked to return dividends much greater than the state support it receives, both in terms of garnering additional funding from external sources and in results it produces to advance its tripartite mission. Since its formation in 1943 in former Army barracks from the WW I era and staff of 20, UTSW has grown to a comprehensive faculty of ~3,850 and a total of ~26,600 employees occupying ~15.1M sq. ft. of space, comprising a multifaceted academic medical center that includes four schools, a robust research enterprise, healthcare for millions of patients and considerable community service. This has been accomplished with administrative expense of 2.6% in FY25, traditionally the lowest among HRIs.

Medical School & Graduate Medical Education

A young school compared to its national peers, UTSW's Medical School was again highly ranked by US News & World Report for 2026, as a Tier 1 Medical School for Research, one of 16 schools nationally and the only public health-related institution in Texas that received this recognition among 203 participating schools in the U.S.

As of 2025, the Medical School has educated 13,082 physicians. The 12th largest school in the U.S., UTSW has been at student capacity since the early 2000s, with an annual graduating class of ~230. In FY25, 46% of our medical school graduates entered Primary Care residency and 46% were practicing in Texas. UTSW also offers Continuing Medical Education, with 67,825 learning encounters provided annually.
Beyond undergraduate medical education, UTSW is home to the largest public Graduate Medical Education program in Texas and leads two of the nation's largest residency programs. UTSW trains 1,637 residents in 134 accredited Primary and Specialty care programs across North Texas. More than 29% of UTSW residents are in Primary Care, including the country's largest OB/GYN program and its Internal Medicine and Pediatrics programs that are the largest and second largest, respectively, in Texas. UTSW's ~1,150 residents in non-Primary Care programs, such as Emergency Medicine and Neurosurgery, are trained in specialties with some of the greatest shortages in Texas. Eleven specialty programs ranging from Internal Medicine to Surgery, Pathology and Physical Medicine & Rehabilitation are the largest in Texas, and UTSW is the only sponsoring institution in Texas to offer specialized training in several fellowship programs such as Medical Toxicology, Primary Cancer Survivorship and Autonomic Disorders. In total, UTSW graduates ~400 physicians per year from its GME programs, the majority of whom remain in Texas to provide care to our expanding population.

Graduate School of Biomedical Sciences, School of Health Professions & O'Donnell School of Public Health

UTSW's Graduate School of Biomedical Sciences and School of Health Professions are also highly regarded. The Graduate School is the largest biomedical sciences program in Texas, training ~1,230 or ~30% of Ph.D. students and post-doctoral fellows in the state, producing the next generation of biomedical scientists, engineers and clinical researchers. The Graduate School includes two divisions, Basic and Clinical Science, offering Ph.D. degrees in 12 areas such as Biomedical Engineering, Neuroscience and Clinical Psychology, and is ranked #16 nationally by US News & World Report.

A vibrant research enterprise is essential to the education of these students–most graduate training, by necessity for practice and accreditation standards, is done working in the lab.

The School of Health Professions, with an enrollment of ~375, for 50+ years has been a leader in training students to meet needs for health care providers in a range of fields with acute shortages, including Physical Therapy, Clinical Nutrition, Prosthetics-Orthotics and Physician Assistant studies, the latter ranked #8 nationally by US News & World Report. Most programs are two years in length and effectively prepare students in a variety of academic, research and health care settings, resulting in high licensure pass rates and job placement and equipping students to care for an evolving patient population.

In 2021, the 87th Legislature endorsed and appropriated matching start-up funds to establish the O'Donnell School of Public Health (OSPH). Establishing this first new school at UTSW in 50 years was a longstanding institutional strategic priority, the need for which was made even more clear by COVID-19. North Texans comprise the largest and fastest growing metro area in Texas but had limited access to public health schools to provide guidance and the workforce needed to address public health needs. These unmet needs became apparent throughout the pandemic as UTSW experts led efforts to develop and implement diagnostic tests, labs, treatments and other measures to meet our community needs and to help our region's businesses plan their operations.

In response, UTSW's public health school is established on the foundation of its core strength in research. OSPH is enabling UTSW to harness our faculty's pioneering research and institutional resources to help identify, predict, and address wide-scale health problems in our state before they occur and to quickly respond to public health emergencies as they arise. Accordingly, efforts are also focused on our long-term struggles to combat chronic diseases such as Alzheimer's, obesity, heart disease, and negative social determinants of health, as it is clear the prosperity of Texans requires a commitment to providing highest levels of evidence-based guidance to optimize our community's health.

Current core expertise and newly recruited faculty have positioned UTSW to: produce a new generation of public health leaders and workforce that reflects Texas' population as students are offered training and experience in forecasting infectious diseases, advancing novel bioinformatics, data and implementation science, and other disciplines; undertake innovative and actionable research to prevent disease and improve health outcomes for all Texans; and inform public policy with usable data inclusive of the health and economic impact of public health challenges. Accordingly, OSPH recently expanded the master's academic offerings to include Master of Science in Clinical Investigation and in Health Informatics, the first class of dual MD/MPH students will graduate in May 2027, and Ph.D. applications for Fall 2026 are on pace to more than double. Across all programs, new students grew 52% in FY25 to yield a cumulative enrollment of 184 students.

Start-up funds appropriated by the 87th Legislature and partially restored by the 88th continue to be leveraged by UTSW both economically and academically, having obtained a 2:1 match from other sources to secure the initial state support and successfully stood up a needed school of public health to address critical shortages in North Texas.

Patient Care – Enhanced by Education & Research

Although UTSW receives no State appropriation or funding from UT System to support its clinical facilities or services, we provide an enormous amount of primary and

specialty care to patients from the area, and to patients referred from across Texas and the U.S. who require specialty care that only a top-ranked academic center can provide. Annually, 5.3M outpatients and 143,000 hospitalized patients, including ~470,000 emergency room cases, are treated. Approximately 1 out of 25 Texans has received some degree of care from UTSW in the past year.

Patients are cared for at the UTSW owned and operated State hospital, William P. Clements Jr. University Hospital and Zale Lipshy University Hospital Pavilion, comprising 875 beds. Clements University Hospital (CUH) is a state-of-the art 750-bed teaching facility expanded in 2020 to provide more operating rooms, Emergency Medicine capacity, and inpatient beds. CUH was supported by faculty who dedicated their own earnings to its construction and designed to integrate teaching and research missions while driving quality in patient care. For the tenth consecutive year, in 2026, CUH was nationally ranked by US News & World Report, among nearly 4,500 hospitals evaluated, as the #1 hospital in DFW and #2 hospital in Texas. UTSW is also nationally ranked in 11 specialties – including Neurology & Neurosurgery, Cardiology and Cancer – more than any other hospital in Texas, with five specialties in top 20 in the U.S

Patient satisfaction surveys put it in the top 1% of hospitals nationally. UTSW's goal is to continue pioneering a patient-centric hospital at the frontiers of science and clinical transformation–offering broad expertise from cancer and organ transplant services to cardiology and obstetrics–so Texans need never leave the state to access the very best care.

UTSW also works to offer the most advanced care to all patients in recognized outpatient settings including the Simmons Cancer Center, the second in Texas to secure NCI Comprehensive Cancer Center designation. UTSW is certified as a Comprehensive Cardiac Center, one of 24 hospitals nationwide so recognized by the Joint Commission, and access to some of the most innovative treatments is available only through clinical trials at UTSW and telehealth offered to patients across the region.

In addition, UTSW extends its health care delivery into the community with primary and specialty care clinics located in areas to the west, north and south, including sites in Ft. Worth, Frisco and southern Dallas. With respect to the latter, the UTSW Redbird Outpatient Medical Center offers services–from primary care to cardiology, neurology, cancer care, imaging, sickle cell and more, as well clinical trials access–to underserved areas of our city.

Significant care is also provided at our major teaching hospital partners, Parkland (one of the largest teaching hospitals in the U.S.), Children's Health (nationally ranked in 11 pediatric specialties), Texas Scottish Rite, the North Texas VA, and many other locations across the region. UTSW and Children's Health are jointly constructing a transformative pediatric campus in the Southwestern Medical District, including a 552-bed hospital (a 38% capacity increase)–with space for expansion to meet surging demand for pediatric care, research, and training–expected to open in 2030.

A clinically integrated network encompassing both UTSW faculty and community-based physicians, Southwestern Health Resources formed more than 10 years ago in partnership with Texas Health Resources, also provides access to highest-quality, coordinated primary and specialty care with 29 hospitals and 3,000+ physicians spanning a 16-county NTX service area, encompassing 8.5M+ residents.

While no funding for patient care is received from the State or UT System, the success of UTSW's health system has historically generated funds, ~$133M per year, that are reinvested to support our educational and training programs -as well as provided outstanding opportunities for the education and training of our students, residents and other learners.

Behavioral Health – Texas Behavioral Health Center & Texas Child Mental Health Care Consortium

Texas Behavioral Health Center– partnership with Texas Health & Human Service Commission (HHSC): In 2021 and 2023, the Legislature appropriated funds to HHSC

to partner with UTSW to design and construct the first state psychiatric hospital to serve the DFW area. UTSW completed construction of the adult wing in Summer 2025 and will complete the pediatric wing (donated by Children's Health) in December 2026, designed with extensive community stakeholder input to provide an advanced teaching hospital to deliver cutting-edge treatments to civil and forensic patients, while training behavioral health care providers and developing the next generation of therapies. The hospital located in the Southwestern Medical District is an essential component of HHSC's plan to create a state-of-the-art mental health system to provide care to the most vulnerable Texans. UTSW was competitively selected as its long-term operator in March 2026, opened an adult unit in June 2026 with the phased adult wing opening scheduled to be completed by 2028, and the phased opening of the pediatric wing starting in December 2026. The State Hospital funded through HHSC will include 200 adult inpatient beds and 92 pediatric beds when fully operational, pending adoption of HHSC operating cost appropriations requests – supported by community stakeholders – to serve the acute need for inpatient mental health services in our region.

Texas Child Mental Health Care Consortium (TCMHCC) – UTSW participation and role: the Legislature established TCMHCC to expand clinical, research and educational services to meet the mental health care needs of children and adolescents in Texas. As one of the HRI members, UTSW maintains robust participation with our faculty providing the bulk of services to NTX in all five TCMHCC initiatives: Child Psychiatry Access Network; Texas Child Health Access Through Telemedicine; Community Psychiatry Workforce Expansion; Child and Adolescent Psychiatry Fellowships program; and as one of two leads in TCMHCC's research initiative, which has created two statewide networks to study and improve the delivery of child and adolescent mental health services. Specifically, UTSW's Center for Depression & Clinical Care leads the multi-institutional Texas Youth Depression & Suicide Research Network with the goal of examining interventions and population health outcomes statewide to advance evidence-based care for depression and suicide.

TCMHCC also supports the UTSW-led partnership with HRIs statewide to implement the voluntary school-based Youth Aware of Mental Health program (YAM) that has operated in NTX schools since 2016 to help reach adolescents before they are in a mental health crisis, a key prevention piece that has been largely lacking in statewide efforts.

Research – Essential to Excellence in Education & Patient Care

UTSW has long maintained a global reputation as a top research institution. Many of its faculty have achieved recognition for accomplishments in research, which is integral to excellence in education and patient care. Six UTSW faculty have been awarded the Nobel Prize. The first in 1987 for research that led to the development of cholesterol-controlling statin drugs–recognizing work performed in Texas, a first in Nobel history–and the most recent in 2013 for seminal discoveries in cellular transport systems, with applications to all organ systems. UTSW also leads Texas in having 28 faculty elected to the National Academy of Sciences–the "hall of fame" for American scientists (including three members elected in 2026), 26 in the National Academy of Medicine, and 14 Howard Hughes Medical Institute investigators out of a total 18 in Texas–three of the most objective national measures of faculty excellence.

In a significant achievement–and external validation of the strength of biomedical research in Texas–in 2026, Nature Index ranked UTSW #1 among healthcare institutions worldwide for publishing high-quality research in all subjects, advancing research globally. This distinction places UTSW above peers on both coasts and continues to attract the best and brightest scientists and learners to Texas to continue delivering breakthrough discoveries that inform patient care and physician training.

While we are proud of our faculty's accomplishments, such recognition represents far more than academic accolades. Each day, Texans directly benefit from our research as discoveries made at UTSW are translated into treatments. We have 530+ basic science and translational research labs, and ~1,700 clinical trials annually, focused on improving therapies for patients suffering from many conditions, with select areas of expertise and institutional focus to remain at the forefront of medical progress in: neuroscience through the Peter O'Donnell Brain Institute, including recent selection as one of 37 NIH Alzheimer's Disease Research Centers (ADRCs), a highly competitive designation established by Congress recognizing the country's leading research programs in dementia and neurodegenerative disease; Obesity, Cholesterol,

Metabolism, & Diabetes; Cancer Therapeutics; Heart Disease & Stroke; Cell & Gene Therapy; and Healthy Aging.

Research – State support & ROI

Major patient care breakthroughs are the culmination of years of scientific endeavor and could not happen without consistent core research State funding. UTSW remains grateful that in 2021, the 87th Legislature adopted the UTSW Performance-Based Research Operations Formula as a permanent funding mechanism specific to our institution's research mission. The importance of the accountability and increased predictability of this formula funding mechanism compared to Non-Formula Support for this work cannot be overstated.

State support is essential to seeding our scientists' life-saving discoveries. It enables UTSW to maintain 47 Core Labs with specialized equipment and expertise from genetic sequencing to advanced imaging, mouse genome engineering and whole brain microscopy that researchers rely on to support their discoveries. For example, a UTSW researcher recently identified a hormone (FGF21) that when elevated may hold the key to improved metabolic health, aging and a longer life by providing a promising target for treating or preventing diseases such as Type 2 diabetes, cardiovascular disease, fatty liver disease, and kidney disease. State support remains essential as we continue to work on this and the many other diseases that afflict our young and aging population.

Research investment also pays significant economic dividends to the State. Notably, since the Legislature implemented the performance-based Research Formulas, UTSW's rate of growth in external funding has increased three-fold. In FY26, UTSW had $817M in research with most of those funds coming from out-of-state competitive sources such as NIH. Since the UTSW Performance-Based Research Operations Formula was adopted as a pilot in 2019, UTSW implemented a Research Faculty Incentive Plan that in 7 years has increased UTSW's ROI on every $1 appropriated for research to more than 10:1 in external funds brought to Texas–a remarkable total increase of $318M or 74% that correlates with implementation of the new performance formula. UTSW discoveries have also led to the creation of 117 biotech companies, raising more than $5.7B invested in Texas, and 1,457 technology license deals, resulting in ~$350M in licensing revenue to date.

The conversion of UTSW's Performance-Based Research Operations Formula to a standing, accountable formula funding source enables UTSW to consistently and exponentially capitalize on the State's investment and augment its contributions to Texas' economy–as long as institutional performance is match-funded by the Legislature per the formula methodology. The importance of the State's seeding of a sound research platform and expert scientists capable of combatting disease is persistently evident as discoveries made at UTSW consistently improve not only critical care for patients, but biotech in Texas, the only major industry that continues to lag in our state. Continued investment to seed the basic science that feeds the biotech industry will deliver not only short-term economic benefit and jobs to Texas but long-term patient benefit and diversification of our economy.

PRIORITIES – INSTITUTIONAL & STATEWIDE

UTSW continues to strive to be a state and national leader in all our missions. However, it is increasingly challenging to sustain world-class education, research and patient care operations as costs continue to increase and revenue sources contract. UTSW greatly appreciates the Legislature's support for HRIs last Session, maintaining formula rates and funding the state match achieved by institutions with performance-based formulas. Yet, over the past 20 years, the cumulative average rate of increase in appropriations for UTSW is ~2%, while average inflation exceeds 3%.

As a public institution that is not State-supported for patient care but uses sound clinical revenue practices to subsidize and expand its education and research missions, our operation and institutional budget continue to struggle under medical inflation and factors acutely impacting workforce and supply chain costs. Each year, UTSW provides $133M+ from clinical operations to support education and training-including the largest public GME program in Texas-but this is delicately balanced against

many competing needs and unsustainable when State investment in our education and research missions is insufficiently funded. Moreover, pressures on clinical margins through changes in reimbursement models continue to challenge our ability to maintain our cross subsidization of our educational and research missions.

Institutional Priority

UTSW remains grateful for state funding to develop this Texas institution into one of the world's premier academic medical centers, and for the strategic investment of the 87th Legislature in adopting the mission-specific UTSW Performance-Based Research Operations Formula after studying for over a decade the most appropriate and sustainable approach. In the inextricably linked education, research and patient care missions of nationally ranked medical centers, research is the driver of the excellence and ROI that UTSW works to deliver to Texas.

We appreciate the difficult choices the 90th Legislature will need to make to sustain public education, provide essential health and human services, and expand critical State infrastructure, perhaps an even more challenging task with consistently significant State revenues surpassed by larger statewide needs. Yet, with significant federal challenges to research support and further reductions anticipated, Texas has an opportunity to strategically deploy more long-term investment to attract talent and forge a thriving biotechnology sector as Congress and other states disinvest in critical research infrastructure.

Within this context, UTSW has the following Legislative Appropriations Requests:

- UTSW Performance-Based Research Operations Formula - respectfully request that the formula-driven State match for UTSW's research performance in FY26-27 be funded and the current methodology maintained.

Funding of any higher education formula's growth remains at the Legislature's discretion, but UTSW has performed by increasing our external research support per the Legislature's design–a more than 3x increase since implementing the performance driven formula. The predictability enabled by having the formula as an ongoing element of UTSW's State support is critical to our operations and contributions to our state, but the principle of a performance formula must be recognized. This is achieved by consistently funding and maintaining the performance-driven match calculated by the formula, allowing the ROI to the state in the form of patient care and economic benefit to continue materializing.

- Restoration of the directed 3% base appropriation request reduction: having converted most of its non-formula funding to a performance-based formula, the reduction applied to UTSW Non-Formula support is a relatively small amount of $821,535. However, this funding is reduced from essential items supporting primary care residents, pipeline building science training for teachers and middle and high school students, the leading burn center in North Texas and other initiatives that provide public service and core academic support that have no other source of funding.

Predictable and strategic investment in its economic engines is essential in times of improved State economic outlook. It remains vital to HRIs like UTSW that are working to deliver healthcare workforce training, patient care, and research to produce improved treatments and preventative therapies – and to continue forging an economic and public health path forward for Texas to remain at the forefront of our nation's progress and economy.

Statewide & Regional Priorities

UTSW joins UT System in requesting sustaining formula funding for higher education institutions, which are foundational to our state and can help propel us forward as educators, researchers, caregivers, employers, and economic catalysts. Continued support of important initiatives such as the Texas Child Mental Health Care Consortium

and the Cancer and Dementia Prevention & Research Institutes of Texas can also provide the seed funding needed to advance health and many economic sectors in Texas, including biotechnology as one of the few industries in which our state lags but is positioned to thrive.

UTSW shares the need for capital investment to support our education and research programs, including a project to construct an acutely needed academic building to house the School of Health Profession and the O'Donnell School of Public Health, and to support medical education. A modern facility is needed to maintain safety and to support learners pursuing academic programs to be tomorrow's clinicians and educators.

