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Committee Meeting: 5/8/2013

Board Meeting: 5/9/2013 Austin, Texas

R. Steven Hicks, Chairman Robert L. Stillwell, Vice Chairman Paul L. Foster Wallace L. Hall, Jr. Brenda Peiovich

Brenda Pejovich	Committee Meeting	Board Meeting	Page
Convene	10:30 a.m. Chairman Hicks		
U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration	10:30 a.m. Action	Action	144
U. T. Austin: Approval of the Campus and Medical School Master Plan	10:31 a.m. Action Dr. Reyes President Powers and Mr. Lawrence Speck, U. T. Austin	Action	145
3. U. T. Arlington: Approval of updated Campus Master Plan to expand the real estate acquisitions zone to add the area immediately across South Center Street from U. T. Arlington's College Park Center and bounded by South Center Street, East Third Street, Mesquite Street, and East Mitchell Street	11:15 a.m. Action President Spaniolo Ms. Mayne	Action	188
4. U. T. San Antonio: Progress on implementation of the Framework for Advancing Excellence throughout The University of Texas System	11:20 a.m. Report/Discussion President Romo	Not on Agenda	190
5. U. T. Arlington: Honorific naming of the Practice Facility in the College Park Center as the Carrizo Oil & Gas Practice Facility	11:35 a.m. Action President Spaniolo Dr. Safady	Action	226
6. U. T. Dallas: Honorific naming of the Arts and Technology Facility as the Edith O'Donnell Arts and Technology Building	11:38 a.m. Action President Daniel Dr. Safady	Action	227

	Committee Meeting	Board Meeting	Page
7. U. T. System Board of Regents: Approval to create the University College at U. T. Pan American and amendment of the Regents' Rules and Regulations, Rule 40601, Section 1.8 to add Subsection (h) to include the University College	11:41 a.m. Action President Nelsen Dr. Reyes	Action	228
8. U. T. System: Discussion and appropriate action related to submission of updated strategic plans for research for U. T. Arlington, U. T. Dallas, U. T. El Paso, and U. T. San Antonio, as well as U. T. Austin	11:44 a.m. Action Dr. Reyes President Spaniolo President Powers President Daniel President Natalicio President Romo		230
9. U. T. System: Discussion on the role of private industry in funding research in business and engineering	11:50 a.m. Discussion President Daniel Dr. Reyes	Not on Agenda	231
Adjourn	12:00 p.m.		

1. <u>U. T. System Board of Regents: Discussion and appropriate action regarding Consent Agenda items, if any, referred for Committee consideration</u>

The proposed Consent Agenda is at the back of the book.

2. U. T. Austin: Approval of the Campus and Medical School Master Plan

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Powers that the U. T. System Board of Regents approve the 2012 Campus and Medical School Master Plan for U. T. Austin.

President Powers and Mr. Lawrence Speck, Professor in the School of Architecture, will present the Campus Master Plan that will focus on expanding the medical school as well as planned interventions that align the physical growth of the campus with U. T. Austin's academic/strategic plan. The presentation is set forth on the following pages.

BACKGROUND INFORMATION

For some time, U. T. Austin has held a prominent position among national and international universities. Achieving and sustaining this level of excellence comes through thoughtful planning, dedicated implementation, and a keen focus on the timeless mission of the university. The Campus Master Plan establishes the physical framework for sustaining a leadership role among the nation's preeminent public research universities.

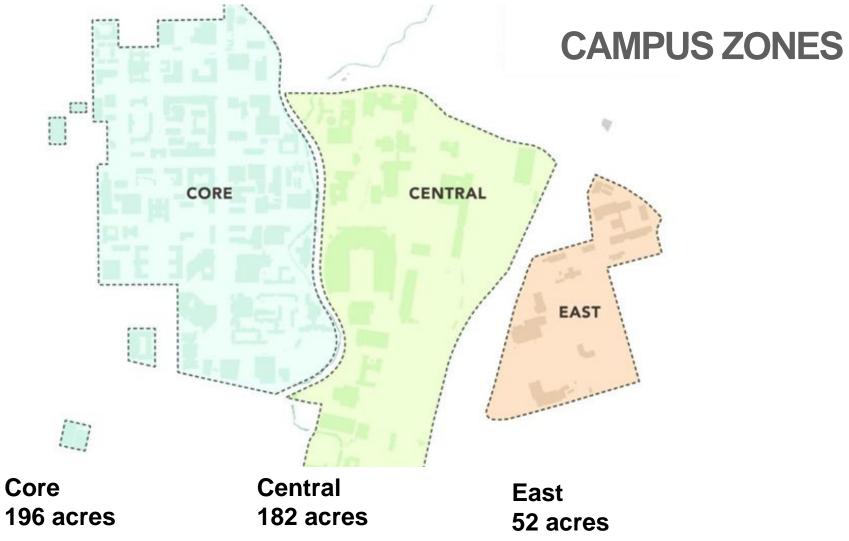
The scope of this plan is limited to the main campus of U. T. Austin and the plan lays out a framework that will shape how to invest intelligently, and with consistency, when opportunities arise. With this plan as a guide, U. T. Austin is in position to accommodate growth and enhance the existing campus, as well as extend, if needed, the outstanding utility and facilities infrastructure to new academic and research ventures. U. T. Austin is poised to engage with businesses and neighborhoods surrounding the campus on issues of housing and social environments that support academic achievement. U. T. Austin is also in a position to revitalize the Waller Creek/San Jacinto Boulevard corridor as a place that knits together the core campus to the west with the central campus to the east while serving a greater role in improving mobility on campus.

U. T. Austin's Campus Master Plan was last updated on February 10, 2000.

Board of Regents' Meeting Academic Affairs Committee May 2013

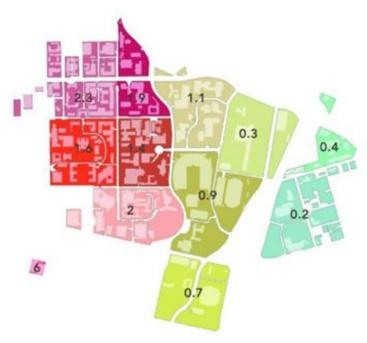
SASAKI

ACCOMMODATING GROWTH



149

EXISTING FAR* BY ZONE



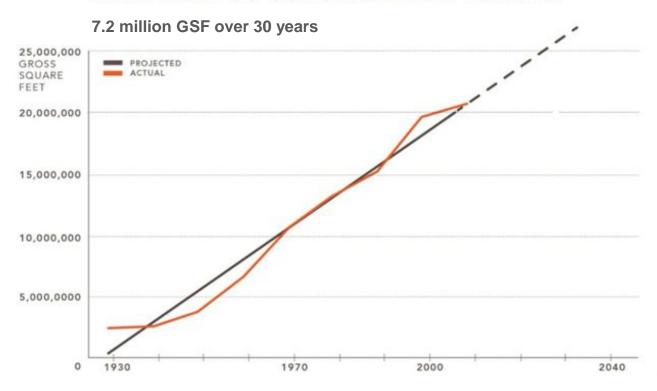
FAR = Floor Area Ratio, a measure of building density