CONCLUSION

UTSW deeply appreciates the State's support and respectfully requests that our current Performance-Based Research Operations Formula methodology be maintained and that institutional performance for FY26-27 be funded. With the predictability of an established research funding mechanism, UTSW can continue to deliver tremendous ROI on the State's investment–successfully advancing our research with real world applications, retaining star faculty, and recruiting and developing more recognized investigators in a highly-competitive global market to further enhance Texas as a research leader and destination for the best and brightest.

UTSW also supports statewide funding policies for its HRIs that provide necessary support to develop a world-class healthcare and research workforce, expand the Texas economy through technology, and improve the quality and availability of healthcare for all Texans. Objective measures demonstrate UTSW provides exceptional value to Texas per State dollar received, and UTSW pledges to continue to return the State's investment many times over, while assuring quality education and health services for future generations of Texans.

The University of Texas System is governed by a Board of Regents.

AGENCY STATUTORY AUTHORITY TO CONDUCT BACKGROUND CHECKS

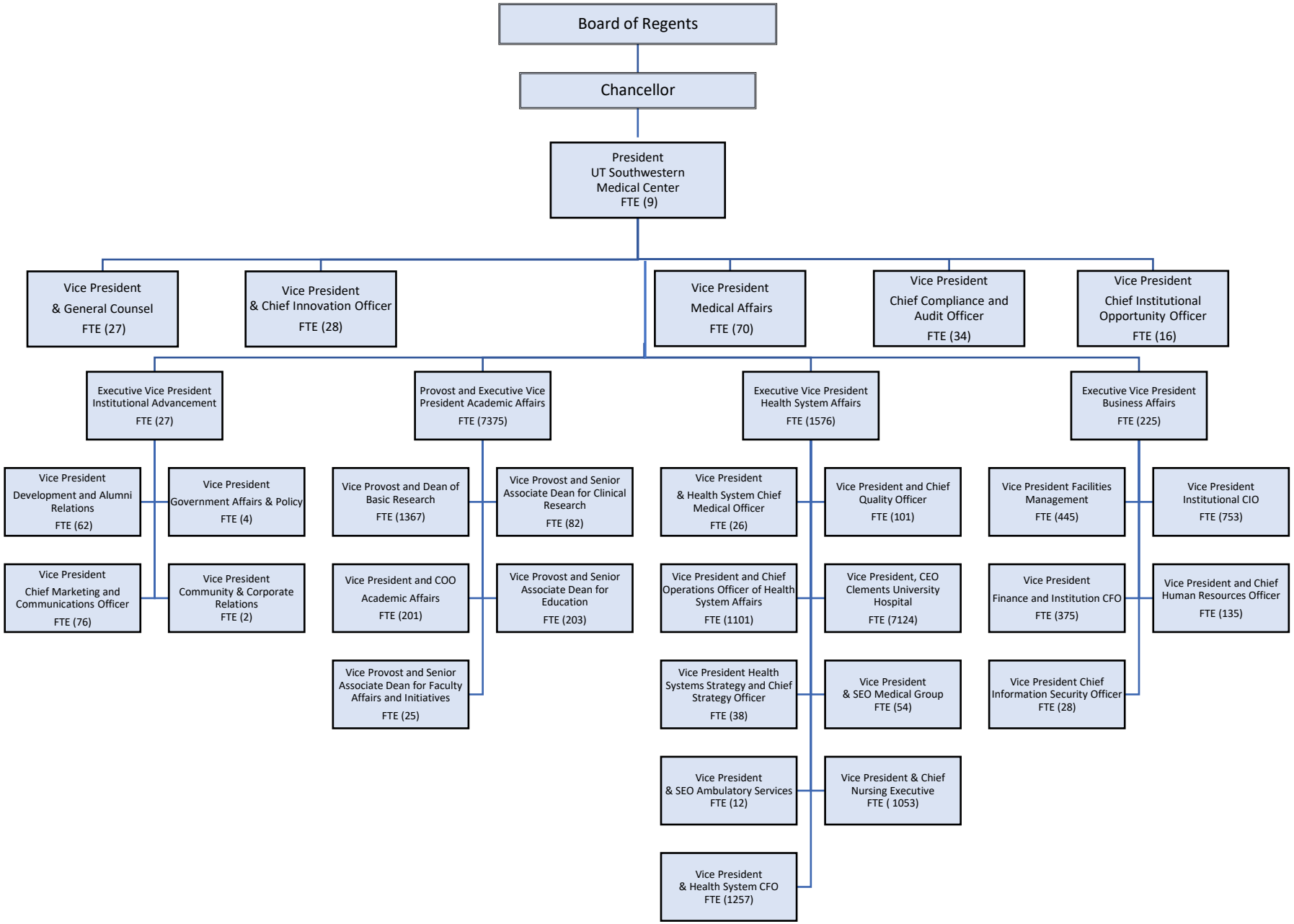
The statutory authority for conducting background checks is Government Code Section 411.094 and Education Code section 51.215. UTSW Human Resources Policy Memorandum 1.020 states:

"Positions shall be designated as security-sensitive if they are senior level administrator positions, or positions with authority for committing the financial resources of the university, or if duties of the position include handling currency, access to a computer, access to a master key, patient care, child-care in a child-care facility, access to or responsibility for pharmaceuticals, other controlled substances or hazardous substances, or the shipping, transporting, possession, receipt or access to any select agent (as defined in 18 U.S.C. Section 175b) or provide access to an area in which such agents are stored, used, disposed of, or present, or access to an area of the institution which has been designated as a security sensitive area. A criminal background check will be performed on the finalist for a security sensitive position, and if circumstances require that an offer of employment be made before the completion of an investigation, the offer will be in writing and include the following: This offer is contingent on the completion of a satisfactory criminal background investigation. An individual will not begin work until completion of a background check and determination by the Office of Human Resources that the individual's background is suitable for employment."

Background checks for UTSW are run through a third party vendor, GroupOne Services, Inc., a division of the DFW Hospital Council. Information provided to UTSW by GroupOne Services include criminal history (Dallas Co., Tarrant Co. and TX DPS), educational history, employment history, address verification, address locator, verification of licensure, motor vehicle record (if required for job), terrorist suspect/OFAC list, social security verification, state Medicaid sanctions, OIG Medicare sanctions and individually selected federal searches if the candidate has lived outside Texas.

UT Southwestern Medical Center

Organizational Chart



President - leads the medical center which includes four degree-granting institutions: UT Southwestern Medical School, UT Southwestern Graduate School of Biomedical Sciences, UT Southwestern School of Health Professions, and the UT Southwestern Peter O'Donnell Jr. School of Public Health as well as the University Hospital and physician practice plan. The President leads one of the country's leading academic medical centers, patient-care providers and research institutions.

Vice President & General Council – serves as the administrative officer for legal affairs of UT Southwestern, including the representation of UT Southwestern in legal matters. The Vice President of Legal Affairs is also responsible for coordinating and facilitating legal and technology transfer matters with UT System administration, including its Office of General Counsel, and coordinating with the Office of the Attorney General and external counsel as needed.

Vice President & Chief Innovation Officer – leads the organization's innovation strategy by identifying, developing, and implementing transformative technologies, clinical advancements, and operational improvements that enhance patient care, support research and education, and drive long-term organizational growth and competitiveness.

Vice President Medical Affairs – provide medical leadership and oversight in the development, planning, and operations for the UT Southwestern Health System University-Based Physician Practice and Affiliate Physician Networks.

Vice President and Chief Compliance and Audit Officer – serves as the Senior Compliance Executive for reporting results of the compliance/ethics efforts of the University and provides oversight and guidance to senior management on matters relating to compliance. Other responsibilities include establishing policies and procedures for reviewing and appraising the soundness, adequacy, compliance and cost effectiveness of operational, financial and information management controls.

Vice President and Chief Institutional Opportunity Officer – leads institutional strategies and initiatives that will enable individual constituents (staff, faculty, and students) to reach their full potential and excellence as a collective institution. Maintains oversight of the Office for Access and Title IX in compliance with law. Conducts organizational analysis to improve healthcare delivery, consistent with our mission of excellence in the care of all patients.

Executive Vice President for Institutional Advancement – responsible for developing and overseeing a comprehensive and coordinated strategic agenda to promote and advance UT Southwestern's mission and goals, including oversight of communications, marketing and public affairs, community and corporate relations, development, technology commercialization, and government affairs and policy.

Vice President for Development and Alumni Relations – responsible for the oversight of the Office of Development, which engages with current and prospective donors, receives gift donations, and keeps records of all gifts donated to UT Southwestern. Also leads alumni affairs, which is responsible for providing students with support long after graduation.

Vice President for Government Affairs & Policy – serves as the administrative officer for government affairs and policy for UT Southwestern.

Vice President and Chief Marketing and Communications Officer – directs and executes marketing and communications plans that convey a consistent message to elevate local, national, and international awareness of UTSW's research, clinical care, and academic programs.

Vice President, Community & Corporate Relations – Leads the institution's community engagement, corporate partnership, sponsorship, and outreach initiatives, building strategic relationships that enhance the organization's reputation, strengthen community impact, and advance institutional priorities.

Provost, Dean of UT Southwestern Medical School, and Executive Vice President for Academic Affairs – serves as the principal executive and administrative officer for all academically related operations of UT Southwestern, including oversight for UT Southwestern's four schools.

Vice Provost and Dean of Basic Research – responsible for oversight of the graduate school, maintaining leadership of the highest quality for our basic science efforts, fostering a scientific environment of excellence by promoting our strategic initiatives, and assuring that UT Southwestern stays at the forefront of research technologies.

Vice Provost & Senior Associate Dean for Clinical Research – responsible for developing the clinical and translational strategy and developing new alliances to bring clinical research on par with discovery science at the institution.

Vice President and Chief Operating Officer for Academic Affairs – responsible for aligning administrative and fiscal resources to allow achievement of operational objectives. Position serves as a liaison between leadership for Academic Affairs, Business Affairs, and Health System Affairs for fiscal and administrative functions.

Vice Provost & Senior Associate Dean for Education – provides support to the Provost and Dean of UT Southwestern Medical School in all matters related to the effective and efficient running of UT Southwestern Medical School, School of Health Professions, Graduate School of Biomedical Sciences, and the Peter O'Donnell Jr. School of Public Health. Position also serves as Title IX Coordinator.

Vice Provost and Senior Associate Dean for Faculty Affairs and Initiatives – advises and implements policies of the Provost and Dean of UT Southwestern Medical School in all matters of faculty affairs and clinical department initiatives.

Executive Vice President for Health System Affairs – responsible for the overall management of university outpatient clinics, the University Hospital, and the integrated health system, as well as faculty practice operations.

Vice President and Health System Chief Medical Officer - serves as the senior physician executive responsible for providing strategic clinical leadership, advancing quality and patient safety initiatives, ensuring effective physician engagement, and aligning medical operations with the health system's mission, performance goals, and long-term strategic priorities.

Vice President and Chief Quality Officer - provides leadership in the development and measurement of UT Southwestern's approach to quality/performance improvement, patient outcomes and medical safety while ensuring compliance with laws, government regulations, JCAHO requirements, and UT Southwestern policies.

Vice President and Chief Operations Officer of Health System Affairs - leads the financial and operational activities, as well as many of the administrative functions, of the UT Southwestern physician practice and Health System and Population Health Services Company.

Vice President and CEO for Clements University Hospital - serves as the principal executive and administrative officer for the Clements University Hospital

Vice President Health System Strategy and Chief Strategy Officer - leads strategic planning, business development and health care delivery system transformation for the UT Southwestern Health System; responsible for developing, implementing, and sustaining strategies of UT Southwestern Health System.

Vice President and SEO Medical Group - provides executive leadership for the Medical Group, overseeing strategic planning, physician practice operations, financial performance, growth initiatives, and operational excellence to advance clinical, academic, and organizational goals.

Vice President & SEO Ambulatory Services - leads the strategy, operations, and expansion of ambulatory care services, ensuring high-quality patient access, efficient clinic operations, service line growth, and alignment with health system objectives.

Vice President & Chief Nursing Executive - serves as the senior nursing executive responsible for nursing practice, patient care quality, workforce development, regulatory compliance, and the strategic direction of nursing services across the health system.

Vice President & Health System CFO - Provides executive financial leadership for the health system, overseeing financial strategy, budgeting, forecasting, operational and capital planning, revenue and expense performance, and fiscal stewardship to support the organization's clinical, operational, and strategic objectives.

Executive Vice President for Business Affairs - serves as the principal executive and administrative officer for all business-related operations of UT Southwestern, including oversight of such departments as financial affairs, human resources, facilities management, information resources, and university police.

Vice President for Facilities Management – responsible for the support of UT Southwestern Medical Center, including its Hospital and Clinics, by providing general services, building maintenance, utilities services, planning, design and construction, sitewide services, and landscaping services to the medical center.

Vice President, Institutional CIO - responsible for the support of UT Southwestern Medical Center, including its Hospital and Clinics, by providing computing, networking, audiovisual, voice and data telecommunication, and television services at UT Southwestern.

Vice President for Finance and Institutional Chief Financial Officer - responsible for oversight of fiscal operations including accounting, sponsored program administration, supply chain and budget and capital planning. Additional responsibilities include Auxiliary Services and Real Estate.

Vice President and Chief Human Resources Officer - responsible for the oversight of the Office of Human Resources, which is responsible for employee relations, compensation and performance management, organizational development and training, and recruitment and retention of employees.

Vice President and Chief Information Security Officer – leads institutional programs for information security risk management, IT disaster recovery planning, information security policy and standards development, information security monitoring and testing, information security incident response management, campus information security management support, and information security awareness and training.

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Appropriation Years: 2028-29

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2028-29
Goal: 1. Provide Instructional and Operations Support											
1.1.1. Medical Education	77,879,082								77,879,082		
1.1.2. Biomedical Sciences Training	16,852,138								16,852,138		
1.1.3. Allied Health Professions Training	9,970,256								9,970,256		
1.1.4. Graduate Training In Public Health	2,888,045								2,888,045		
1.1.5. Graduate Medical Education	19,017,295								19,017,295		
1.2.1. Staff Group Insurance Premiums			13,643,586	13,829,585					13,643,586	13,829,585	
1.3.1. Texas Public Education Grants			2,072,988	2,205,012					2,072,988	2,205,012	
Total, Goal	**126,606,816**		**15,716,574**	**16,034,597**					**142,323,390**	**16,034,597**	
Goal: 2. Provide Research Support											
2.1.1. Research Enhancement	20,443,374								20,443,374		
2.1.2. Performance Based Research Ops	164,135,021								164,135,021		
Total, Goal	**184,578,395**								**184,578,395**		
Goal: 3. Provide Infrastructure Support											
3.1.1. E&G Space Support	69,481,563								69,481,563		
3.2.1. Ccap Revenue Bonds	33,343,108	6,132,750							33,343,108	6,132,750	26,160,000
Total, Goal	**102,824,671**	**6,132,750**							**102,824,671**	**6,132,750**	**26,160,000**
Goal: 4. Provide Non-formula Support											
4.1.1. Primary Care Residency Training	1,845,996	1,790,614							1,845,996	1,790,614	55,380
4.3.1. Regional Burn Care Center	167,704	159,662							167,704	159,662	4,938
4.3.2. Cell And Gene Therapy Center	17,895,875	17,460,000							17,895,875	17,460,000	540,000
4.4.1. Science Teacher Access To Resources	993,912	958,052							993,912	958,052	29,630
4.5.1. Institutional Enhancement	1,385,830	1,344,638							1,385,830	1,344,638	41,586
4.5.2. School Of Public Health	4,998,375	4,850,000							4,998,375	4,850,000	150,000
Total, Goal	**27,287,692**	**26,562,966**							**27,287,692**	**26,562,966**	**821,534**
Goal: 6. Tobacco Funds											
6.1.1. Tobacco Earnings - Ut Swmc							8,006,832	8,210,000	8,006,832	8,210,000	
6.1.2. Tobacco - Permanent Health Fund							9,066,001	7,567,758	9,066,001	7,567,758	
Total, Goal							**17,072,833**	**15,777,758**	**17,072,833**	**15,777,758**	
Total, Agency	**441,297,574**	**32,695,716**	**15,716,574**	**16,034,597**			**17,072,833**	**15,777,758**	**474,086,981**	**64,508,071**	**26,981,534**

729 The University of Texas Southwestern Medical Center

Appropriation Years: 2028-29

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS
	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2026-27	2028-29	2028-29
Total FTEs									**2,154.0**	**2,154.1**	**0.0**

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Goal / *Objective* / STRATEGY	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
1 Provide Instructional and Operations Support					
1 *Instructional Programs*					
1 MEDICAL EDUCATION (1)	35,826,718	38,609,973	39,269,109	0	0
2 BIOMEDICAL SCIENCES TRAINING (1)	7,955,244	8,451,513	8,400,625	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING (1)	5,085,832	4,986,538	4,983,718	0	0
4 GRADUATE TRAINING IN PUBLIC HEALTH	0	1,437,177	1,450,868	0	0
5 GRADUATE MEDICAL EDUCATION (1)	8,942,485	9,459,522	9,557,773	0	0
2 *Operations - Staff Benefits*					
1 STAFF GROUP INSURANCE PREMIUMS	6,144,343	6,747,081	6,896,505	6,917,752	6,911,833
3 *Operations - Statutory Funds*					
1 TEXAS PUBLIC EDUCATION GRANTS	980,942	986,829	1,086,159	1,097,021	1,107,991
TOTAL, GOAL 1	**$64,935,564**	**$70,678,633**	**$71,644,757**	**$8,014,773**	**$8,019,824**
2 Provide Research Support					

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

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Goal / *Objective* / STRATEGY	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
1 *Research Activities*					
1 RESEARCH ENHANCEMENT (1)	8,818,795	10,216,372	10,227,002	0	0
2 PERFORMANCE BASED RESEARCH OPS	74,600,643	82,330,442	81,804,579	0	0
TOTAL, GOAL 2	**$83,419,438**	**$92,546,814**	**$92,031,581**	**$0**	**$0**
3 Provide Infrastructure Support					
1 *Operations and Maintenance*					
1 E&G SPACE SUPPORT (1)	31,128,286	34,855,458	34,626,105	0	0
2 *Infrastructure Support*					
1 CCAP REVENUE BONDS	16,671,554	16,671,554	16,671,554	4,029,750	2,103,000
TOTAL, GOAL 3	**$47,799,840**	**$51,527,012**	**$51,297,659**	**$4,029,750**	**$2,103,000**
4 Provide Non-formula Support					
1 *Residency Training*					
1 PRIMARY CARE RESIDENCY TRAINING	922,998	922,998	922,998	895,307	895,307

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

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Goal / *Objective* / STRATEGY	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
3 *Health Care*					
1 REGIONAL BURN CARE CENTER	82,775	85,404	82,300	79,831	79,831
2 CELL AND GENE THERAPY CENTER	0	8,895,875	9,000,000	8,730,000	8,730,000
4 *Public Service*					
1 SCIENCE TEACHER ACCESS TO RESOURCES	492,094	500,072	493,840	479,026	479,026
5 *Institutional*					
1 INSTITUTIONAL ENHANCEMENT	698,971	692,718	693,112	672,319	672,319
2 SCHOOL OF PUBLIC HEALTH	2,500,000	2,498,375	2,500,000	2,425,000	2,425,000
TOTAL, GOAL 4	**$4,696,838**	**$13,595,442**	**$13,692,250**	**$13,281,483**	**$13,281,483**
6 Tobacco Funds					
1 *Tobacco Earnings for Eminent Scholars*					
1 TOBACCO EARNINGS - UT SWMC	3,877,536	3,871,937	4,134,895	4,105,000	4,105,000
2 TOBACCO - PERMANENT HEALTH FUND	2,797,792	3,966,443	5,099,558	3,783,879	3,783,879

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Goal / *Objective* / STRATEGY	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
TOTAL, GOAL 6	**$6,675,328**	**$7,838,380**	**$9,234,453**	**$7,888,879**	**$7,888,879**
TOTAL, AGENCY STRATEGY REQUEST	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				**$0**	**$0**
GRAND TOTAL, AGENCY REQUEST	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	193,308,303	220,613,991	220,683,583	17,311,233	15,384,483
SUBTOTAL	**$193,308,303**	**$220,613,991**	**$220,683,583**	**$17,311,233**	**$15,384,483**
General Revenue Dedicated Funds:					
770 Est. Other Educational & General	7,543,377	7,733,910	7,982,664	8,014,773	8,019,824
SUBTOTAL	**$7,543,377**	**$7,733,910**	**$7,982,664**	**$8,014,773**	**$8,019,824**
Other Funds:					
810 Perm Health Fund Higher Ed, est	2,797,792	3,966,443	5,099,558	3,783,879	3,783,879
813 Perm Endow FD UT SW MED, estimated	3,877,536	3,871,937	4,134,895	4,105,000	4,105,000
SUBTOTAL	**$6,675,328**	**$7,838,380**	**$9,234,453**	**$7,888,879**	**$7,888,879**
TOTAL, METHOD OF FINANCING	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**

729 The University of Texas Southwestern Medical Center

Goal / *Objective* / STRATEGY	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029

*Rider appropriations for the historical years are included in the strategy amounts.

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	$183,255,639	$0	$0	$0	$0
Regular Appropriations from MOF Table (2026-27 GAA)	$0	$220,613,991	$220,683,583	$17,311,233	$15,384,483
RIDER APPROPRIATION					
Art IX, Sec 17.35	$2,500,000	$0	$0	$0	$0
SUPPLEMENTAL, SPECIAL OR EMERGENCY APPROPRIATIONS					
SB 30, 88th Leg, Regular Session	$7,552,664	$0	$0	$0	$0
TOTAL, General Revenue Fund	**$193,308,303**	**$220,613,991**	**$220,683,583**	**$17,311,233**	**$15,384,483**
TOTAL, ALL GENERAL REVENUE	**$193,308,303**	**$220,613,991**	**$220,683,583**	**$17,311,233**	**$15,384,483**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
GENERAL REVENUE FUND - DEDICATED					
704 GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	$952,722	$0	$0	$0	$0
Regular Appropriations from MOF Table (2026-27 GAA)	$0	$986,778	$986,778	$0	$0
BASE ADJUSTMENT					
Revised Reciepts	$(952,722)	$(986,778)	$(986,778)	$0	$0
TOTAL, GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	**$0**	**$0**	**$0**	**$0**	**$0**
770 GR Dedicated - Estimated Other Educational and General Income Account No. 770					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	$7,239,238	$0	$0	$0	$0

Comments: GR Dedicated - Other E&G Income

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
GENERAL REVENUE FUND - DEDICATED					
Regular Appropriations from MOF Table (2026-27 GAA)	$0	$8,612,484	$8,612,484	$0	$0
Comments: GR Dedicated - Other E&G Income					
Regular Appropriations Request (2028-29)	$0	$0	$0	$8,014,773	$8,019,824
BASE ADJUSTMENT					
Revised Receipts	$304,139	$(878,574)	$(629,820)	$0	$0
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	**$7,543,377**	**$7,733,910**	**$7,982,664**	**$8,014,773**	**$8,019,824**
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	**$7,543,377**	**$7,733,910**	**$7,982,664**	**$8,014,773**	**$8,019,824**
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	**$7,543,377**	**$7,733,910**	**$7,982,664**	**$8,014,773**	**$8,019,824**
TOTAL, GR & GR-DEDICATED FUNDS	**$200,851,680**	**$228,347,901**	**$228,666,247**	**$25,326,006**	**$23,404,307**
OTHER FUNDS					

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
OTHER FUNDS					
810 Permanent Health Fund for Higher Education, estimated					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	$3,090,681	$0	$0	$0	$0
Regular Appropriations from MOF Table (2026-27 GAA)	$0	$3,649,228	$3,649,228	$0	$0
UNEXPENDED BALANCES AUTHORITY					
Rider 3, Unexpended Balances Authority	$6,445,648	$0	$0	$0	$0
Rider 3, Unexpended Balances Authority	$(7,681,631)	$7,681,631	$0	$0	$0
Rider 3, Unexpended Balances Authority	$0	$(7,891,983)	$7,891,983	$0	$0
Rider 3, Unexpended Balances Authority	$0	$0	$(6,891,983)	$0	$0

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
OTHER FUNDS					
BASE ADJUSTMENT					
Revised Receipts - Distribution	$558,547	$157,418	$134,651	$0	$0
Revised Receipts - Interest	$384,547	$370,149	$315,679	$0	$0
Regular Appropriations Request (2028-29)	$0	$0	$0	$3,783,879	$3,783,879
TOTAL, Permanent Health Fund for Higher Education, estimated	**$2,797,792**	**$3,966,443**	**$5,099,558**	**$3,783,879**	**$3,783,879**
813 Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	$3,445,000	$0	$0	$0	$0
Regular Appropriations from MOF Table (2026-27 GAA)	$0	$3,825,000	$3,825,000	$0	$0

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
OTHER FUNDS					
UNEXPENDED BALANCES AUTHORITY					
Rider 3, Unexpended Balances Authority	$462,582	$0	$0	$0	$0
Rider 3, Unexpended Balances Authority	$(517,282)	$517,282	$0	$0	$0
Rider 3, Unexpended Balances Authority	$0	$(747,386)	$747,386	$0	$0
Rider 3, Unexpended Balances Authority	$0	$0	$(747,386)	$0	$0
BASE ADJUSTMENT					
Revised Reciepts - Distribution	$380,000	$165,000	$280,000	$0	$0
Revised Reciepts - Interest	$107,236	$112,041	$29,895	$0	$0

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
OTHER FUNDS					
Regular Appropriations Request (2028-29)	$0	$0	$0	$4,105,000	$4,105,000
TOTAL, Permanent Endowment Fund, UT Southwestern Medical Center at Dallas, estimated	**$3,877,536**	**$3,871,937**	**$4,134,895**	**$4,105,000**	**$4,105,000**
TOTAL, ALL OTHER FUNDS	**$6,675,328**	**$7,838,380**	**$9,234,453**	**$7,888,879**	**$7,888,879**
GRAND TOTAL	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2024-25 GAA)	1,955.7	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2026-27 GAA)	0.0	2,154.0	2,154.0	0.0	0.0
Regular Appropriations Request (2028-29 GAA)	0.0	0.0	0.0	2,154.1	2,154.1
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over (Below) Cap	(152.2)	0.0	0.0	0.0	0.0
TOTAL, ADJUSTED FTES	**1,803.5**	**2,154.0**	**2,154.0**	**2,154.1**	**2,154.1**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

METHOD OF FINANCING	Exp 2025	Est 2026	Bud 2027	Req 2028	Req 2029
NUMBER OF 100% FEDERALLY FUNDED FTEs					

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OBJECT OF EXPENSE	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
1001 SALARIES AND WAGES	$111,282,109	$136,592,367	$131,660,428	$11,362,340	$11,362,341
1002 OTHER PERSONNEL COSTS	$8,270,381	$9,141,324	$9,458,120	$7,902,812	$7,896,893
1005 FACULTY SALARIES	$67,037,841	$68,077,245	$75,401,206	$6,848,596	$6,848,596
2001 PROFESSIONAL FEES AND SERVICES	$198,155	$463,185	$236,965	$212,522	$212,522
2003 CONSUMABLE SUPPLIES	$13,102	$14,887	$17,228	$15,135	$15,135
2004 UTILITIES	$3,819	$5,063	$6,327	$4,919	$4,919
2008 DEBT SERVICE	$16,671,554	$16,671,554	$16,671,554	$4,029,750	$2,103,000
2009 OTHER OPERATING EXPENSE	$4,033,302	$5,196,917	$4,418,351	$2,816,164	$2,827,133
5000 CAPITAL EXPENDITURES	$16,745	$23,739	$30,521	$22,647	$22,647
OOE Total (Excluding Riders)	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
OOE Total (Riders)					
Grand Total	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**

729 The University of Texas Southwestern Medical Center

Goal/ *Objective* / **Outcome**	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
1 Provide Instructional and Operations Support					
1 Instructional Programs					
KEY 1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try	96.65%	95.10%	95.10%	95.10%	95.10%
KEY 2 % Medical School Graduates Practicing Primary Care in Texas	15.50%	17.40%	17.40%	17.40%	17.40%
3 % Med School Grads Practicing Primary Care in Texas Underserved Area	2.70%	2.44%	2.44%	2.44%	2.44%
KEY 4 Percent of Medical Residency Completers Practicing in Texas	51.30%	50.87%	50.87%	50.87%	50.87%
5 Total Uncompensated Care Provided by Faculty	45,706,175.00	145,075,261.00	149,427,519.00	153,910,344.00	158,527,654.00
KEY 6 Percent Allied Health Grads Passing Certif/Licensure Exam First Try	95.08%	94.87%	94.87%	94.87%	94.87%
KEY 7 Percent Allied Health Graduates Licensed or Certified in Texas	79.66%	79.06%	79.06%	79.06%	79.06%
KEY 8 Administrative (Instit Support) Cost As % of Total Expenditures	2.60%	0.00%	0.00%	0.00%	0.00%
KEY 9 % Medical School Graduates Practicing in Texas	47.23%	46.30%	46.30%	46.30%	46.30%
2 Provide Research Support					
1 Research Activities					
KEY 1 Total External Research Expenditures	609,814,022.00	599,977,114.00	605,630,589.00	611,425,402.00	617,365,084.00
2 External Research Expends As % of State Appropriations for Research	738.69%	647.05%	653.15%	659.40%	665.80%
3 Research Expenditures Supported by the Hughes Institute and VA Center	17,743,788.00	17,743,788.00	17,743,788.00	17,743,788.00	17,743,788.00

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Priority	Item	2028 GR and GR/GR Dedicated	2028 All Funds	2028 FTEs	2029 GR and GR Dedicated	2029 All Funds	2029 FTEs	Biennium GR and GR Dedicated	Biennium All Funds
1	Debt Service for CCAP	$13,080,000	$13,080,000		$13,080,000	$13,080,000		$26,160,000	$26,160,000
2	3% Restoration	$410,767	$410,767		$410,767	$410,767		$821,534	$821,534
Total, Exceptional Items Request		**$13,490,767**	**$13,490,767**		**$13,490,767**	**$13,490,767**		**$26,981,534**	**$26,981,534**
Method of Financing									
	General Revenue	$13,490,767	$13,490,767		$13,490,767	$13,490,767		$26,981,534	$26,981,534
	General Revenue - Dedicated								
	Federal Funds								
	Other Funds								
		$13,490,767	**$13,490,767**		**$13,490,767**	**$13,490,767**		**$26,981,534**	**$26,981,534**
Full Time Equivalent Positions									
Number of 100% Federally Funded FTEs									

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/*Objective*/STRATEGY	Base 2028	Base 2029	Exceptional 2028	Exceptional 2029	Total Request 2028	Total Request 2029
1 Provide Instructional and Operations Support						
1 *Instructional Programs*						
1 MEDICAL EDUCATION	$0	$0	$0	$0	$0	$0
2 BIOMEDICAL SCIENCES TRAINING	0	0	0	0	0	0
3 ALLIED HEALTH PROFESSIONS TRAINING	0	0	0	0	0	0
4 GRADUATE TRAINING IN PUBLIC HEALTH	0	0	0	0	0	0
5 GRADUATE MEDICAL EDUCATION	0	0	0	0	0	0
2 *Operations - Staff Benefits*						
1 STAFF GROUP INSURANCE PREMIUMS	6,917,752	6,911,833	0	0	6,917,752	6,911,833
3 *Operations - Statutory Funds*						
1 TEXAS PUBLIC EDUCATION GRANTS	1,097,021	1,107,991	0	0	1,097,021	1,107,991
TOTAL, GOAL 1	**$8,014,773**	**$8,019,824**	**$0**	**$0**	**$8,014,773**	**$8,019,824**
2 Provide Research Support						
1 *Research Activities*						
1 RESEARCH ENHANCEMENT	0	0	0	0	0	0
2 PERFORMANCE BASED RESEARCH OPS	0	0	0	0	0	0
TOTAL, GOAL 2	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/*Objective*/STRATEGY	Base 2028	Base 2029	Exceptional 2028	Exceptional 2029	Total Request 2028	Total Request 2029
3 Provide Infrastructure Support						
1 *Operations and Maintenance*						
1 E&G SPACE SUPPORT	$0	$0	$0	$0	$0	$0
2 *Infrastructure Support*						
1 CCAP REVENUE BONDS	4,029,750	2,103,000	13,080,000	13,080,000	17,109,750	15,183,000
TOTAL, GOAL 3	**$4,029,750**	**$2,103,000**	**$13,080,000**	**$13,080,000**	**$17,109,750**	**$15,183,000**
4 Provide Non-formula Support						
1 *Residency Training*						
1 PRIMARY CARE RESIDENCY TRAINING	895,307	895,307	27,690	27,690	922,997	922,997
3 *Health Care*						
1 REGIONAL BURN CARE CENTER	79,831	79,831	2,469	2,469	82,300	82,300
2 CELL AND GENE THERAPY CENTER	8,730,000	8,730,000	270,000	270,000	9,000,000	9,000,000
4 *Public Service*						
1 SCIENCE TEACHER ACCESS TO RESOURCES	479,026	479,026	14,815	14,815	493,841	493,841
5 *Institutional*						
1 INSTITUTIONAL ENHANCEMENT	672,319	672,319	20,793	20,793	693,112	693,112
2 SCHOOL OF PUBLIC HEALTH	2,425,000	2,425,000	75,000	75,000	2,500,000	2,500,000
TOTAL, GOAL 4	**$13,281,483**	**$13,281,483**	**$410,767**	**$410,767**	**$13,692,250**	**$13,692,250**
6 Tobacco Funds						
1 *Tobacco Earnings for Eminent Scholars*						
1 TOBACCO EARNINGS - UT SWMC	4,105,000	4,105,000	0	0	4,105,000	4,105,000
2 TOBACCO - PERMANENT HEALTH FUND	3,783,879	3,783,879	0	0	3,783,879	3,783,879
TOTAL, GOAL 6	**$7,888,879**	**$7,888,879**	**$0**	**$0**	**$7,888,879**	**$7,888,879**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/*Objective*/**STRATEGY**	**Base 2028**	**Base 2029**	**Exceptional 2028**	**Exceptional 2029**	**Total Request 2028**	**Total Request 2029**
TOTAL, AGENCY STRATEGY REQUEST	**$33,214,885**	**$31,293,186**	**$13,490,767**	**$13,490,767**	**$46,705,652**	**$44,783,953**
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	**$33,214,885**	**$31,293,186**	**$13,490,767**	**$13,490,767**	**$46,705,652**	**$44,783,953**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/*Objective*/**STRATEGY**	**Base 2028**	**Base 2029**	**Exceptional 2028**	**Exceptional 2029**	**Total Request 2028**	**Total Request 2029**
General Revenue Funds:						
1 General Revenue Fund	$17,311,233	$15,384,483	$13,490,767	$13,490,767	$30,802,000	$28,875,250
	$17,311,233	**$15,384,483**	**$13,490,767**	**$13,490,767**	**$30,802,000**	**$28,875,250**
General Revenue Dedicated Funds:						
770 Est. Other Educational & General	8,014,773	8,019,824	0	0	8,014,773	8,019,824
	$8,014,773	**$8,019,824**	**$0**	**$0**	**$8,014,773**	**$8,019,824**
Other Funds:						
810 Perm Health Fund Higher Ed, est	3,783,879	3,783,879	0	0	3,783,879	3,783,879
813 Perm Endow FD UT SW MED, estimated	4,105,000	4,105,000	0	0	4,105,000	4,105,000
	$7,888,879	**$7,888,879**	**$0**	**$0**	**$7,888,879**	**$7,888,879**
TOTAL, METHOD OF FINANCING	**$33,214,885**	**$31,293,186**	**$13,490,767**	**$13,490,767**	**$46,705,652**	**$44,783,953**
FULL TIME EQUIVALENT POSITIONS	**2,154.1**	**2,154.1**	**0.0**	**0.0**	**2,154.1**	**2,154.1**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/ *Objective* / **Outcome**

	BL 2028	BL 2029	Excp 2028	Excp 2029	Total Request 2028	Total Request 2029
1 Provide Instructional and Operations Support						
1 *Instructional Programs*						
KEY **1 % Medical School Students Passing NLE Part 1 or Part 2 on First Try**						
	95.10%	95.10%			95.10%	95.10%
KEY **2 % Medical School Graduates Practicing Primary Care in Texas**						
	17.40%	17.40%			17.40%	17.40%
3 % Med School Grads Practicing Primary Care in Texas Underserved Area						
	2.44%	2.44%			2.44%	2.44%
KEY **4 Percent of Medical Residency Completers Practicing in Texas**						
	50.87%	50.87%			50.87%	50.87%
5 Total Uncompensated Care Provided by Faculty						
	153,910,344.00	158,527,654.00			153,910,344.00	158,527,654.00
KEY **6 Percent Allied Health Grads Passing Certif/Licensure Exam First Try**						
	94.87%	94.87%			94.87%	94.87%
KEY **7 Percent Allied Health Graduates Licensed or Certified in Texas**						
	79.06%	79.06%			79.06%	79.06%
KEY **8 Administrative (Instit Support) Cost As % of Total Expenditures**						
	0.00%	0.00%			0.00%	0.00%

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Goal/ *Objective* / **Outcome**

		BL 2028	BL 2029	Excp 2028	Excp 2029	Total Request 2028	Total Request 2029
KEY	**9 % Medical School Graduates Practicing in Texas**						
		46.30%	46.30%			46.30%	46.30%
2	Provide Research Support						
1	*Research Activities*						
KEY	**1 Total External Research Expenditures**						
		611,425,402.00	617,365,084.00			611,425,402.00	617,365,084.00
	2 External Research Expends As % of State Appropriations for Research						
		659.40%	665.80%			659.40%	665.80%
	3 Research Expenditures Supported by the Hughes Institute and VA Center						
		17,743,788.00	17,743,788.00			17,743,788.00	17,743,788.00