PROPOSED FAR BY ZONE



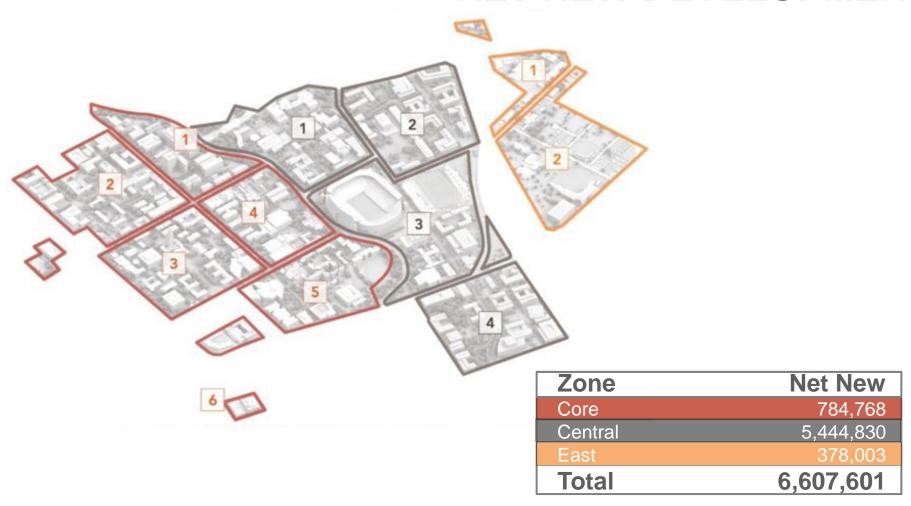
PROJECTING POTENTIAL GROWTH

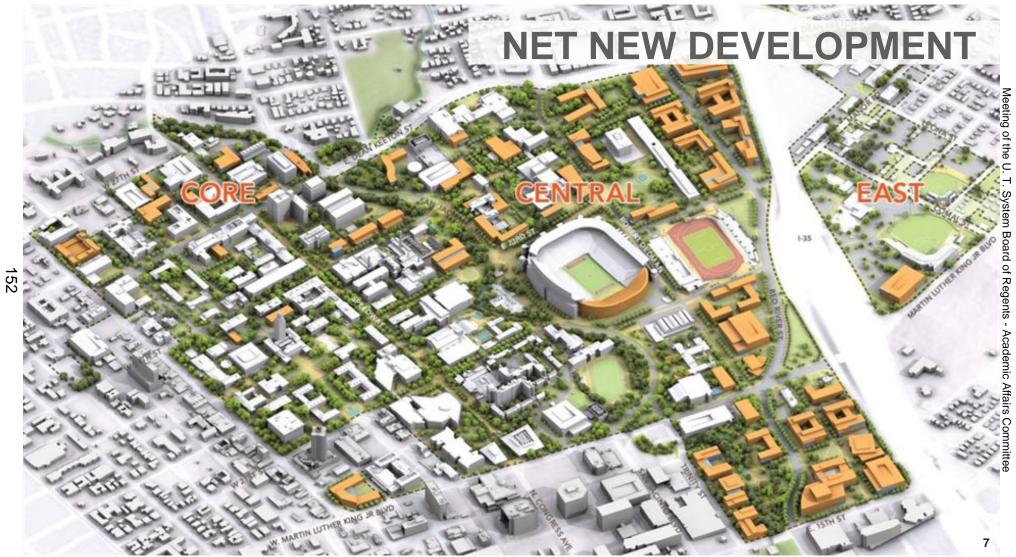
MAIN CAMPUS CONSTRUCTION TRENDS:



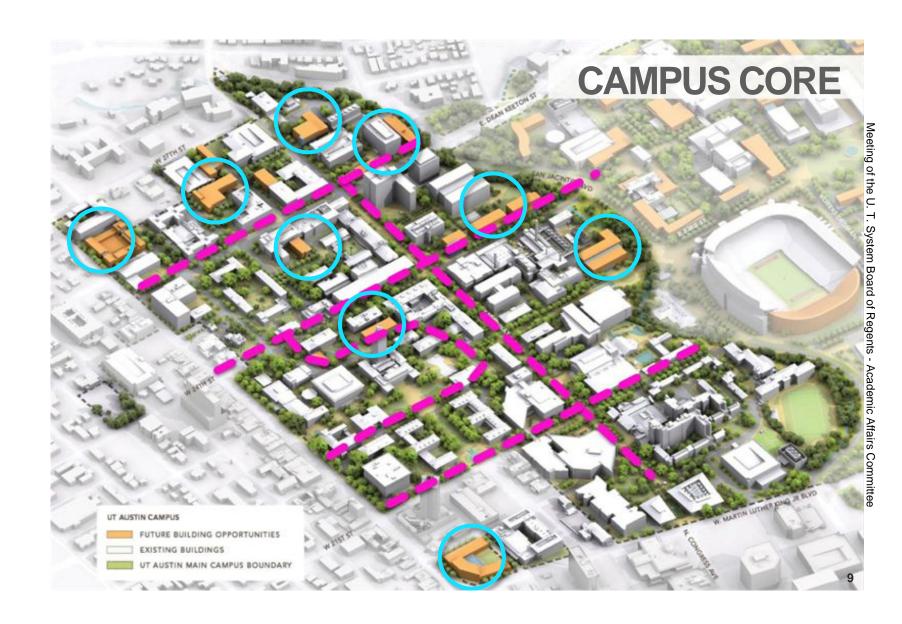
Increased density in the central campus could accommodate about 50% of potential growth