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 1 Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Output Measures:						
	1 Minority Graduates as a Percent of Total Graduates (All Schools)	21.47%	21.11 %	21.11 %	21.11 %	21.11 %
	2 Minority Graduates As a Percent of Total MD/DO Graduates	24.34%	23.23 %	23.23 %	23.23 %	23.23 %
	3 Total Number of Postdoctoral Research Trainees (All Schools)	466.00	375.00	375.00	375.00	375.00
KEY	4 Number of Combined MD/PhD Graduates	5.00	10.00	10.00	10.00	10.00
Efficiency Measures:						
KEY	1 Avg Cost of Resident Undergraduate Tuition and Fees for 15 Sch	0.00	0.00	0.00	0.00	0.00
Explanatory/Input Measures:						
KEY	1 Minority Admissions As % of Total First-year Admissions (All Schools)	16.12%	16.12 %	16.12 %	16.12 %	16.12 %
KEY	2 Minority MD Admissions As % of Total MD Admissions	17.62%	17.50 %	17.50 %	17.50 %	17.50 %
KEY	3 % Medical School Graduates Entering a Primary Care Residency	43.36%	41.53 %	41.53 %	41.53 %	41.53 %
KEY	4 Average Student Loan Debt for Medical School Graduates	91,653.00	95,000.00	95,000.00	95,000.00	95,000.00

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 1 Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
KEY 5	Percent of Medical School Graduates with Student Loan Debt	50.00%	65.00 %	65.00 %	65.00 %	65.00 %
KEY 6	Average Financial Aid Award Per Full-time Student	0.00	0.00	0.00	0.00	0.00
7	Percent of Full-time Students Receiving Financial Aid	0.00%	0.00 %	0.00 %	0.00 %	0.00 %
Objects of Expense:						
1001	SALARIES AND WAGES	$15,171,744	$21,496,090	$16,629,512	$0	$0
1002	OTHER PERSONNEL COSTS	$165,164	$210,610	$181,034	$0	$0
1005	FACULTY SALARIES	$20,476,252	$16,415,031	$22,443,702	$0	$0
2001	PROFESSIONAL FEES AND SERVICES	$6,750	$257,948	$7,399	$0	$0
2009	OTHER OPERATING EXPENSE	$6,808	$230,294	$7,462	$0	$0
TOTAL, OBJECT OF EXPENSE		**$35,826,718**	**$38,609,973**	**$39,269,109**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$35,826,718	$38,609,973	$39,269,109	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$35,826,718**	**$38,609,973**	**$39,269,109**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 1 Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$35,826,718**	**$38,609,973**	**$39,269,109**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**360.3**	**476.6**	**451.6**	**452.8**	**452.8**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted medical student headcounts. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 1 Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$77,879,082	$0	$(77,879,082)	$(77,879,082)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(77,879,082)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 2 Graduate Training in Biomedical Sciences — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Objects of Expense:						
1001	SALARIES AND WAGES	$4,471,512	$5,134,774	$4,721,854	$0	$0
1002	OTHER PERSONNEL COSTS	$55,665	$52,059	$58,781	$0	$0
1005	FACULTY SALARIES	$3,412,571	$3,261,654	$3,603,627	$0	$0
2009	OTHER OPERATING EXPENSE	$15,496	$3,026	$16,363	$0	$0
TOTAL, OBJECT OF EXPENSE		**$7,955,244**	**$8,451,513**	**$8,400,625**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$7,955,244	$8,451,513	$8,400,625	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$7,955,244**	**$8,451,513**	**$8,400,625**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 2 Graduate Training in Biomedical Sciences — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$7,955,244**	**$8,451,513**	**$8,400,625**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**77.0**	**89.3**	**89.3**	**89.3**	**89.3**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted biomedical student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 2 Graduate Training in Biomedical Sciences — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$16,852,138	$0	$(16,852,138)	$(16,852,138)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(16,852,138)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 3 Allied Health Professions Training — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Objects of Expense:						
1001	SALARIES AND WAGES	$2,448,323	$2,158,816	$2,399,165	$0	$0
1002	OTHER PERSONNEL COSTS	$32,423	$28,669	$31,772	$0	$0
1005	FACULTY SALARIES	$2,605,079	$2,799,053	$2,552,774	$0	$0
2009	OTHER OPERATING EXPENSE	$7	$0	$7	$0	$0
TOTAL, OBJECT OF EXPENSE		**$5,085,832**	**$4,986,538**	**$4,983,718**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$5,085,832	$4,986,538	$4,983,718	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$5,085,832**	**$4,986,538**	**$4,983,718**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 3 Allied Health Professions Training — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$5,085,832**	**$4,986,538**	**$4,983,718**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**49.0**	**52.8**	**52.8**	**52.8**	**52.8**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted allied health student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL:	1	Provide Instructional and Operations Support			
OBJECTIVE:	1	Instructional Programs	Service Categories:		
STRATEGY:	3	Allied Health Professions Training	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$9,970,256	$0	$(9,970,256)	$(9,970,256)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(9,970,256)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 4 Graduate Training in Public Health — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$0	$1,427,558	$436,613	$0	$0
1002	OTHER PERSONNEL COSTS	$0	$9,619	$1,183	$0	$0
1005	FACULTY SALARIES	$0	$0	$1,013,040	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$0	$32	$0	$0
TOTAL, OBJECT OF EXPENSE		**$0**	**$1,437,177**	**$1,450,868**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$0	$1,437,177	$1,450,868	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$0**	**$1,437,177**	**$1,450,868**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 4 Graduate Training in Public Health — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$0**	**$1,437,177**	**$1,450,868**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**0.0**	**19.4**	**19.4**	**19.4**	**19.4**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, student services and institutional support. The formula for this strategy is based on weighted allied health student full time equivalent. The rate per weighted student headcount or full time equivalent is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 4 Graduate Training in Public Health — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$2,888,045	$0	$(2,888,045)	$(2,888,045)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(2,888,045)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 5 Graduate Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Output Measures:						
KEY 1	Total Number of MD or DO Residents	1,675.00	1,608.00	1,608.00	1,608.00	1,608.00
Explanatory/Input Measures:						
KEY 1	Minority MD or DO Residents as a Percent of Total MD or DO Residents	10.74%	10.75 %	10.75 %	10.75 %	10.75 %
Objects of Expense:						
1001	SALARIES AND WAGES	$4,283,604	$4,531,274	$4,578,337	$0	$0
1002	OTHER PERSONNEL COSTS	$40,371	$42,705	$43,149	$0	$0
1005	FACULTY SALARIES	$4,475,375	$4,734,133	$4,783,304	$0	$0
2009	OTHER OPERATING EXPENSE	$143,135	$151,410	$152,983	$0	$0
TOTAL, OBJECT OF EXPENSE		**$8,942,485**	**$9,459,522**	**$9,557,773**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$8,942,485	$9,459,522	$9,557,773	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$8,942,485**	**$9,459,522**	**$9,557,773**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 5 Graduate Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$8,942,485**	**$9,459,522**	**$9,557,773**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**64.4**	**68.3**	**68.3**	**68.3**	**68.3**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Graduate Medical Education formula allocates funding based on the number of medical residents. These funds shall be used to support the number of resident slots in the State of Texas as well as faculty costs related to GME.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 1 Instructional Programs — Service Categories:

STRATEGY: 5 Graduate Medical Education — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$19,017,295	$0	$(19,017,295)	$(19,017,295)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(19,017,295)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 2 Operations - Staff Benefits — Service Categories:

STRATEGY: 1 Staff Group Insurance Premiums — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	$6,144,343	$6,747,081	$6,896,505	$6,917,752	$6,911,833
TOTAL, OBJECT OF EXPENSE		**$6,144,343**	**$6,747,081**	**$6,896,505**	**$6,917,752**	**$6,911,833**
Method of Financing:						
770	Est. Other Educational & General	$6,144,343	$6,747,081	$6,896,505	$6,917,752	$6,911,833
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$6,144,343**	**$6,747,081**	**$6,896,505**	**$6,917,752**	**$6,911,833**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$6,917,752**	**$6,911,833**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$6,144,343**	**$6,747,081**	**$6,896,505**	**$6,917,752**	**$6,911,833**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 2 Operations - Staff Benefits — Service Categories:

STRATEGY: 1 Staff Group Insurance Premiums — Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$13,643,586	$13,829,585	$185,999	$185,999	Base years and baseline request include the total EGI costs covered with GRD.
			$185,999	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 3 Operations - Statutory Funds — Service Categories:

STRATEGY: 1 Texas Public Education Grants — Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	$980,942	$986,829	$1,086,159	$1,097,021	$1,107,991
TOTAL, OBJECT OF EXPENSE		**$980,942**	**$986,829**	**$1,086,159**	**$1,097,021**	**$1,107,991**
Method of Financing:						
770	Est. Other Educational & General	$980,942	$986,829	$1,086,159	$1,097,021	$1,107,991
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$980,942**	**$986,829**	**$1,086,159**	**$1,097,021**	**$1,107,991**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$1,097,021**	**$1,107,991**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$980,942**	**$986,829**	**$1,086,159**	**$1,097,021**	**$1,107,991**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 1 Provide Instructional and Operations Support

OBJECTIVE: 3 Operations - Statutory Funds — Service Categories:

STRATEGY: 1 Texas Public Education Grants — Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$2,072,988	$2,205,012	$132,024	$132,024	Amounts requested are in line with set aside requirements.
			$132,024	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 1 Research Enhancement — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Objects of Expense:						
1001	SALARIES AND WAGES	$6,441,325	$7,887,604	$7,469,890	$0	$0
1002	OTHER PERSONNEL COSTS	$80,058	$95,699	$92,842	$0	$0
1005	FACULTY SALARIES	$2,294,702	$2,083,633	$2,661,126	$0	$0
2009	OTHER OPERATING EXPENSE	$2,710	$149,436	$3,144	$0	$0
TOTAL, OBJECT OF EXPENSE		**$8,818,795**	**$10,216,372**	**$10,227,002**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$8,818,795	$10,216,372	$10,227,002	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$8,818,795**	**$10,216,372**	**$10,227,002**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 1 Research Enhancement — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$8,818,795**	**$10,216,372**	**$10,227,002**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**81.2**	**92.6**	**92.6**	**92.6**	**92.6**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Research Enhancement formula allocates a base amount to each institution in addition to a percent of the research expenditures as reported to the Texas Higher Education Coordinating Board. These funds are used to support the research activities of the institution.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 1 Research Enhancement — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$20,443,374	$0	$(20,443,374)	$(20,443,374)	Formula funded strategies are not requested in 2028-2029 because amounts are not determined by institutions
			$(20,443,374)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 2 Performance Based Research Operations — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$45,289,156	$54,410,622	$49,662,579	$0	$0
1002	OTHER PERSONNEL COSTS	$533,350	$582,712	$584,854	$0	$0
1005	FACULTY SALARIES	$27,732,867	$26,670,294	$30,410,938	$0	$0
2009	OTHER OPERATING EXPENSE	$1,045,270	$666,814	$1,146,208	$0	$0
TOTAL, OBJECT OF EXPENSE		**$74,600,643**	**$82,330,442**	**$81,804,579**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$74,186,752	$82,330,442	$81,804,579	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$74,186,752**	**$82,330,442**	**$81,804,579**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$413,891	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$413,891**	**$0**	**$0**	**$0**	**$0**

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 2 Performance Based Research Operations — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$74,600,643**	**$82,330,442**	**$81,804,579**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**674.1**	**735.0**	**735.0**	**735.0**	**735.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

UTSW is a research-intensive, at-capacity institution that leverages its foundational state funds to support its research mission–an integral driver of excellence in its education and patient care. The Performance Based Research Formula seeds core operations, technologies needed to support UTSW's researchers.

Home to the largest biomedical sciences PhD program and the only public medical school in Texas consistently ranked by US News & World Report among the top 30 research institutions nationally, UTSW long relied upon Non-Formula "Special Items" to secure state research support. In the absence of an adequate formula mechanism with the HRI Research Enhancement Formula having eroded to a 1.17% match for every $100M in research expenditures, Non-Formula items were UTSW's only avenue to secure sufficient support for almost two decades. However, the nature of Non-Formula items–intended for targeted short-term purposes and typically disproportionately cut in economic recessions–created instability across biennia and are not suited to sustaining core institutional infrastructure.

Conversion of Non-Formula funds to a more predictable performance formula provides an accountable mechanism to earn state match funds to seed research that catalyzes patient breakthroughs and reaps external investment, resulting in an up to 10:1 ROI in external grants at UTSW and increasing the state's economic output. Withdrawal of this funding jeopardizes the foundation on which UTSW's robust research enterprise is built.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 2 Performance Based Research Operations — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

UTSW's Performance Based Research Operations Formula is driven by the institution and its researchers' ability to secure competitive grant support as measured by its annual institutional research expenditures. The formula's Performance Base Match and Tiered Increase Match are calculated based on the increase or decrease in the average annual research expenditures, representing a true measure of recent performance and ability to maintain nationally ranked levels of research over time.

The formula has provided essential funding to maintain costly and continuously evolving research infrastructure and technology in unique Core Labs that are necessary to support proof of concept and advance cutting-edge discovery, as well as foundational funding for a new research faculty incentive program that has driven remarkable performance. Consequently, the formula has become an invaluable tool to recruit and retain the highest-caliber scientists.

From FY10-17 before the Performance Formula was implemented, UTSW faculty increased their research expenditures by 2.5% per year. Since implementation, from FY18-23, faculty have increased research by 8.1% or ~$45M annually and maintained this cumulative increase, a notable ROI.

Such foundational research support is not provided by competitive federal grants or other funding sources, making the Formula essential to UTSW maintaining excellence across our tripartite mission of education, research and patient care; and to contributing to Texas' long-term economic vibrancy and development as a destination for a growing biotechnology industry.

729 The University of Texas Southwestern Medical Center

GOAL: 2 Provide Research Support

OBJECTIVE: 1 Research Activities — Service Categories:

STRATEGY: 2 Performance Based Research Operations — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$164,135,021	$0	$(164,135,021)	$(164,135,021)	Formula funded strategies are not requested in 2028-2029 because amounts are not determined by institutions.
			$(164,135,021)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support

OBJECTIVE: 1 Operations and Maintenance — Service Categories:

STRATEGY: 1 E&G Space Support — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)
Objects of Expense:						
1001	SALARIES AND WAGES	$30,574,939	$34,469,924	$34,010,579	$0	$0
1002	OTHER PERSONNEL COSTS	$379,683	$385,534	$422,347	$0	$0
2009	OTHER OPERATING EXPENSE	$173,664	$0	$193,179	$0	$0
TOTAL, OBJECT OF EXPENSE		**$31,128,286**	**$34,855,458**	**$34,626,105**	**$0**	**$0**
Method of Financing:						
1	General Revenue Fund	$31,128,286	$34,855,458	$34,626,105	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$31,128,286**	**$34,855,458**	**$34,626,105**	**$0**	**$0**
Method of Financing:						
770	Est. Other Educational & General	$0	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$0**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$0**	**$0**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$31,128,286**	**$34,855,458**	**$34,626,105**	**$0**	**$0**
FULL TIME EQUIVALENT POSITIONS:		**468.1**	**526.0**	**526.0**	**526.0**	**526.0**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support

OBJECTIVE: 1 Operations and Maintenance — Service Categories:

STRATEGY: 1 E&G Space Support — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028 (1)	BL 2029 (1)

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant support and utilities. This formula is driven by the predicted square feet for health related institutions produced by the Coordinating Board Space Projection Model.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$69,481,563	$0	$(69,481,563)	$(69,481,563)	Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.
			$(69,481,563)	**Total of Explanation of Biennial Change**

(1) - Formula funded strategies are not requested in 2028-29 because amounts are not determined by institutions.

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support

OBJECTIVE: 2 Infrastructure Support — Service Categories:

STRATEGY: 1 Capital Construction Assistance Projects Revenue Bonds — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
2008	DEBT SERVICE	$16,671,554	$16,671,554	$16,671,554	$4,029,750	$2,103,000
TOTAL, OBJECT OF EXPENSE		**$16,671,554**	**$16,671,554**	**$16,671,554**	**$4,029,750**	**$2,103,000**
Method of Financing:						
1	General Revenue Fund	$16,671,554	$16,671,554	$16,671,554	$4,029,750	$2,103,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$16,671,554**	**$16,671,554**	**$16,671,554**	**$4,029,750**	**$2,103,000**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$4,029,750**	**$2,103,000**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$16,671,554**	**$16,671,554**	**$16,671,554**	**$4,029,750**	**$2,103,000**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

The CCAP strategy provides for bond indebtedness payments of Revenue Bonds. Bond indebtedness payments of General Revenue Bonds is authorized under Texas Education Code Section 55.17.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

729 The University of Texas Southwestern Medical Center

GOAL: 3 Provide Infrastructure Support

OBJECTIVE: 2 Infrastructure Support — Service Categories:

STRATEGY: 1 Capital Construction Assistance Projects Revenue Bonds — Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$33,343,108	$6,132,750	$(27,210,358)	$(27,210,358)	Based on actual, known CCAP debt service requirements for 2028-2029.
			$(27,210,358)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 1 Residency Training — Service Categories:

STRATEGY: 1 Primary Care Residency Training Program — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	$922,998	$922,998	$922,998	$895,307	$895,307
TOTAL, OBJECT OF EXPENSE		**$922,998**	**$922,998**	**$922,998**	**$895,307**	**$895,307**
Method of Financing:						
1	General Revenue Fund	$922,998	$922,998	$922,998	$895,307	$895,307
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$922,998**	**$922,998**	**$922,998**	**$895,307**	**$895,307**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$895,307**	**$895,307**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$922,998**	**$922,998**	**$922,998**	**$895,307**	**$895,307**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 1 Residency Training — Service Categories:

STRATEGY: 1 Primary Care Residency Training Program — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

To practice medicine, one must first earn their medical degree then spend years training in an accredited residency program. The second component is where graduates gain the full range of knowledge and skills to perform medical diagnosis and treatment, and to achieve the certification required for a doctor to practice. Residency training is a primary mission of Texas' medical schools and institutions absorb the greatest share of costs not covered by federal and state funds. Specifically, faculty train residents at a significant cost that is primarily borne by the institution. A small portion of the education costs are supported with Medicare GME funds and the State GME formula, which pays a fraction of the approximately $66,000 annual educational cost to train primary care residents (excluding the resident stipend/salary and benefits).

UTSW has long supplemented its graduate medical education programs to help maintain one of the State's largest primary care residency programs, including direct resident support through payment of 61 primary care stipends. Texas continues to lag in training enough doctors to meet growing demand, making this funding essential to continue the number and quality of primary care residency programs at UTSW as a pipeline of primary care doctors in North Texas and statewide.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,845,996	$1,790,614	$(55,382)	$(55,382)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction.
			$(55,382)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 3 Health Care — Service Categories:

STRATEGY: 1 Regional Burn Care Center — Service: 22 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$82,775	$85,404	$82,300	$79,831	$79,831
TOTAL, OBJECT OF EXPENSE		**$82,775**	**$85,404**	**$82,300**	**$79,831**	**$79,831**
Method of Financing:						
1	General Revenue Fund	$82,396	$85,404	$82,300	$79,831	$79,831
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$82,396**	**$85,404**	**$82,300**	**$79,831**	**$79,831**
Method of Financing:						
770	Est. Other Educational & General	$379	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$379**	**$0**	**$0**	**$0**	**$0**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$79,831**	**$79,831**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$82,775**	**$85,404**	**$82,300**	**$79,831**	**$79,831**
FULL TIME EQUIVALENT POSITIONS:		**1.6**	**1.6**	**1.6**	**1.6**	**1.6**

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Non-formula Support			
OBJECTIVE:	3	Health Care	Service Categories:		
STRATEGY:	1	Regional Burn Care Center	Service: 22	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

STRATEGY DESCRIPTION AND JUSTIFICATION:

To provide state-of-the-art comprehensive acute burn care, burn rehabilitation, education, supplies, and banked skin allograft tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Center is also the only American Burn Association and American College of Surgeons-verified burn center in North Texas, providing a regional resource for disaster management for those with burns.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$167,704	$159,662	$(8,042)	$(8,042)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction.
			$(8,042)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 3 Health Care — Service Categories:

STRATEGY: 2 Cell and Gene Therapy Center — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$0	$2,470,948	$9,000,000	$8,730,000	$8,730,000
1002	OTHER PERSONNEL COSTS	$0	$10,720	$0	$0	$0
1005	FACULTY SALARIES	$0	$5,121,598	$0	$0	$0
2009	OTHER OPERATING EXPENSE	$0	$1,292,609	$0	$0	$0
TOTAL, OBJECT OF EXPENSE		**$0**	**$8,895,875**	**$9,000,000**	**$8,730,000**	**$8,730,000**
Method of Financing:						
1	General Revenue Fund	$0	$8,895,875	$9,000,000	$8,730,000	$8,730,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$0**	**$8,895,875**	**$9,000,000**	**$8,730,000**	**$8,730,000**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$8,730,000**	**$8,730,000**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$0**	**$8,895,875**	**$9,000,000**	**$8,730,000**	**$8,730,000**
FULL TIME EQUIVALENT POSITIONS:		**0.0**	**57.0**	**82.0**	**82.0**	**82.0**

STRATEGY DESCRIPTION AND JUSTIFICATION:

729 The University of Texas Southwestern Medical Center

GOAL:	4	Provide Non-formula Support			
OBJECTIVE:	3	Health Care	Service Categories:		
STRATEGY:	2	Cell and Gene Therapy Center	Service: 19	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

In addition to providing excellent education and training, UT Southwestern is dedicated to delivering leading-edge, compassionate care to patients. This is augmented through the institution's longstanding commitment to academic research including investigating novel, more effective therapies for Texans who suffer from complicated disease. The future for treating a multitude of terminal conditions from cancer to brain and autoimmune diseases caused by genetic mutations is the innovation of cell and gene therapy. This expanding field is delivering remarkable breakthroughs, facilitating new technologies underlying the most promising therapies. With the state supported Center for Cell & Gene Therapy (CGT), UTSW is advancing this emerging field - among a handful of institutions worldwide - allowing Texas to be at the forefront of this new frontier.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$17,895,875	$17,460,000	$(435,875)	$(435,875)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction.
			$(435,875)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service — Service Categories:

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS) — Service: 18 Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$291,545	$306,145	$292,579	$283,805	$283,806
1002	OTHER PERSONNEL COSTS	$5,455	$2,133	$5,475	$5,311	$5,311
1005	FACULTY SALARIES	$194,824	$191,794	$195,515	$189,650	$189,650
2009	OTHER OPERATING EXPENSE	$270	$0	$271	$260	$259
TOTAL, OBJECT OF EXPENSE		**$492,094**	**$500,072**	**$493,840**	**$479,026**	**$479,026**
Method of Financing:						
1	General Revenue Fund	$491,824	$500,072	$493,840	$479,026	$479,026
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$491,824**	**$500,072**	**$493,840**	**$479,026**	**$479,026**
Method of Financing:						
770	Est. Other Educational & General	$270	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$270**	**$0**	**$0**	**$0**	**$0**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service — Service Categories:

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS) — Service: 18 Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$479,026**	**$479,026**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$492,094**	**$500,072**	**$493,840**	**$479,026**	**$479,026**
FULL TIME EQUIVALENT POSITIONS:		**5.5**	**5.5**	**5.5**	**5.3**	**5.3**

STRATEGY DESCRIPTION AND JUSTIFICATION:

The STARS program is dedicated to maintaining a robust educational partnership between UTSW and secondary teachers, and providing programs for bright secondary school students. STARS has two goals: to improve science education in the North Texas area and beyond, and to increase the interest and enthusiasm among bright secondary school students to pursue careers in STEM fields, especially as they impact the future of biomedicine.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service — Service Categories:

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS) — Service: 18 Income: A.2 Age: B.1

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$993,912	$958,052	$(35,860)	$(35,860)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction
			$(35,860)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional — Service Categories:

STRATEGY: 1 Institutional Enhancement — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$628,672	$619,109	$623,432	$604,700	$604,700
1002	OTHER PERSONNEL COSTS	$5,805	$4,808	$5,754	$5,584	$5,584
1005	FACULTY SALARIES	$62,562	$68,801	$62,011	$60,176	$60,176
2009	OTHER OPERATING EXPENSE	$1,932	$0	$1,915	$1,859	$1,859
TOTAL, OBJECT OF EXPENSE		**$698,971**	**$692,718**	**$693,112**	**$672,319**	**$672,319**
Method of Financing:						
1	General Revenue Fund	$695,419	$692,718	$693,112	$672,319	$672,319
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$695,419**	**$692,718**	**$693,112**	**$672,319**	**$672,319**
Method of Financing:						
770	Est. Other Educational & General	$3,552	$0	$0	$0	$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		**$3,552**	**$0**	**$0**	**$0**	**$0**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional — Service Categories:

STRATEGY: 1 Institutional Enhancement — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$672,319**	**$672,319**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$698,971**	**$692,718**	**$693,112**	**$672,319**	**$672,319**
FULL TIME EQUIVALENT POSITIONS:		**6.7**	**6.6**	**6.6**	**6.4**	**6.4**

STRATEGY DESCRIPTION AND JUSTIFICATION:

Institutional Enhancement funding plays a significant role in financing the core missions of all Health Related Institutions by providing a base level of funding for services and programs. Institutional Enhancement funding helps support leading-edge and innovative programs in graduate research education not otherwise supported by formula funding. The purpose of Institutional Enhancement at UT Southwestern is to help provide the highest quality education in the prevention , diagnosis, and treatment of disease to our medical students.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional — Service Categories:

STRATEGY: 1 Institutional Enhancement — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$1,385,830	$1,344,638	$(41,192)	$(41,192)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction.
			$(41,192)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional — Service Categories:

STRATEGY: 2 School of Public Health — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$752,330	$694,321	$752,330	$729,760	$729,760
1002	OTHER PERSONNEL COSTS	$2,039	$4,746	$2,039	$1,978	$1,978
1005	FACULTY SALARIES	$1,745,575	$1,799,308	$1,745,575	$1,693,208	$1,693,208
2009	OTHER OPERATING EXPENSE	$56	$0	$56	$54	$54
TOTAL, OBJECT OF EXPENSE		**$2,500,000**	**$2,498,375**	**$2,500,000**	**$2,425,000**	**$2,425,000**
Method of Financing:						
1	General Revenue Fund	$2,500,000	$2,498,375	$2,500,000	$2,425,000	$2,425,000
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		**$2,500,000**	**$2,498,375**	**$2,500,000**	**$2,425,000**	**$2,425,000**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$2,425,000**	**$2,425,000**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$2,500,000**	**$2,498,375**	**$2,500,000**	**$2,425,000**	**$2,425,000**
FULL TIME EQUIVALENT POSITIONS:		**15.6**	**23.3**	**23.3**	**22.6**	**22.6**

STRATEGY DESCRIPTION AND JUSTIFICATION:

729 The University of Texas Southwestern Medical Center

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional — Service Categories:

STRATEGY: 2 School of Public Health — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

The mission of the new UT Southwestern School of Public Health is to advance public health broadly through groundbreaking and actionable research to address not only infectious disease and rare pandemics as they present, but also the pressing need to identify, predict, and address wide scale and chronic health problems – such as diseases of the heart, obesity, cancer, substance abuse and mental illness – before they occur; to unlock and address social determinants driving disparities in access to healthcare and outcomes; and to produce a diverse, quality public health workforce to improve healthcare outcomes for all Texans.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$4,998,375	$4,850,000	$(148,375)	$(148,375)	Baseline Request reduced from 26-27 levels by 3% per LBB instruction.
			$(148,375)	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds

OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars — Service Categories:

STRATEGY: 1 Tobacco Earnings for UT Southwestern Medical Center — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$715,406	$714,373	$762,888	$757,373	$757,373
1002	OTHER PERSONNEL COSTS	$493,455	$492,743	$526,207	$522,402	$522,402
1005	FACULTY SALARIES	$1,891,439	$1,888,709	$2,016,978	$2,002,396	$2,002,396
2001	PROFESSIONAL FEES AND SERVICES	$157,748	$157,521	$168,219	$167,002	$167,002
2003	CONSUMABLE SUPPLIES	$8,797	$8,784	$9,381	$9,313	$9,313
2004	UTILITIES	$837	$835	$892	$886	$886
2009	OTHER OPERATING EXPENSE	$609,854	$608,972	$650,330	$645,628	$645,628
TOTAL, OBJECT OF EXPENSE		**$3,877,536**	**$3,871,937**	**$4,134,895**	**$4,105,000**	**$4,105,000**
Method of Financing:						
813	Perm Endow FD UT SW MED, estimated	$3,877,536	$3,871,937	$4,134,895	$4,105,000	$4,105,000
SUBTOTAL, MOF (OTHER FUNDS)		**$3,877,536**	**$3,871,937**	**$4,134,895**	**$4,105,000**	**$4,105,000**
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$4,105,000**	**$4,105,000**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$3,877,536**	**$3,871,937**	**$4,134,895**	**$4,105,000**	**$4,105,000**
FULL TIME EQUIVALENT POSITIONS:						

729 The University of Texas Southwestern Medical Center

GOAL:	6	Tobacco Funds			
OBJECTIVE:	1	Tobacco Earnings for Eminent Scholars	Service Categories:		
STRATEGY:	1	Tobacco Earnings for UT Southwestern Medical Center	Service: 21	Income: A.2	Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029

STRATEGY DESCRIPTION AND JUSTIFICATION:

Funding for this strategy is derived from annual distributions of Permanent Health Funds established Section 63.101 of the Texas Education Code. These are appropriated for research and other programs that are conducted by the institution and that benefit the public health.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$8,006,832	$8,210,000	$203,168	$203,168	Base spending (2026-2027) includes the use of prior year balances.
			$203,168	**Total of Explanation of Biennial Change**

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds

OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars — Service Categories:

STRATEGY: 2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810 — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
Objects of Expense:						
1001	SALARIES AND WAGES	$130,778	$185,405	$238,370	$176,871	$176,871
1002	OTHER PERSONNEL COSTS	$332,570	$471,486	$606,178	$449,785	$449,785
1005	FACULTY SALARIES	$2,146,595	$3,043,237	$3,912,616	$2,903,166	$2,903,166
2001	PROFESSIONAL FEES AND SERVICES	$33,657	$47,716	$61,347	$45,520	$45,520
2003	CONSUMABLE SUPPLIES	$4,305	$6,103	$7,847	$5,822	$5,822
2004	UTILITIES	$2,982	$4,228	$5,435	$4,033	$4,033
2009	OTHER OPERATING EXPENSE	$130,160	$184,529	$237,244	$176,035	$176,035
5000	CAPITAL EXPENDITURES	$16,745	$23,739	$30,521	$22,647	$22,647
TOTAL, OBJECT OF EXPENSE		**$2,797,792**	**$3,966,443**	**$5,099,558**	**$3,783,879**	**$3,783,879**
Method of Financing:						
810	Perm Health Fund Higher Ed, est	$2,797,792	$3,966,443	$5,099,558	$3,783,879	$3,783,879
SUBTOTAL, MOF (OTHER FUNDS)		**$2,797,792**	**$3,966,443**	**$5,099,558**	**$3,783,879**	**$3,783,879**

729 The University of Texas Southwestern Medical Center

GOAL: 6 Tobacco Funds

OBJECTIVE: 1 Tobacco Earnings for Eminent Scholars — Service Categories:

STRATEGY: 2 Tobacco Earnings from the Permanent Health Fund for Higher Ed. No. 810 — Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2025	Est 2026	Bud 2027	BL 2028	BL 2029
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					**$3,783,879**	**$3,783,879**
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		**$2,797,792**	**$3,966,443**	**$5,099,558**	**$3,783,879**	**$3,783,879**

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy includes the institution's allocation of the Permanent Health Fund for Higher Education. The purpose of these funds includes medical research, health education or treatment programs.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2026 + Bud 2027)	Baseline Request (BL 2028 + BL 2029)	CHANGE	$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
$9,066,001	$7,567,758	$(1,498,243)	$(1,498,243)	Base spending (2026-2027) includes the use of prior year balances.
			$(1,498,243)	**Total of Explanation of Biennial Change**

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
METHODS OF FINANCE (INCLUDING RIDERS):				**$33,214,885**	**$31,293,186**
METHODS OF FINANCE (EXCLUDING RIDERS):	**$207,527,008**	**$236,186,281**	**$237,900,700**	**$33,214,885**	**$31,293,186**
FULL TIME EQUIVALENT POSITIONS:	**1,803.5**	**2,154.0**	**2,154.0**	**2,154.1**	**2,154.1**

3.B. Rider Revisions and Additions Request

Agency Code:	Agency Name:	Prepared By:	Date:	Request Level:
729	U.T. Southwestern Medical Center		7/29/2026	Base

Current Rider Number	Page Number in 2026-27 GAA	Proposed Rider Language
4	III-219	**Remove Rider 4:** ~~**Texas Institute for Brain Injury and Repair**. Out of funds appropriated above in Strategy B.1.2, Performance Based Research Operations, $6,840,000 from the General Revenue Fund each fiscal year shall be used to support the Texas Institute for Brain Injury and Repair.~~ *Because the Texas Institute for Brain Injury and Repair has been incorporated into the overall mission and operational goals of the Peter O'Donnell Jr. Brain Institute, a specific appropriation for this area is not necessary. Match funds received from the Performance Based Research Operations are utilized to support the Peter O'Donnell Jr. Brain Institute and all related work.*
6	III-219	**Remove Rider 6:** ~~**Center for Advanced Radiation Therapy**. Out of funds appropriated to The University of Texas Southwestern Medical Center in Strategy B.1.2, Performance Based Research Operations, $912,000 from the General Revenue Fund in fiscal year 2026 and $912,000 from the General Revenue Fund in fiscal year 2027 will be used for the Texas Center for Advanced Radiation Therapy.~~ *With continued changes in Radiation Therapy treatment technology, the original intent of this funding is no longer applicable. Match funds received from the Performance Based Research Operations, however, continue to support developing and existing Radiation Therapy research infrastructure and initiatives.*

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

CODE	DESCRIPTION	Excp 2028	Excp 2029
	Item Name: Debt Service for CCAP Funding for New Education Building - School of Public Health & School of Health Professions Academic Center		
	Item Priority: 1		
	IT Component: No		
	Anticipated Out-year Costs: Yes		
	Involve Contracts > $50,000: No		
	Includes Funding for the Following Strategy or Strategies: 03-02-01 Capital Construction Assistance Projects Revenue Bonds		
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	13,080,000	13,080,000
	TOTAL, OBJECT OF EXPENSE	**$13,080,000**	**$13,080,000**
METHOD OF FINANCING:			
1	General Revenue Fund	13,080,000	13,080,000
	TOTAL, METHOD OF FINANCING	**$13,080,000**	**$13,080,000**

DESCRIPTION / JUSTIFICATION:

As UTSW has grown substantially in its missions over the last decade, there is an acute need for modern spaces to support excellence in education. The O'Donnell School of Public Health, established and seed funded by the Texas Legislature in 2021, is dedicated to advancing the nation's health through groundbreaking research and by training a new generation of leaders to respond to emerging public health needs. Similarly, the School of Health Professions has been a leader in training students to meet challenges in a wide range of dynamic fields with critical shortages. The proposed building provides a curated mix of classroom, laboratory and academic clinical environments essential to continue meeting student requirements in these programs.

The project will provide much-needed space to house the growing O'Donnell School of Public Health (OSPH) and the robust School of Health Professions, neither of which has the up-to-date academic space to support the teaching and research that these disciplines require. The new building will enable enhanced training opportunities for students, and also integrate small and large lecture spaces and hands-on academic spaces that will allow for collaboration with medical school curriculum and administrative support space totaling 215,000 gross SF.

For a total project cost of $275M, the project provides 7 stories – 5 fully built out and 2 shelled floor, a parking garage with 650 spaces, expansion of the South Thermal plant and demolition of the Health Professions building. UTSW requests $150M or 55% of the cost from State CCAP support. Other sources will fund the remaining 45% or $125M.

EXTERNAL/INTERNAL FACTORS:

The OSPH aims to foster an environment that helps experts identify, predict, and address wide-scale health problems before they occur—and quickly respond to public health emergencies as they arise. UTSW's academic and research opportunities and our region's large and diverse population have already contributed to OSPH attracting the best

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CODE	DESCRIPTION	Excp 2028	Excp 2029

and brightest. Having welcomed its first class in fall 2023, new student enrollees grew 52% in FY25 for a cumulative enrollment of 184 students.
Successful searches have grown the OSPH to almost 150 faculty to create research programs that also serve as academic homes for training the next generation of public health professionals. However, the School is currently operating out of insufficient classroom space retrofitted into existing academic buildings.
Similarly, the School of Health Professions has been a leader in training students in a wide range of fields with critical shortages, including physical therapy, physician assistant studies, clinical nutrition, prosthetics-orthotics, and genetic counseling, and its programs remain highly regarded and in demand.
Faculty prepare students in a variety of academic, research and health care settings to equip them to care for an evolving patient population and to improve our health care delivery system. Unfortunately, the building that the SHP has occupied for decades can no longer support current teaching modalities and student needs. The campus master plan calls for the SHP building, 82,615 net SF of clinical and academic/research education space, to be demolished and its programs to be relocated.
PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Annual Debt Service payments based on 20 year bond term @ 6% interest.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

	2030	2031	2032
OUT-YEAR ALL FUNDS:	$13,080,000	$13,080,000	$13,080,000

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CODE	DESCRIPTION			Excp 2028	Excp 2029
	Item Name:	3% Restoration			
	Item Priority:	2			
	IT Component:	No			
	Anticipated Out-year Costs:	No			
	Involve Contracts > $50,000:	No			
	Includes Funding for the Following Strategy or Strategies:	04-01-01	Primary Care Residency Training Program		
		04-03-01	Regional Burn Care Center		
		04-03-02	Cell and Gene Therapy Center		
		04-04-01	Program for Science Teacher Access to Resources (STARS)		
		04-05-01	Institutional Enhancement		
		04-05-02	School of Public Health		
OBJECTS OF EXPENSE:					
1001	SALARIES AND WAGES			383,077	383,077
2009	OTHER OPERATING EXPENSE			27,690	27,690
	TOTAL, OBJECT OF EXPENSE			**$410,767**	**$410,767**
METHOD OF FINANCING:					
1	General Revenue Fund			410,767	410,767
	TOTAL, METHOD OF FINANCING			**$410,767**	**$410,767**

DESCRIPTION / JUSTIFICATION:

Mission of Special Item: Restore the 3% reduction in funding applied across all non-formula support items.