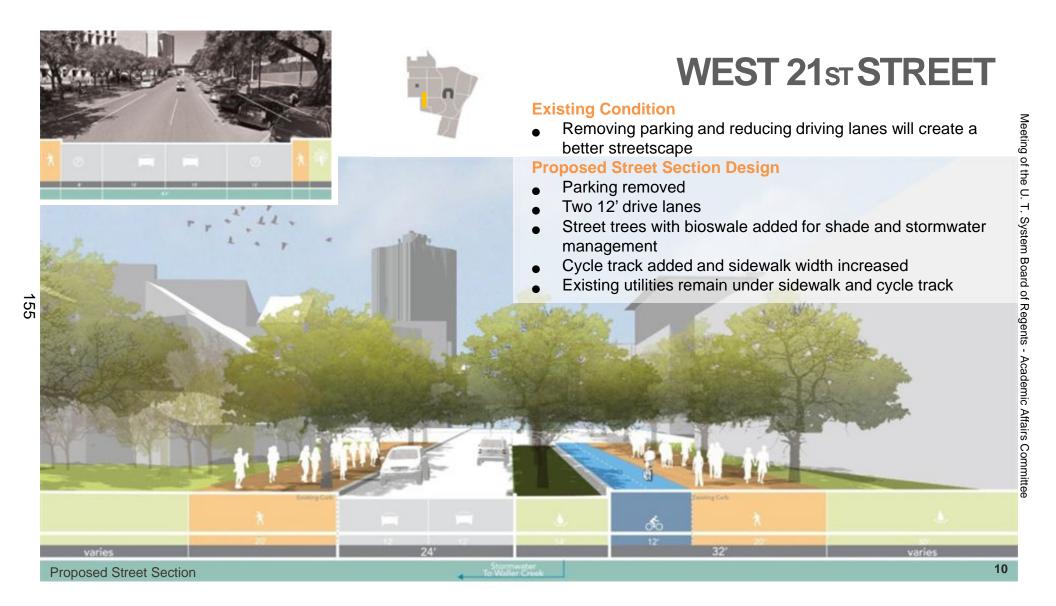
NET NEW DEVELOPMENT



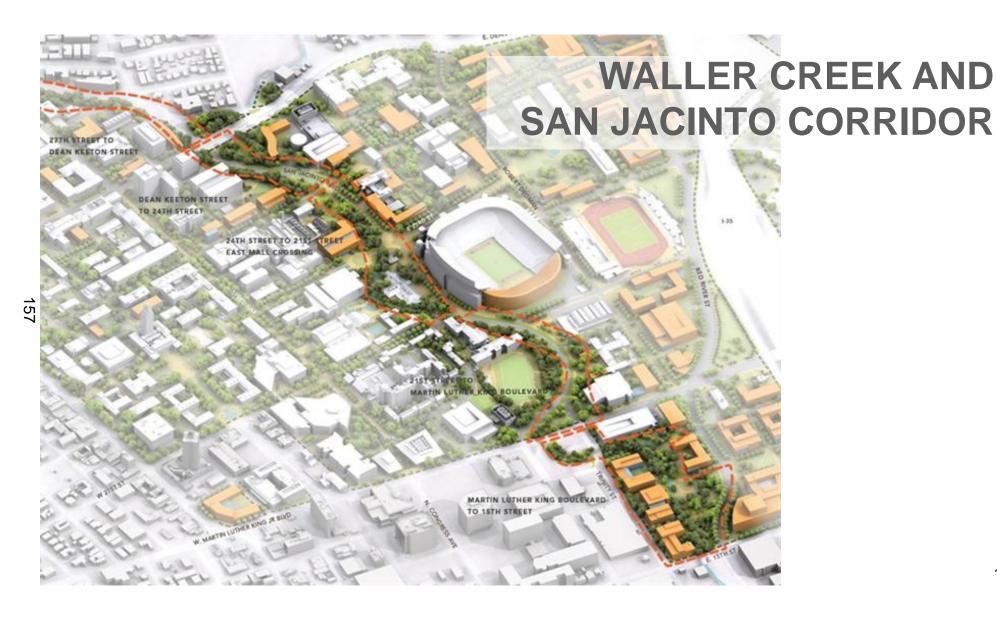


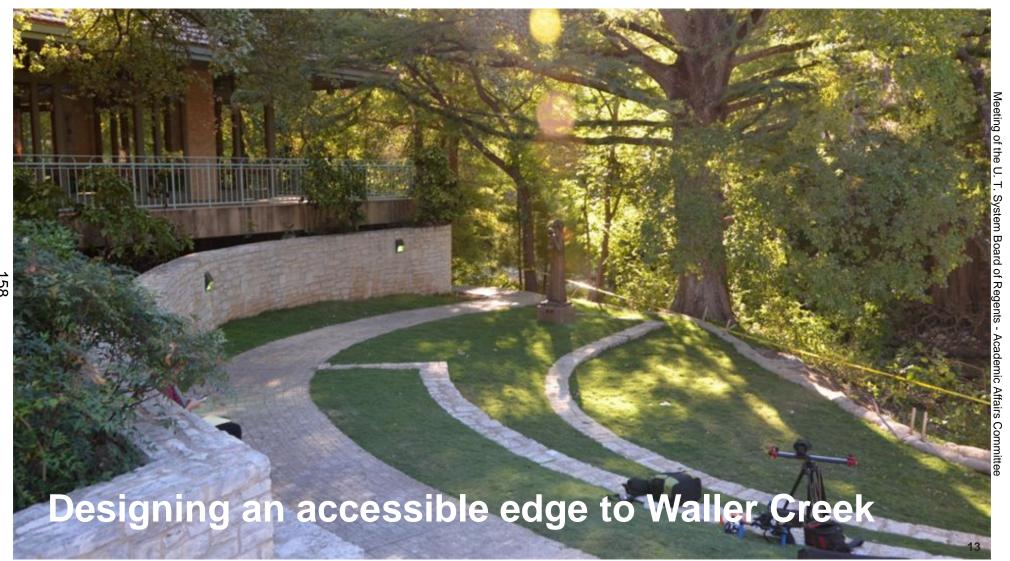
REVITALIZING THE CORE AND ENHANCING THE CENTRAL CAMPUS

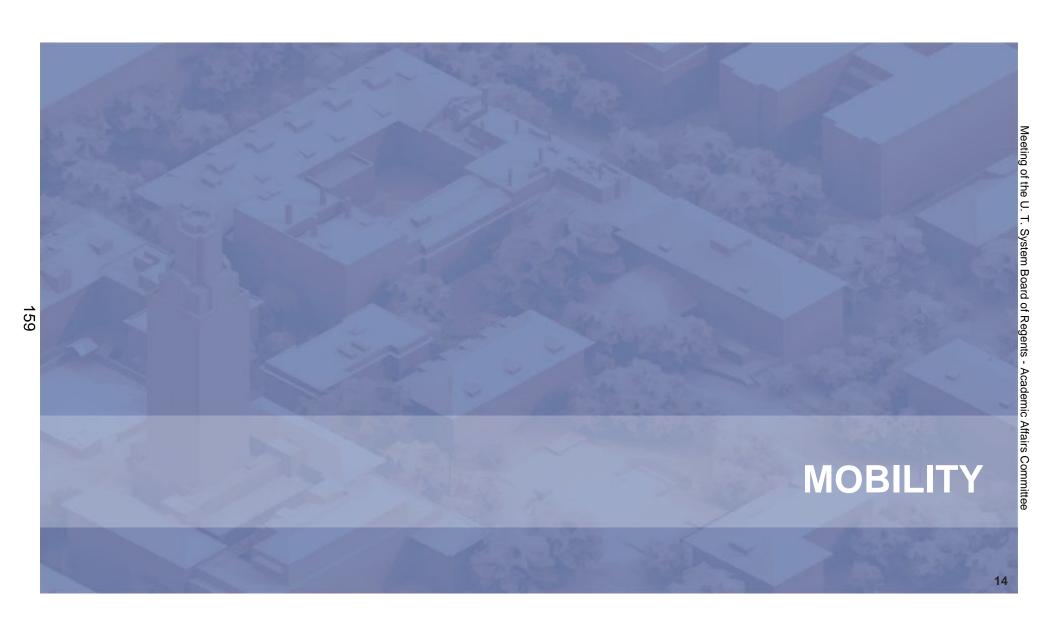




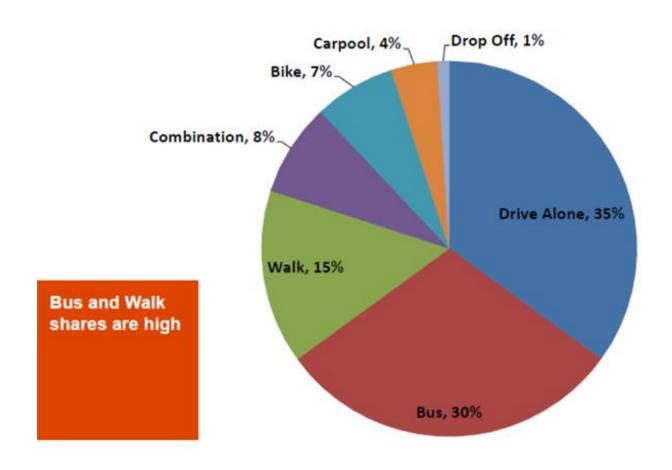








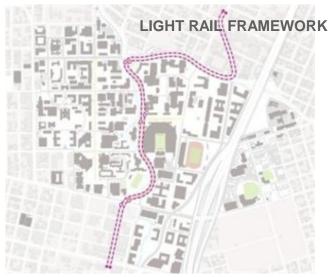
Commuting Mode Split

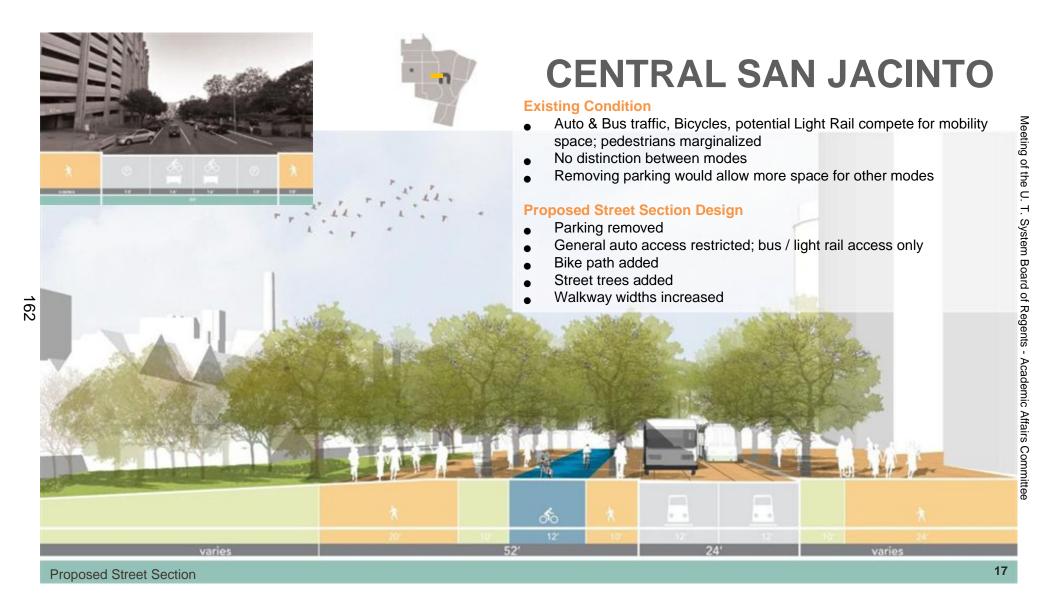




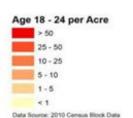




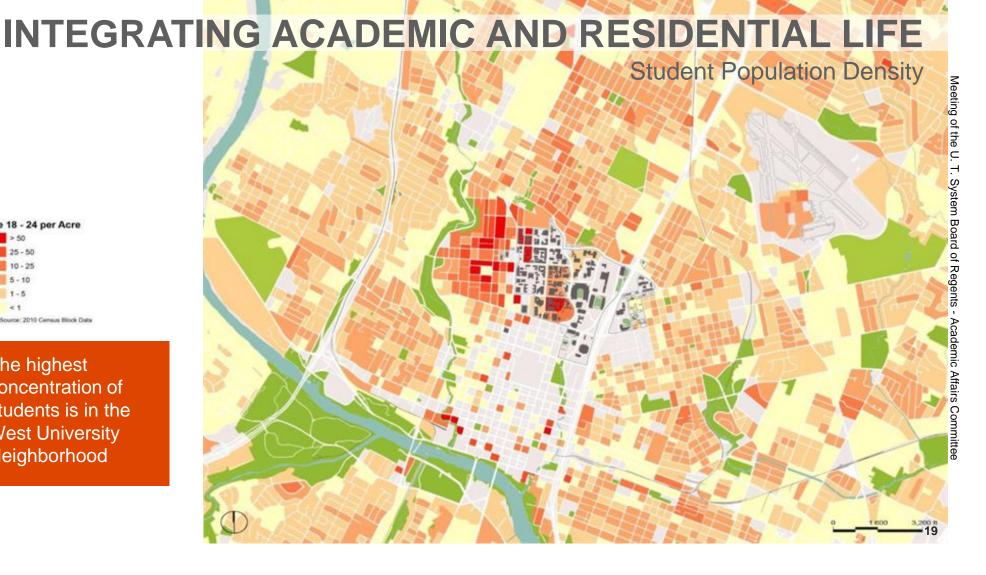




ATTRACTION AND RETENTION OF BEST FACULTY AND STUDENTS