Consequences of not funding: The 3% reduction to UTSW's six non-formula items was applied equally to minimize the disruption or elimination of programs. The reduction impacts essential items that have long provided critical funding to maintain the institution's large and nationally competitive primary care residency program; provide enhanced science and healthcare field-related education and professional development across North Texas for teachers, middle and high school students; sustain the leading burn center in North Texas for patients while also training next generation of residents and Surgical Critical Care fellows; and, other initiatives that provide public service and core academic support that have no other source of funding.

EXTERNAL/INTERNAL FACTORS:

Since inception of state support for STARS, an oversubscribed regional program for educators and secondary students, has served more than 37,000 teachers and ~200,000 students across North Texas from 5,600 schools. The Burn Center serves more than 600 pediatric and adult patients annually and provides training to fellows and residents including many from other academic partners across North Texas. The supplemental funding for UTSW's Primary Care Residency Program has allowed for the largest GME

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CODE	DESCRIPTION	Excp 2028	Excp 2029

program in the state to develop a combined Internal Medicine/Pediatric track as well as expand training sites to other UTSW facilities across the region. Finally, state support has allowed for the establishment of a needed School of Public Health in North Texas to address the growing population health challenges that drive healthcare costs and the launch of UTSW's Cell and Gene Therapy Center that will help lead the state in this new frontier of medicine for patients, while also spurring economic returns from external investment.

With the restoration of funds, the programs supported through the non-formula items will be able to continue operating without disruption or risk of elimination due to inadequate resources. For example, this will allow the progams to sustain, not reduce, residency slots in both Primary Care and Burn Center programs; continue serving more educators and students through science education and professional development that inspires young minds to choose healthcare and science-related fields where the state faces workforce shortages; continue building a public health corps able to implement scalable solutions to health disparities that impact families, healthcare affordability, the workforce and economic vitality; and, further cements Texas as a leader in Cell and Gene Therapy by continued recruitment of top talent to advance the new frontier of medicine - providing hope to patients and a magnet for commercialization and innovation.

PCLS TRACKING KEY:

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	Debt Service for CCAP Funding for New Education Building - School of Public Health & School of Health Professions Academic Center		
Allocation to Strategy:	3-2-1 Capital Construction Assistance Projects Revenue Bonds		
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	13,080,000	13,080,000
TOTAL, OBJECT OF EXPENSE		**$13,080,000**	**$13,080,000**
METHOD OF FINANCING:			
1	General Revenue Fund	13,080,000	13,080,000
TOTAL, METHOD OF FINANCING		**$13,080,000**	**$13,080,000**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-1-1 Primary Care Residency Training Program		
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	27,690	27,690
TOTAL, OBJECT OF EXPENSE		**$27,690**	**$27,690**
METHOD OF FINANCING:			
1	General Revenue Fund	27,690	27,690
TOTAL, METHOD OF FINANCING		**$27,690**	**$27,690**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-3-1 Regional Burn Care Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	2,469	2,469
TOTAL, OBJECT OF EXPENSE		**$2,469**	**$2,469**
METHOD OF FINANCING:			
1	General Revenue Fund	2,469	2,469
TOTAL, METHOD OF FINANCING		**$2,469**	**$2,469**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-3-2 Cell and Gene Therapy Center		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	270,000	270,000
TOTAL, OBJECT OF EXPENSE		**$270,000**	**$270,000**
METHOD OF FINANCING:			
1	General Revenue Fund	270,000	270,000
TOTAL, METHOD OF FINANCING		**$270,000**	**$270,000**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-4-1 Program for Science Teacher Access to Resources (STARS)		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	14,815	14,815
TOTAL, OBJECT OF EXPENSE		**$14,815**	**$14,815**
METHOD OF FINANCING:			
1	General Revenue Fund	14,815	14,815
TOTAL, METHOD OF FINANCING		**$14,815**	**$14,815**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-5-1 Institutional Enhancement		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	20,793	20,793
TOTAL, OBJECT OF EXPENSE		**$20,793**	**$20,793**
METHOD OF FINANCING:			
1	General Revenue Fund	20,793	20,793
TOTAL, METHOD OF FINANCING		**$20,793**	**$20,793**

Agency code: **729** Agency name: **The University of Texas Southwestern Medical Center**

Code	Description	Excp 2028	Excp 2029
Item Name:	3% Restoration		
Allocation to Strategy:	4-5-2 School of Public Health		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	75,000	75,000
TOTAL, OBJECT OF EXPENSE		**$75,000**	**$75,000**
METHOD OF FINANCING:			
1	General Revenue Fund	75,000	75,000
TOTAL, METHOD OF FINANCING		**$75,000**	**$75,000**

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 3 Provide Infrastructure Support

OBJECTIVE: 2 Infrastructure Support Service Categories:

STRATEGY: 1 Capital Construction Assistance Projects Revenue Bonds Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	13,080,000	13,080,000
	Total, Objects of Expense	**$13,080,000**	**$13,080,000**
METHOD OF FINANCING:			
1	General Revenue Fund	13,080,000	13,080,000
	Total, Method of Finance	**$13,080,000**	**$13,080,000**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Debt Service for CCAP Funding for New Education Building - School of Public Health & School of Health Professions Academic Center

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 1 Residency Training — Service Categories:

STRATEGY: 1 Primary Care Residency Training Program — Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
2009	OTHER OPERATING EXPENSE	27,690	27,690
	Total, Objects of Expense	**$27,690**	**$27,690**
METHOD OF FINANCING:			
1	General Revenue Fund	27,690	27,690
	Total, Method of Finance	**$27,690**	**$27,690**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 3 Health Care Service Categories:

STRATEGY: 1 Regional Burn Care Center Service: 22 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	2,469	2,469
	Total, Objects of Expense	**$2,469**	**$2,469**
METHOD OF FINANCING:			
1	General Revenue Fund	2,469	2,469
	Total, Method of Finance	**$2,469**	**$2,469**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 3 Health Care Service Categories:

STRATEGY: 2 Cell and Gene Therapy Center Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	270,000	270,000
	Total, Objects of Expense	**$270,000**	**$270,000**
METHOD OF FINANCING:			
1	General Revenue Fund	270,000	270,000
	Total, Method of Finance	**$270,000**	**$270,000**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 4 Public Service — Service Categories:

STRATEGY: 1 Program for Science Teacher Access to Resources (STARS) — Service: 18 Income: A.2 Age: B.1

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	14,815	14,815
	Total, Objects of Expense	**$14,815**	**$14,815**
METHOD OF FINANCING:			
1	General Revenue Fund	14,815	14,815
	Total, Method of Finance	**$14,815**	**$14,815**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional Service Categories:

STRATEGY: 1 Institutional Enhancement Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	20,793	20,793
	Total, Objects of Expense	**$20,793**	**$20,793**
METHOD OF FINANCING:			
1	General Revenue Fund	20,793	20,793
	Total, Method of Finance	**$20,793**	**$20,793**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency name: **The University of Texas Southwestern Medical Center**

GOAL: 4 Provide Non-formula Support

OBJECTIVE: 5 Institutional Service Categories:

STRATEGY: 2 School of Public Health Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Excp 2028	Excp 2029
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	75,000	75,000
	Total, Objects of Expense	**$75,000**	**$75,000**
METHOD OF FINANCING:			
1	General Revenue Fund	75,000	75,000
	Total, Method of Finance	**$75,000**	**$75,000**

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

3% Restoration

Agency Code: **729** Agency: **The University of Texas Southwestern Medical Center**

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category		HUB Expenditures FY 2024			Total Expenditures FY 2024		HUB Expenditures FY 2025			Total Expenditures FY 2025
		% Goal	% Actual	Diff	Actual $		% Goal	% Actual	Diff	Actual $	
21.1%	Building Construction	21.1 %	16.4%	-4.7%	$40,142,189	$244,026,732	21.1 %	27.3%	6.2%	$74,939,480	$274,351,446
32.9%	Special Trade	32.9 %	25.6%	-7.3%	$43,613,065	$170,538,030	32.9 %	30.1%	-2.8%	$15,648,074	$52,038,561
23.7%	Professional Services	2.0 %	14.4%	12.4%	$3,106,447	$21,647,407	2.0 %	3.2%	1.2%	$1,654,469	$52,078,852
26.0%	Other Services	3.2 %	7.7%	4.5%	$23,405,962	$302,252,073	3.2 %	9.9%	6.7%	$30,255,988	$304,999,884
21.1%	Commodities	3.7 %	3.7%	0.0%	$45,479,575	$1,235,957,560	4.3 %	3.2%	-1.1%	$46,306,093	$1,438,077,440
	Total Expenditures		**7.9%**		**$155,747,238**	**$1,974,421,802**		**8.0%**		**$168,804,104**	**$2,121,546,183**

B. Assessment of Attainment of HUB Procurement Goals

Attainment:

-UT Southwestern Medical Center did not exceed any of the statewide HUB Procurement Goals in fiscal year 2024 and exceeded its internal HUB procurement goals in 2 of the 5 categories in fiscal year 2024.

-UT Southwestern Medical Center exceeded the statewide HUB Procurement Goal in one (1) of the five (5) procurement categories during fiscal year 2025. Additionally, the institution exceeded its internal HUB procurement goals in three (3) of the five (5) procurement categories.

Applicability:

The “Heavy Construction” category is not applicable to UT Southwestern Medical Center’s operations; therefore, the agency does not have any strategies or programs for this category. UT Southwestern Medical Center is focused on its education, research, and patient care mission. Its construction activity relates to renovation and construction contracts issued for facilities related to its mission.

Factors Affecting Attainment:

Despite successes in a few categories, several factors continue to limit the institution's ability to achieve statewide HUB goals across all procurement categories. A significant portion of UTSW’s annual expenditures consists of non-impactable spend, where HUB participation opportunities are limited or unavailable. Additionally, UTSW’s mission as a leading academic medical center requires the procurement of highly specialized goods and services to support advanced clinical care, biomedical research, and education. Many of these purchases involve proprietary technologies or nationally recognized suppliers with limited HUB availability. Likewise, specialized construction trades continue to have a limited pool of HUB-certified suppliers capable of performing highly technical healthcare facility work. UTSW remains committed to identifying additional HUB opportunities while balancing patient care, research requirements, regulatory compliance, quality, and operational efficiency.

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C. Good-Faith Efforts to Increase HUB Participation

Outreach Efforts and Mentor-Protégé Programs:

UT Southwestern Medical Center continues to demonstrate its commitment to supplier diversity by expanding outreach efforts and increasing awareness of procurement opportunities for Historically Underutilized Businesses (HUBs).

Throughout FY2024 and FY2025, the Supplier Diversity/HUB Program actively engaged with HUB-certified businesses and advocacy organizations to educate suppliers on state procurement processes and connect them with procurement opportunities across the institution. These efforts focused on increasing HUB participation in both competitive solicitations and subcontracting opportunities.

HUB Program Staffing:

UT Southwestern has a dedicated Director of Supplier Diversity/HUB and a team of four who are responsible for the HUB program. They are tasked with ensuring that the institution has the needed expertise and support to achieve supplier diversity goals and institutional compliance.

Current and Future Good-Faith Efforts:

UTSW continues to strengthen its HUB Program through data-driven procurement strategies, expanded supplier engagement, and enhanced collaboration with institutional stakeholders by:

•Expanding procurement analytics to identify additional HUB sourcing opportunities across all procurement categories.
•Continuing mandatory HUB awareness and procurement training for departmental purchasers and contract managers.
•Increasing collaboration between Supply Chain Management, Facilities Management, and end-user departments during acquisition planning.
•Promoting HUB-certified suppliers through the institution's procurement systems to increase visibility during purchasing decisions.
•Encouraging prime contractors to maximize HUB subcontracting opportunities on construction and renovation projects.
•Strengthening relationships with local and statewide supplier diversity advocacy organizations to increase HUB participation.
•Monitoring HUB performance through regular reporting and engaging institutional leadership to develop targeted improvement strategies for procurement categories that remain below statewide HUB goals.

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	FY 2026 Revenue	FY 2027 Revenue	Biennium Total	Percentage of Total	FY 2028 Revenue	FY 2029 Revenue	Biennium Total	Percentage of Total
Appropriated Sources Inside The Bill Pattern								
State Appropriations (excluding HEGI & State Paid Fringes)	203,942,437	204,012,029	407,954,466	92.69%	213,640,194	213,640,194	427,280,388	93.00%
Tuition and Fees (net of Discounts and Allowances)	8,612,484	8,612,484	17,224,968	3.91%	8,612,484	8,612,484	17,224,968	3.75%
Endowment and Interest Income	7,474,228	7,474,228	14,948,456	3.40%	7,474,228	7,474,228	14,948,456	3.25%
Sales and Services of Educational Activities (net)	0	0	0	0.00%	0	0	0	0.00%
Sales and Services of Hospitals (net)	0	0	0	0.00%	0	0	0	0.00%
Other Income	0	0	0	0.00%	0	0	0	0.00%
Subtotal, Appropriated Sources Inside The Bill Pattern	**220,029,149**	**220,098,741**	**440,127,890**	**100%**	**229,726,906**	**229,726,906**	**459,453,812**	**100%**
Appropriated Sources Outside The Bill Pattern								
State Appropriations (HEGI & State Paid Fringes)	48,799,040	51,027,813	99,826,853	73.00%	52,558,647	52,558,647	105,117,294	68.71%
Higher Education Fund	0	0	0	0.00%	0	0	0	0.00%
Available University Fund	0	0	0	0.00%	0	0	0	0.00%
State Grants and Contracts	12,977,911	23,935,139	36,913,050	27.00%	23,935,139	23,935,139	47,870,278	31.29%
Subtotal, Appropriated Sources Outside The Bill Pattern	**61,776,951**	**74,962,952**	**136,739,903**	**100%**	**76,493,786**	**76,493,786**	**152,987,572**	**100%**
Non-Appropriated Sources								
Tuition and Fees (net of Discounts and Allowances)	23,586,480	26,311,842	49,898,322	0.37%	27,010,329	27,722,785	54,733,114	0.37%
Federal Grants and Contracts	361,788,242	364,164,501	725,952,743	5.40%	365,985,324	367,815,250	733,800,574	4.92%
State Grants and Contracts	45,470,825	51,928,247	97,399,072	0.72%	52,187,888	52,448,828	104,636,716	0.70%
Local Government Grants and Contracts	168,818,400	172,194,768	341,013,168	2.54%	175,638,663	179,151,436	354,790,099	2.38%
Private Gifts and Grants	592,009,324	629,483,619	1,221,492,943	9.09%	630,449,509	631,372,585	1,261,822,094	8.46%
Endowment and Interest Income	243,991,111	253,498,049	497,489,160	3.70%	258,717,495	264,041,329	522,758,824	3.50%
Sales and Services of Educational Activities (net)	20,551,461	16,595,376	37,146,837	0.28%	16,927,284	17,265,829	34,193,113	0.23%
Sales and Services of Hospitals (net)	3,447,771,407	3,719,115,264	7,166,886,671	53.32%	3,923,666,604	4,139,468,267	8,063,134,871	54.05%
Professional Fees (net)	1,098,836,248	1,198,216,928	2,297,053,176	17.09%	1,346,292,113	1,440,532,561	2,786,824,674	18.68%
Auxiliary Enterprises (net)	41,250,593	41,600,194	82,850,787	0.62%	42,016,196	42,436,358	84,452,554	0.57%
Other Income	425,893,620	498,198,245	924,091,865	6.88%	451,344,192	464,884,518	916,228,710	6.14%
Subtotal, Non-Appropriated Sources	**6,469,967,711**	**6,971,307,033**	**13,441,274,744**	**100%**	**7,290,235,597**	**7,627,139,746**	**14,917,375,343**	**100%**
Total Sources:	**6,751,773,811**	**7,266,368,726**	**14,018,142,537**	**100%**	**7,596,456,289**	**7,933,360,438**	**15,529,816,727**	**100%**

8. Summary of Requests for Facilities-Related Projects

90th Regular Session, Agency Submission

Agency Code: 729	Agency: The University of Texas Southwestern Medical Center		Prepared by: Shannon Howard												
Date: 7/29/2026			Amount Requested												
			Project Category												
Project ID #	Capital Expenditure Category	Project Description	New Construction	Health and Safety	Deferred Maintenance	Maintenance	2028-29 Total Amount Requested	MOF Code #	MOF Requested	Can this project be partially funded?	Requested in Prior Session?	Value of Existing Capital Projects	2028-29 Estimated Debt Service (If Applicable)	Debt Service MOF Code #	Debt Service MOF Requested
1	New Construction	New Education Building - Odonnell School of Public Health and School of Health Professions Academic Building	$ 150,000,000				$150,000,000		CCAP	Yes	No		$ 26,160,000	001	General Revenue

Higher Education Schedule 1A: Other Educational and General Income

90th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

729 The University of Texas Southwestern Medical Center

	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
Gross Tuition					
Gross Resident Tuition	6,292,425	6,346,657	6,359,350	6,372,069	6,384,813
Gross Non-Resident Tuition	7,168,334	7,319,264	7,333,902	7,348,570	7,363,267
Gross Tuition	**13,460,759**	**13,665,921**	**13,693,252**	**13,720,639**	**13,748,080**
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(79,497)	(79,656)	(79,815)	(81,627)	(82,664)
Less: Non-Resident Waivers and Exemptions	(6,589,504)	(6,279,216)	(6,291,775)	(6,295,550)	(6,309,400)
Less: Hazlewood Exemptions	(173,390)	(238,793)	0	0	0
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	0	0	0	0	0
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	**6,618,368**	**7,068,256**	**7,321,662**	**7,343,462**	**7,356,016**
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(980,942)	(986,829)	(1,086,159)	(1,097,021)	(1,107,991)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	**5,637,426**	**6,081,427**	**6,235,503**	**6,246,441**	**6,248,025**
Student Teaching Fees	0	0	0	0	0

Higher Education Schedule 1A: Other Educational and General Income

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Automated Budget and Evaluation System of Texas (ABEST)

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	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
Special Course Fees	43,315	41,711	41,711	41,711	41,711
Laboratory Fees	0	0	0	0	0
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	**5,680,741**	**6,123,138**	**6,277,214**	**6,288,152**	**6,289,736**
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	1,266,142	1,190,993	1,190,993	1,190,993	1,090,993
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Miscellaneous Income	247,007	165,904	165,904	165,904	165,904
Subtotal, Other Income	**1,513,149**	**1,356,897**	**1,356,897**	**1,356,897**	**1,256,897**
Subtotal, Other Educational and General Income	**7,193,890**	**7,480,035**	**7,634,111**	**7,645,049**	**7,546,633**
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(296,619)	(338,972)	(343,625)	(344,166)	(344,166)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(334,836)	(393,981)	(393,981)	(402,579)	(402,579)
Less: Staff Group Insurance Premiums	(6,144,342)	(6,747,081)	(6,896,505)	(6,917,752)	(6,911,833)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	**418,093**	**1**	**0**	**(19,448)**	**(111,945)**
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	980,942	986,829	1,086,159	1,097,021	1,107,991
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	6,144,342	6,747,081	6,896,505	6,917,752	6,911,833
Plus: Board-authorized Tuition Income	0	0	0	0	0
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Higher Education Schedule 1A: Other Educational and General Income

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	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	0	0	0	0	0
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	**7,543,377**	**7,733,911**	**7,982,664**	**7,995,325**	**7,907,879**

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	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2025, 2026, 2027)	0	0	0	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	17,908,633	20,884,264	22,555,005	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2025, 2026, 2027)	0	0	0	0	0
Other (Itemize)					
Perm Fund - Military & Veterans Exemptions	6,696	6,696	6,696	0	0
Texas Veterans Commission - Hazlewood	72,688	72,688	72,688	0	0
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	0	0	0	0	0
B-on-Time Program	0	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	**17,988,017**	**20,963,648**	**22,634,389**	**0**	**0**
General Revenue HEF	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2025, 2026, 2027)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	**23,464,912**	**23,586,480**	**24,511,777**	**25,210,264**	**25,922,720**
Indirect Cost Recovery (Sec. 145.001(d))	**145,810,093**	**144,512,795**	**142,661,962**	**145,353,344**	**146,107,354**

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	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
Correctional Managed Care Contracts	**0**	**0**	**0**	**0**	**0**

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		E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages						
GR %	97.46%					
GR-D/Other %	2.54%					
Total Percentage	100.00%					
FULL TIME ACTIVES						
1a Employee Only		1,162	1,132	30	1,162	14,211
2a Employee and Children		270	263	7	270	3,307
3a Employee and Spouse		144	140	4	144	1,760
4a Employee and Family		273	266	7	273	3,333
5a Eligible, Opt Out		0	0	0	0	0
6a Eligible, Not Enrolled		0	0	0	0	0
Total for This Section		**1,849**	**1,801**	**48**	**1,849**	**22,611**
PART TIME ACTIVES						
1b Employee Only		2	2	0	2	110
2b Employee and Children		1	1	0	1	25
3b Employee and Spouse		0	0	0	0	20
4b Employee and Family		1	1	0	1	40
5b Eligble, Opt Out		0	0	0	0	0
6b Eligible, Not Enrolled		0	0	0	0	0
Total for This Section		**4**	**4**	**0**	**4**	**195**
Total Active Enrollment		**1,853**	**1,805**	**48**	**1,853**	**22,806**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	310	302	8	310	2,026
2c Employee and Children	5	5	0	5	32
3c Employee and Spouse	132	129	3	132	859
4c Employee and Family	8	8	0	8	53
5c Eligble, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**455**	**444**	**11**	**455**	**2,970**
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**0**	**0**	**0**	**0**	**0**
Total Retirees Enrollment	**455**	**444**	**11**	**455**	**2,970**
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	1,472	1,434	38	1,472	16,237
2e Employee and Children	275	268	7	275	3,339
3e Employee and Spouse	276	269	7	276	2,619
4e Employee and Family	281	274	7	281	3,386
5e Eligble, Opt Out	0	0	0	0	0
6e Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**2,304**	**2,245**	**59**	**2,304**	**25,581**

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	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	1,474	1,436	38	1,474	16,347
2f Employee and Children	276	269	7	276	3,364
3f Employee and Spouse	276	269	7	276	2,639
4f Employee and Family	282	275	7	282	3,426
5f Eligble, Opt Out	0	0	0	0	0
6f Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	**2,308**	**2,249**	**59**	**2,308**	**25,776**

Higher Education Schedule 4: Computation of OASI
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Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2025		2026		2027		2028		2029	
	% to Total	**Allocation of OASI**	**% to Total**	**Allocation of OASI**	**% to Total**	**Allocation of OASI**	**% to Total**	**Allocation of OASI**	**% to Total**	**Allocation of OASI**
General Revenue (% to Total)	97.4613	$11,387,260	97.4613	$13,013,210	97.4613	$13,191,859	97.4613	$13,212,617	97.4613	$12,877,188
Other Educational and General Funds (% to Total)	2.5387	$296,619	2.5387	$338,972	2.5387	$343,625	2.5387	$344,166	2.5387	$335,429
Health-Related Institutions Patient Income (% to Total)	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0	0.0000	$0
Grand Total, OASI (100%)	100.0000	**$11,683,879**	100.0000	**$13,352,182**	100.0000	**$13,535,484**	100.0000	**$13,556,783**	100.0000	**$13,212,617**

Higher Education Schedule 5: Calculation of Retirement Proportionality and ORP Differential
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Description	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	117,897,285	142,874,279	142,874,279	142,923,515	142,923,515
Employer Contribution to TRS Retirement Programs	9,726,526	11,787,128	11,787,128	11,791,190	11,791,190
Gross Educational and General Payroll - Subject To ORP Retirement	52,466,106	56,543,882	56,543,882	61,613,667	61,613,667
Employer Contribution to ORP Retirement Programs	3,462,763	3,731,896	3,731,896	4,066,502	4,066,502
Proportionality Percentage					
General Revenue	97.4613 %	97.4613 %	97.4613 %	97.4613 %	97.4613 %
Other Educational and General Income	2.5387 %	2.5387 %	2.5387 %	2.5387 %	2.5387 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	334,836	393,981	393,981	402,579	402,579
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	52,466,106	56,543,882	56,543,882	61,613,667	61,613,667
Total Differential	996,856	1,074,334	1,074,334	1,170,660	1,170,660

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Activity	Act 2025	Act 2026	Bud 2027	Est 2028	Est 2029
A. PUF Bond Proceeds Allocation	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	0	0	0	0	0
Other (Itemize)					
C. TSTC Endowment Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Debt Service	0	0	0	0	0
Other (Itemize)					

Agency code: **729** Agency name: **UT SW Med Center**

	Actual 2025	Actual 2026	Budgeted 2027	Estimated 2028	Estimated 2029
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	248.3	250.0	250.0	250.0	250.0
Educational and General Funds Non-Faculty Employees	1,555.5	1,904.0	1,904.0	1,904.0	1,904.0
Subtotal, Directly Appropriated Funds	**1,803.8**	**2,154.0**	**2,154.0**	**2,154.0**	**2,154.0**
Other Appropriated Funds					
Other (Itemize)	28.3	46.2	46.5	46.8	47.0
Subtotal, Other Appropriated Funds	**28.3**	**46.2**	**46.5**	**46.8**	**47.0**
Subtotal, All Appropriated	**1,832.1**	**2,200.2**	**2,200.5**	**2,200.8**	**2,201.0**
Non Appropriated Funds Employees	21,425.4	22,471.0	22,808.4	23,151.0	23,498.7
Subtotal, Other Funds & Non-Appropriated	**21,425.4**	**22,471.0**	**22,808.4**	**23,151.0**	**23,498.7**
GRAND TOTAL	**23,257.5**	**24,671.2**	**25,008.9**	**25,351.8**	**25,699.7**

Agency 729 The University of Texas Southwestern Medical Center

Project Priority:	Project Code:	Capital Construction Assistance Projects Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	$ 150,000,000	$ 275,000,000	$ 1,279

Name of Proposed Facility:
New Education Building-OSPH & SHP Academ

Project Type:
New Construction

Location of Facility:
UTSW Campus Dallas, TX

Type of Facility:
Academic Building

Project Start Date:
07/01/2027

Project Completion Date:
12/01/2029

Gross Square Feet:
215,000

Net Assignable Square Feet in Project
128,000

Project Description

UTSW proposes to construct a 7-story academic building, 5 fully built and 2 shelled, to house the burgeoning School of Public Health and the robust School of Health Professions, neither of which currently has the up-to-date academic space to support the teaching and research that these disciplines require. Integrated into the building will be small and large lecture spaces and hands-on academic spaces that will allow for collaboration with medical school curriculum and administrative support space totaling 215,000 gross SF. The project also includes a parking garage with 650 spaces, expansion of the South Thermal plant and demolition of the Health Professions building.

Higher Education Schedule 8B: Capital Construction Assistance Projects Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2026	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1997	$20,000,000	Sep 16 1998	$20,000,000			
		Subtotal	$20,000,000	$0		
2001	$40,000,000	Oct 2 2001	$40,000,000			
		Subtotal	$40,000,000	$0		
2003	$56,000,000	Nov 4 2004	$56,000,000			
		Subtotal	$56,000,000	$0		
2006	$42,000,000	Feb 15 2008	$5,590,000			
		Jan 6 2009	$33,025,000			
		Feb 18 2009	$3,385,000			
		Subtotal	$42,000,000	$0		
2015	$80,000,000	Jul 1 2016	$40,000,000			
		Aug 22 2016	$40,000,000			
		Subtotal	$80,000,000	$0		
2022	$59,897,111	Oct 24 2024	$26,872,111			
		Feb 19 2025	$33,025,000			
		Subtotal	$59,897,111	$0		

Schedule 8C: CCAP Revenue Bonds Request by Project
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Agency Code: **729** Agency Name: **The University of Texas Southwestern Medical Center at Dallas**

	Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2028	Requested Amount 2029
SWM	North Campus Phase 6 Brain Institute Shell	2022	8/15/2046	$ 4,029,750.00	$ 2,103,000.00
				$ 4,029,750.00	$ 2,103,000.00

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Cell and Gene Therapy Center

(1) Year Non-Formula Support Item First Funded:	2026
Year Non-Formula Support Item Established:	2026
Original Appropriation:	$18,000,000

(2) Mission:

In addition to providing excellent education and training, UT Southwestern is dedicated to delivering leading-edge, compassionate care to patients. This is augmented through the institution's longstanding commitment to academic research including investigating novel, more effective therapies for Texans who suffer from complicated disease. The future for treating a multitude of terminal conditions from cancer to brain and autoimmune diseases caused by genetic mutations is the innovation of cell and gene therapy. This expanding field is delivering remarkable breakthroughs, facilitating new technologies underlying the most promising therapies. With the state supported Center for Cell & Gene Therapy (CGT), UTSW is advancing this emerging field - among a handful of institutions worldwide - allowing Texas to be at the forefront of this new frontier.

(3) (a) Major Accomplishments to Date:

State support for the Center has allowed Texas to capitalize on this new era in medicine by leveraging the institution's breadth of research expertise in basic sciences. A hallmark of UTSW's research culture, CGT harnesses multi-disciplinary teams to bear on the advancement and application of these new editing technologies across an array of humanity's deadliest diseases.

For example, in 2018 UTSW committed to this promising frontier through a focused program investigating pathways to address Rare Pediatric Brain Diseases. Providing hope to patients and families, UTSW is now trailblazing clinical trials for rare neurological diseases in which a single gene missing from a patient's DNA can be packaged into a harmless virus and delivered into brain cells. In cancer care, UTSW played a pivotal role in clinical trials that led to FDA-approval of "CAR-T" cell products for certain cancers and is now one of the leading programs of its kind delivering leading-edge care to patients with the most complicated malignancies while continuing to research more effective therapies.

Finally, state support allowed for the successful recruitment of Jaehyuk Choi, M.D., Ph.D., from Northwestern University Feinberg School of Medicine to Texas to serve as the inaugural director of the Center. A highly accomplished physician-scientist, Dr. Choi employs genomic and computational approaches to uncover the molecular and cellular mechanisms driving cancer and autoimmune disease.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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Over the next two years, funds will continue to be used for the development of essential dedicated basic science laboratories and clinical research infrastructure within CGT to design better delivery methods, a key pathway for the successful development of gene therapies with improved targeting and efficiency. Along with continued recruitment of top investigators from the field, these elements are necessary for UTSW physician-scientists to continue making discoveries that improve treatments beyond their initial successes in treating blood cancers to solid cancers, autoimmune diseases, infectious diseases, degenerative diseases, and inherited genetic disorders.

Additionally, CGT will focus on Advance Precision Medicine & Personalized Treatments, enabling interventions that address individual genetic variations, leading to revolutionary therapies with minimized side effects. As a leader in the field, a considerable corollary benefit of the state's investment at UTSW is evident in the growing biotech industry in North Texas. Industry leaders and investors are attracted to seminal basic science discoveries driven by academic medical centers, which are the foundation for commercialization and spurring economic activity in the biotech sector in which Texas continues to trail behind east and west coast states.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

(5) Formula Funding:
N/A

(6) Category:

Research Support

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

Competitive external research grants.

(9) Impact of Not Funding:

Building on the CGT's breakthroughs, UTSW is positioned to be a global leader, leveraging state investment to competitively secure additional out of state research support. Without this dedicated funding to continue the momentum that is propelling this new era of medicine, the often life-saving promise of novel therapies and cures for patients suffering from autoimmune disorders, infectious diseases, and other complex conditions will remain unrealized. Moreover, the positive impact on our workforce productivity that includes patients successfully treated and the economic output that is further realized through external investment will be forfeited.

Continued strategic investment in UTSW research and centers of expertise is essential to sustain UTSW as an economic engine – a destination for science, innovation and commercialization with a proven history of delivering improved treatments and preventative therapies to help Texans.

(10) Non-Formula Support Needed on Permanent Basis/Discont

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UTSW needs ongoing nonformula support to fully develop the Center for Cell & Gene Therapy and support its ability to recruit top scientists to Texas to help advance the work of the Center. This allows the state to continue to compete nationally with other biotech hubs like the Bay Area, Research Triangle and Boston as companies and venture capital pour into regions whose states are investing in their academic medical centers that are at the forefront of scientific discovery, a foundational component to driving innovation and commercialization in this sector.

UTSW is well positioned to accelerate the promising cell and gene therapy field, which will translate to lower doses, less off-target effects, cheaper manufacturing costs and improved health outcomes for all Texans as we concurrently guarantee Texas' sustained trajectory towards global prominence as a rapidly expanding life sciences hub.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

Seed research support allows UTSW to advance research and secure external research grants. Performance can be assessed by UTSW’s publications of new findings and ability to competitively secure federal and external research support.

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Institutional Enhancement

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	$1,000,000

(2) Mission:

Institutional Enhancement funding plays a fundamental role in financing the core missions of all health-related institutions by providing a base level of funding for services and programs as core formula funding has continued to decline relative to rising educational costs and a growing number of new Texas medical schools. Institutional Enhancement funding at UT Southwestern supports leading-edge and innovative programs in medical education to help provide the highest quality education and training in the prevention, diagnosis, and treatment of disease to medical students.

(3) (a) Major Accomplishments to Date:

UT Southwestern's Medical School was again highly ranked by US News and World Report for 2026 as a Tier 1 Medical School for Research, one of 16 schools nationally and the only public health-related institution in Texas that received this recognition. The institution's ranking is a result of the publication's annual surveying of 203 participating accredited medical and osteopathic schools in the U.S., of which only 102 qualified for an available Tier 1 through 4 research ranking in 2026.

For the tenth year in a row, UTSW was ranked for 2026 by US News and World Report as the No. 1 hospital in DFW and No. 2 hospital in Texas. One of UTSW's many teaching facilities supporting training for tomorrow's healthcare workforce, the hospital also ranks among the nation's top 50 in 11 specialties including top 10 in Neurology & Neurosurgery, and among the top 25 nationally in eight of the 11 ranked specialties, including Cardiology and Cancer.

Finally, in 2026, Nature Index ranked UTSW No. 1 among healthcare institutions worldwide for publishing high-quality research in all subjects, advancing research globally. This distinction continues to attract the best and brightest to Texas, where UTSW as the state's largest biomedical science Ph.D. program continues to train tomorrow's scientists to continue delivering breakthrough discoveries that inform patient care and physician training.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

As the largest sponsoring institution for ACGME-accredited Graduate Medical Education (GME) programs in Texas and the eighth largest in the nation, UT Southwestern oversees 134 accredited primary and specialty programs. With more than 1,750 residents and fellows, UTSW will continue to provide faculty mentorship and guidance in shaping the next generation of physicians. The recently established Office of Physician-Scientist Development has become the institutional "home" for emerging physician-scientists at different levels across campus by offering opportunities to collaborate through research symposiums, career development series, and dedicated counseling, and will continue to expand its programming. Finally, the new Office of Educational Excellence aims to adopt artificial intelligence and latest technologies to offer innovative medical education that emphasizes collaborative team-based learning and development of reasoning and synthesis skills.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

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(5) Formula Funding:
No formula funding.

(6) Category:

Institutional Enhancement

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

2025	$725,000	Federal Funds
2026	$725,000	Federal Funds
2027	$725,000	Federal Funds
2028	$725,000	Federal Funds
2029	$725,000	Federal Funds

(9) Impact of Not Funding:

UT Southwestern remains competitive in retaining Texas' best and brightest prospective medical students in state against the top Medical Schools in the country because of its storied distinction in education and training. However, the institution's ability to continue delivering this desired excellence in education and training is dependent on state support as educational costs continue to climb. As one of the largest medical schools in the United States (931 as of fall 2025), Texas' growing physician shortage cannot risk being exacerbated by distinguished programs needing to reduce class size to maintain the highest quality education, which students and families appropriately expect from a state supported institution.

(10) Non-Formula Support Needed on Permanent Basis/Discont

State support for educating medical students has declined since the state higher education funding formulas were conceived and further reductions continue as new medical schools have been established and funding has not kept pace with student growth. Institutional Enhancement support is needed on an ongoing basis to continue supplementing and enhancing core educational operations for our medical student clinical training rotations. Despite UT Southwestern's Institutional Enhancement also having experienced a reduction of 31% since FY2010-11, the funding remains essential for UTSW to provide a high-quality education as costs to operate the medical school continue to escalate.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

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(13) Performance Reviews:

Institutional enhancement allows UTSW to maintain medical school quality. Performance can be assessed by UTSW's maintenance of its Tier 1 ranking among medical schools nationally.

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Peter O'Donnell Jr. School of Public Health

(1) Year Non-Formula Support Item First Funded:	2022
Year Non-Formula Support Item Established:	2022
Original Appropriation:	$10,000

(2) Mission:

The mission of the UT Southwestern O'Donnell School of Public Health (OSPH), formally established in 2022, is to advance public health broadly through groundbreaking and actionable research to address not only infectious disease and rare pandemics as they present, but also the pressing need to identify, predict, and address wide scale and chronic health problems – such as diseases of the heart, obesity, cancer, substance abuse and mental illness – before they occur; to unlock and address social determinants driving disparities in access to healthcare and outcomes; and to produce a diverse, quality public health workforce to improve healthcare outcomes for all Texans.

(3) (a) Major Accomplishments to Date:

Start-up funds appropriated by the 87th Legislature and partially restored by the 88th have been leveraged by UTSW both economically and academically, having obtained a 2:1 match from other sources to secure the initial state support and successfully stood up a needed school of public health to address critical shortages in North Texas.