The highest concentration of students is in the West University Neighborhood





FUTURE FOCUS

- Academic Plan Coordination
- Landscape Master Plan and Design Guidelines
- East Campus Plan
- Student and Residential Life Plan
- Athletics Master Plan
- City Coordination



UT AUSTIN MEDICAL DISTRICT MASTER PLAN

EXISTING

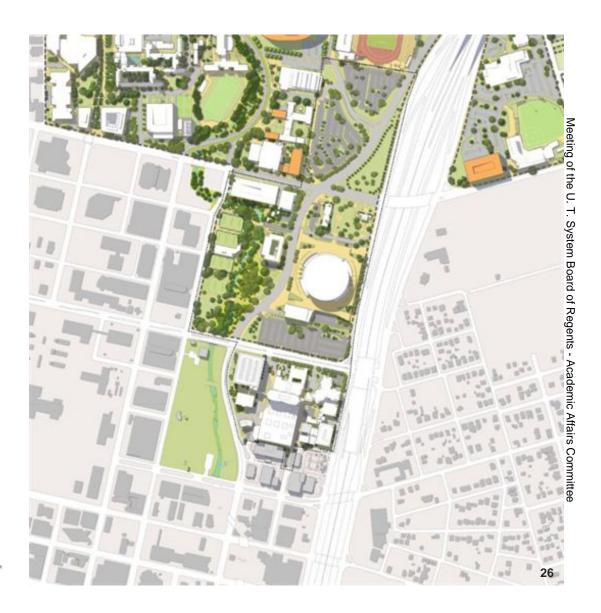


PROPOSED





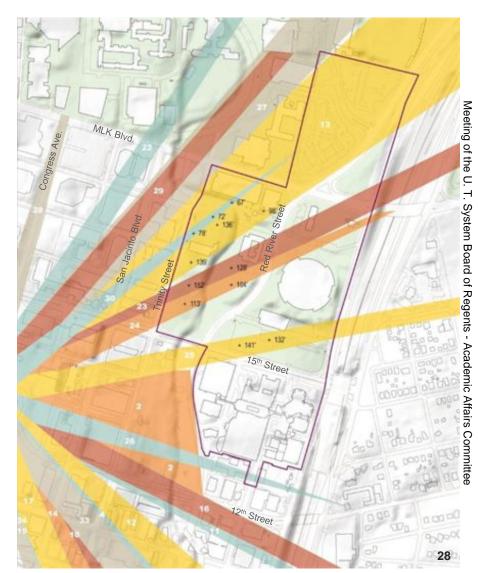
EXISTING CAMPUS





CAPITOL VIEW CORRIDORS

Five capitol view corridors impact the UT Medical District site, including: 13, 30, 23, 24, 25