The inaugural Master of Public Health (MPH) class graduated 28 students in May 2025, and the first class of dual MD/MPH students will graduate in May 2027. The OSPH expanded the master's academic offerings to include Master of Science in Clinical Investigation and Master of Science in Health Informatics. The PhD program in Public Health enrolled 16 new students across five concentrations in Fall 2025. The PhD applications for Fall 2026 are on pace to more than double over prior year. Applications for the master's programs have also continued to grow. Across all programs, new student enrollees to the OSPH grew 52% in FY25 over prior year to yield a cumulative enrollment of 184 students.

The OSPH faculty has grown to 63 primary faculty and 74 secondary faculty. To support the growing faculty body, the OSPH established a departmental structure in January 2025 with four Departments: Epidemiology; Health Data Science and Biostatistics; Health Economics, Systems, and Policy; and Social and Behavioral Sciences. In FY25, the faculty generated more than triple the institutional goal for direct research expenses per average square foot.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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In November 2025, OSPH was accepted as an applicant for accreditation by the Council on Education for Public Health (CEPH). The rigorous accreditation process is expected to be completed by 2028, which is two years ahead of schedule.

The faculty body will continue to grow, as 7 Letters of Intent are currently signed or pending, and the OSPH is actively recruiting for 4 additional primary faculty positions. The total research grant portfolio grew from 143 to 195 awards life-to-date, representing a financial impact of $35M in new revenue to UTSW.

New student enrollment is expected to grow 10-15% over the next two years, which will increase the impact of the OSPH on the local public health landscape. Within four months of commencement, 88% of the inaugural graduating class was employed or enrolled in further education. Of these graduates, 90% remained in Texas, and they reported a mean annual salary of $141,000.

In response to rapidly changing workforce and healthcare needs, the OSPH requires all students to take an advanced course in AI & Machine Learning. With a strong faculty research focus and rigorous student training in AI, data science, and health informatics, the OSPH is advancing public health capabilities and preparing the Texas workforce for this digital transformation.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

(5) Formula Funding:
The first matriculating MPH class enrolled in Fall 2023 will be eligible for formula funding for the FY26-27 biennium, and additional MPH, MD/MPH and soon PhD students will be eligible on a rolling basis as they are enrolled and captured by the THECB student enrollment reports. The MSCI and MSHI programs moved to the OSPH in 2024 and 2025, respectively, and will continue to receive formula funding. These programs have seen noted growth in their enrollment since moving to the OSPH.

(6) Category:

Start-Up

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

2022 $ 80,000,000 Endowment from the O'Donnell Foundation
2022 $ 20,000,000 Gift from the O'Donnell Foundation

(9) Impact of Not Funding:

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Without the meaningful endorsement from the Texas Legislature to establish the O'Donnell School of Public Health and commitment to provide start-up support, UTSW would have been hampered in its efforts to obtain additional funding. The state's seed funding appropriated in 2021 and partially restored in 2023 has accelerated UTSW's ability to secure external investment.

With the state's support, UTSW successfully secured a significant gift from the O'Donnell Foundation to endow and support its new school and faculty have been positioned to secure competitive external grants. Yet, it is important to note that the gift funds are dedicated to establishing an endowment fund for faculty retention in the future and will provide only a small portion of the annual operating funds needed for current recruitment and other start-up operations that continue as the OSPH is only in its third year of operations. Likewise, competitive research grant funds must be dedicated to the specific stated projects.

Without state support, there would have been a significant delay in recruitment and program development to open the much-needed OSPH to serve the North Texas region. Moreover, continued support for new schools - historically granted to institutions of higher education for multiple biennia due to the natural delay in full formula funding - is critically needed by UTSW to cement OSPH educational and research programs to produce needed public health practitioners and advances for Texas.

(10) Non-Formula Support Needed on Permanent Basis/Discont

Non-formula support is essential to support on-going start-up needs for a minimum of three cycles, as historically has been typical for such funds appropriated to start up schools at institutions of higher education in Texas. This support enables UTSW to establish and cement the operational structure necessary to educate students and to seed critical research in public health. Furthermore, OSPH has been a leader in AI and machine-learning training and research in public health and healthcare. Ongoing support is needed to continue and advance programs in AI, machine learning, and health informatics, which are critical for the OSPH to remain responsive to emerging workforce training, research, and healthcare needs.

(11) Non-Formula Support Associated with Time Frame:

N/A

(12) Benchmarks:

The School's performance can be measured with ongoing progress in:

- Faculty recruitment
- Degree program approval
- Research funds secured, and
- Students enrolled.

(13) Performance Reviews:

N/A

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Primary Care Residency Training

(1) Year Non-Formula Support Item First Funded:	1996
Year Non-Formula Support Item Established:	1996
Original Appropriation:	$1,557,500

(2) Mission:

To practice medicine, one must first earn their medical degree then spend years training in an accredited residency program. The second component is where graduates gain the full range of knowledge and skills to perform medical diagnosis and treatment, and to achieve the certification required for a doctor to practice. Residency training is a primary mission of Texas' medical schools and institutions absorb the greatest share of costs not covered by federal and state funds. Specifically, faculty train residents at a significant cost that is primarily borne by the institution. A small portion of the education costs are supported with Medicare GME funds and the State GME formula, which pays a fraction of the $70,000+ annual educational cost to train primary care residents (excluding the resident stipend/salary and benefits).

UTSW has long supplemented its graduate medical education programs to help maintain one of the State's largest primary care residency programs, including direct resident support through payment of 61 primary care stipends. Texas continues to lag in training enough doctors to meet growing demand, making this funding essential to continue the number and quality of primary care residency programs at UTSW as a pipeline of primary care doctors in North Texas and statewide.

(3) (a) Major Accomplishments to Date:

This item critically supports the statewide goal of decreasing the shortage of primary care doctors in family practice, internal medicine, and pediatrics, and providing quality primary care to the citizens of Texas. UT Southwestern continues to run the largest public school residency program, with 466 residents in primary care programs. Because of continued state support through the Primary Care Residency program, UTSW has been able to sustain the expanded combined training program in Internal Medicine/Pediatrics initiated in 2016 – a total of 16 positions. Similarly, the Family Medicine Residency program, which was expanded in 2017 to include the Texas Health Dallas training site that includes 42 trainees has been maintained. Finally, ongoing funding critically supports the Internal Medicine Residency program that includes 196 residents and the Pediatrics Residency program that includes 106 residents.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Approximately 27% of UT Southwestern's current 1,675 residents are in primary care programs. At maturity, the Family Medicine and Internal Medicine/Pediatrics training programs provide a total of 58 primary care training residency positions. UT Southwestern intends to continue maintaining one of the largest and most competitive primary care residency training programs in Texas in order to continue graduating ~145 primary care doctors every year. This number will continue to grow as programs expand and residencies are complete, helping to address the shortage of primary care doctors and provide quality primary care to the citizens of Texas.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Previously funded by MSRDP Funds

(5) Formula Funding:
No Formula Funding

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(6) Category:

Healthcare Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2025 $ 207,436 Federal Funds
$ 525,921 Private Funds
2026 $ 207,436 Federal Funds
$ 525,921 Private Funds
2027 $ 207,436 Federal Funds
$ 525,921 Private Funds
2028 $ 207,436 Federal Funds
$ 525,921 Private Funds
2029 $ 207,436 Federal Funds
$ 525,921 Private Funds

(9) Impact of Not Funding:

The program has experienced a 41% funding reduction since FY10-11 and thus resulted in fewer critically needed primary care residents supported. Further budget reductions would have similar impact. With increasing pressure on other sources of funding and no other funding dedicated to this purpose, a reduction in primary care residency program funding would not be replaced. As a result, reductions in the number of primary care residents trained would be necessary to maintain quality. With an existing shortage of primary care doctors practicing in the state, Texas can ill afford to lose any primary care residency positions at any institution across the state.

(10) Non-Formula Support Needed on Permanent Basis/Discont

N/A as non-formula support is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

Funding for the Primary Care Residency Training Program is needed on a permanent basis as it is critical to addressing the physician shortage in Texas. Moreover, as medical graduates increase statewide with the advent of new schools, the number of residency positions must keep pace to meet stated ratio goals while also ensuring medical school graduates do not leave the State for other residency opportunities. While this funding pays only a small portion of the costly training of tomorrow's doctors, there is no other source and it is essential to producing practicing physicians who provide needed care to a growing population.

(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

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(13) Performance Reviews:

Retention of recently expanded residency training programs. Performance can be assessed as follows:
- Retention of 61 stipends for direct resident support in Family Medicine, Internal Medicine and Internal Medicine/Pediatrics
- Retention of 196 residents in Internal Medicine Residency program
- Retention of 106 residents in Pediatrics Residency program

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Program for Science Teacher Access to Resources (STARS)

(1) Year Non-Formula Support Item First Funded:	1994
Year Non-Formula Support Item Established:	1994
Original Appropriation:	$750,000

(2) Mission:

The Science Teacher Access to Resources (STARS) program is dedicated to maintaining a robust educational partnership between UT Southwestern, secondary school teachers and students through providing STEM engagement and workforce experiential programs by leveraging institutional expertise and making UTSW's vast educational resources available to participants.

Key STARS Program Goals: to improve secondary school science education in North Texas and beyond, to increase science awareness, to stimulate interest in STEM and healthcare fields, to provide ongoing teacher/student support, to offer content and instructional aides, and to broaden the knowledge base of teachers through professional development.

STARS, a nationally recognized-award winning program, continues to innovate educational initiatives and offers its 20 plus programs and projects to inspire and empower the tens of thousands of teachers and students who participate in STARS' programs annually. STARS also maintains important and key relationships with large school districts such as Cedar Hill, Dallas, Fort Worth, Garland, Grand Prairie, Irving, Mesquite, Plano, and Richardson.

By continually innovating, building relationships, and filling educational needs, the UT Southwestern STARS program remains at the forefront of excellence, impacting education in North Texas.

(3) (a) Major Accomplishments to Date:

STARS offers free teacher professional development services and student STEM engagement programs and many with paid stipends supported by other funding sources. These include monthly Basic Science Symposia, In-service Sessions, Career Discovery Program; 8-week Summer Research Programs for students (1500 applications, 50 spots) and teachers; customized Medical Center Tours (3-4/week); Science Fair Support; Science Ambassador/Student Mentoring Programs; and hands-on summer Anatomy & Physiology, Biology, Biotechnology, Chemistry, Physics, and Middle School Camps (2,000 applications, 180 spots). Teachers and students utilize STARS resources, such as software, videos, instruments, and science kits throughout the year.

Newer initiatives include collaborations with UTSW Departments, Schools, and Centers such as Biophysics, School of Public Health, Hamon Center, Simmons Comprehensive Cancer Center; customized district professional development sessions; and initiatives with UT Arlington and Dallas.

STARS, a recipient of the national 2020 Inspiring Programs in STEM Award, continues to innovate, maintain high-quality programs, and notably increased teacher and student participation by 2% and 3%, respectively, in the past 2 years. Since its 1991 inception, STARS has grown to serve 37,000 teachers from 5,600 schools, and ~200,000 students have been impacted by teacher and direct student participation. Demand from teachers and students to participate continues to soar every year.

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(3) (b) Major Accomplishments Expected During the Next 2 Years:

STARS Program interest, participation, and initiatives will continue to grow in the next two years. The following are planned education and STEM/healthcare engagement initiatives with expected participant numbers over 4,000 teachers and 22,000 students annually. These programs create a workforce pipeline for groups to access support and trainings needed to thrive in healthcare professions.

Basic Science Symposia (8 annually, 800+ registrations/event) diverse biomedical science topics
Teacher In-Service “Biotechnology in Focus” and “Model Organisms”
Medical Center Student Tours (5,000 students) Connect with healthcare professionals, gain insights into medical/scientific professions
Career Discovery Program (125/meeting) Healthcare presentations/activities to explore career paths
Science Fairs Host local public school Science Fairs; provide mentors/judges for district, regional, and state fairs
Summer Research Programs Workforce training, lab skills development
Student Mentoring, Science Ambassador Programs Empower the next generation of healthcare professionals
Summer Science Camps (6 camps) Career exploration, professional network
Teacher Professional Development Sessions Build teachers’ pedagogy/skillset; provide quarterly PD sessions
AP-Biology symposia Cutting-edge research exposure
Special District Conferences Neuroscience, Biomedical Engineering, Biophysics
STEM Initiatives District/non-profit partnerships
Broader Impacts Initiatives Faculty outreach partnerships

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

N/A

(5) Formula Funding:
N/A

(6) Category:

Public Service

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

2025 $100,000 Grant Funds
$ 89,000 Private Funds
2026 $ 90,000 Grant Funds
$105,000 Private Funds
2027 $100,000 Grant Funds

$110,000 Private Funds
2028 $100,000 Grant Funds
$110,000 Private Funds
2029 $100,000 Grant Funds
$110,000 Private Funds

(9) Impact of Not Funding:

State funding is essential to sustain STARS core programs and new initiatives which already face pressures of high demand and limited funding to provide access. Through early involvement in STEM experiences, mentorships, and real-world applications, students gain a deep appreciation of STEM careers. Without state support, valuable professional development for teachers will be curtailed, and the 8–10 point improvement students have shown on the STAAR End of Course science exam will suffer. Students would be unable to tour medical facilities or connect with STEM professionals, and those seeking early research opportunities through the program would have to search for alternative options when already only 3% of applicants can be accommodated. The program's biomedical careers pipeline would also cease as many former students have proceeded to pursue STEM professions and matriculated into UTSW and other Texas professional schools, enriching the healthcare science workforce and industry.

Unfortunately, external funds have been far more challenging to obtain in the last few years as science and outreach budgets tighten, making state support even more critical. For example, the Howard Hughes Medical Institute stopped its pre-college programs in 2012, and the NIH has transferred much of its outreach budget to fund its core research mission. Similarly, state funding has been reduced by 34% since FY10-11, which makes remaining support even more essential to maintain STARS activities.

(10) Non-Formula Support Needed on Permanent Basis/Discont

State funding is essential to sustain STARS core programs and new initiatives which already face pressures of high demand and limited funding to provide access. Through early involvement in STEM experiences, mentorships, and real-world applications, students gain a deep appreciation of STEM careers. Without state support, valuable professional development for teachers will be curtailed, and the 8–10 point improvement students have shown on the STAAR End of Course science exam will suffer. Students would be unable to tour medical facilities or connect with STEM professionals, and those seeking early research opportunities through the program would have to search for alternative options when already only 3% of applicants can be accommodated. The program's biomedical careers pipeline would also cease as many former students have proceeded to pursue STEM professions and matriculated into UTSW and other Texas professional schools, enriching the healthcare science workforce and industry.

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(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

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(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

Performance can be assessed as follows:

- number of teacher participants
- number of student participants
- numbers of schools impacted
- number of summer research program applicants and slots available
- number of summer science camp applicants and slots available

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Regional Burn Care Center

(1) Year Non-Formula Support Item First Funded:	1978
Year Non-Formula Support Item Established:	1978
Original Appropriation:	$125,000

(2) Mission:

To provide state-of-the-art comprehensive acute burn care, burn rehabilitation, education, supplies, and banked skin allograft tissues for clinical transplant for adult and pediatric patients and healthcare professionals. The Burn Center is the only American Burn Association and American College of Surgeons-verified burn center in north Texas, providing a regional resource for disaster management for those with burns.

(3) (a) Major Accomplishments to Date:

The Burn Center continues to support faculty, fellow, resident, student, and advanced clinical personnel training in burn treatment as well as providing state-of-the-art care for Texans. In FY 2025, the Center admitted 785 patients (29% children) and over the past 5 years (2019 – 2023) the average LOS/TBSA for adult and pediatric patients is 0.8 to 2.6 with our median LOS overall of 0.9 which is 0.1 lower than other burn centers. There were also 3308 visits to the burn outpatient clinic for calendar year 2025 and 1139 visits in the rehabilitation clinic.

Educating the next generation of providers remains a focus, with ~80 residents rotating through the center annually from 5 residency programs. It is the only burn fellowship in North Texas and became ABA Verified in 2025.

Improvements in clinical outcomes and education are due to many factors, significantly supported by State funds. Advancements in resuscitation including patented technology, improved quality of surgical intervention, and improved metabolic support. Equally important, the Center continues to serve as a state and national resource for teaching and referral for the latest techniques in burn care and prevention, and leveraging of State funds has resulted in continued high national and international recognition and successful competition for federal grants.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The Center combines emergency care and in-hospital treatment of acute pediatric and adult burns, as well as reconstructive surgery and rehabilitation to meet the UT Southwestern mission to provide the best comprehensive burn care. While providing world-class burn care, the Center will remain active in clinical research to further improve understanding and efficacy of treatments to improve outcomes in burns.

Through these efforts, the Center also serves to advance the goals of medical care, improved patient survival and morbidity. In addition, excellence in research and patient care allows the Center to continue to actively improve and provide excellence in education for fellows, residents, medical students and professional health students in clinical and rehabilitative burn treatment.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Limited funding from extramural granting agencies.

(5) Formula Funding:
No formula funding

(6) Category:

Healthcare Support

(7) Transitional Funding:
N

(8) Non-General Revenue Sources of Funding:

2026 $ 348,160 Federal Funds
$ 90,000 Private Funds
2027 $ 577,265 Federal Funds
$ 140,000 Private Funds
2028 $ 431,105 Federal Funds
$ 140,000 Private Funds
2029 $ 431,105 Federal Funds
$ 140,000 Private Funds

(9) Impact of Not Funding:

Facing an over 30% reduction in funding since FY 10-11, further curtailment of the only American Burn Association and American College of Surgeons-verified pediatric burn center in North Texas would seriously hamper the continuation of current services to adult and pediatric patients and health care professionals in the region, and delay the development of critical improvements such as permanent skin coverage for critically-injured burn patients and improvement in critical care outcomes and rehabilitation/reconstruction strategies. Loss or further reduction of funding would also delay development and implementation of regional disaster management preparedness, and significantly hinder education and training for students, resident and other providers of burn care.

(10) Non-Formula Support Needed on Permanent Basis/Discont

Funding for the Regional Burn Care Center is needed on a permanent basis to enable continuous provision of state-of-the-art burn care and education in this critical field.

The only pediatric American Burn Association and American College of Surgeons-verified burn center in North Texas, the Regional Burn Care Center is critical to serving the region for these acute, life-threatening and intensely painful injuries. The Center's expert staff is also responsible for training tomorrow's specialists in burn care and prevention. Finally, the state's support is leveraged to bring in more outside dollars to support the education, research and patient care the Center provides.

(11) Non-Formula Support Associated with Time Frame:

N/A as non-formula support is needed on a permanent basis.

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(12) Benchmarks:

Suggested performance metrics associated with permanent funding are reflected in Section 13.

(13) Performance Reviews:

Funding for the Center is critical to training tomorrow's burn specialists in prevention and treatment, providing infrastructure to support clinical trials, publishing peer-reviewed research findings that inform burn care, and attracting more dollars to the state. Performance can be assessed as follows:
- Faculty retained and recruited
- Fellows and residents trained
- Patients treated by Center faculty
- Clinical trials maintained and started, predicated on available Center infrastructure
- Peer-reviewed publications