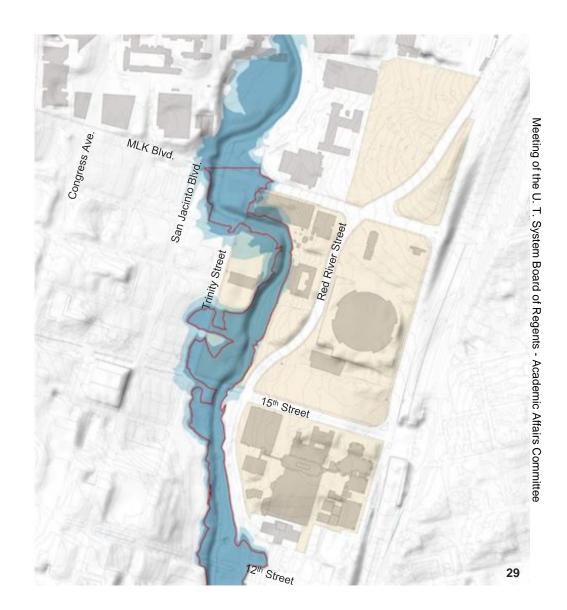
FEMA COMPARISON

- FEMA floodplains: 100-year between 493' at 15th Street and 502' at Trinity Street and 500-year between 496' at 15th Street and 504' at Trinity Streetbased on existing development conditions
- FEMA floodplain based on latest flood studies from City of Austin and are more extensive than published FEMA map (elevation has not changed, but extent now appears to be based on city 2003 topo data)

City of Austin 25yr Floodplain

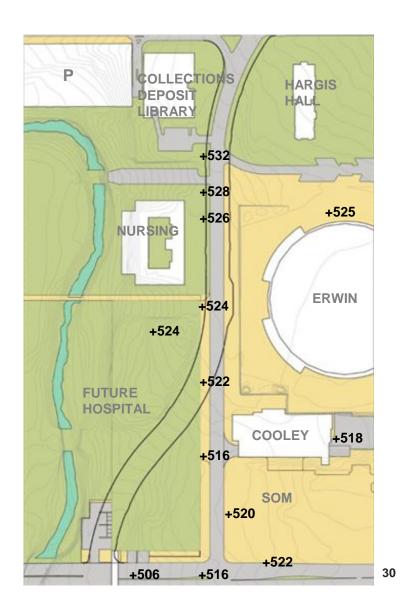
New FEMA 100yr Floodplain

New FEMA 500yr Floodplain



RED RIVER RE-ALIGNMENT

Key spot grades along Red River's Right-of-Way show no major challenges for vehicular or pedestrian access



BUILDING REMOVAL TIMELINE

Permanent Use

- 1. Historic buildings from the 19th century: John R. Hargis Hall and Arno Nowotny Building
- 2. Trinity Garage
- 3. 15th Street Parking Garage
- 4. Plant Operations

Long Term Use

- 5. Nursing School
- 6. Clinical Education Center
- 7. CEC (Campus Environmental Center) Parking Garage

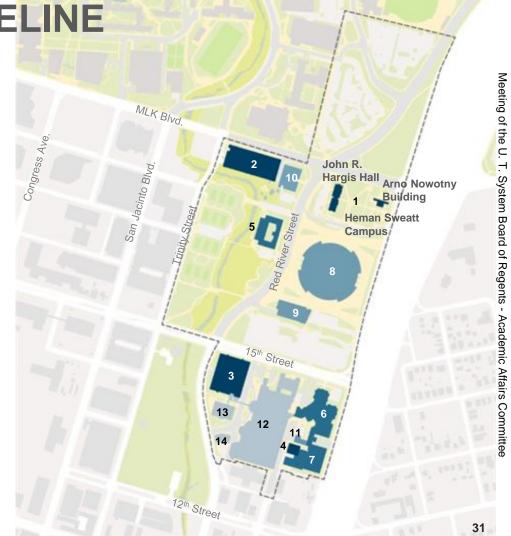
Middle Term Use

- 8. Erwin Center
- 9. Denton A. Cooley Pavilion
- 10. Collections Deposit Library
- 11. Cyberknife

Short Term Use

- 12. UMCB (University Medical Center Brackenridge)
- 13. Blackstock Family Health Center
- 14. Hospital Heliport





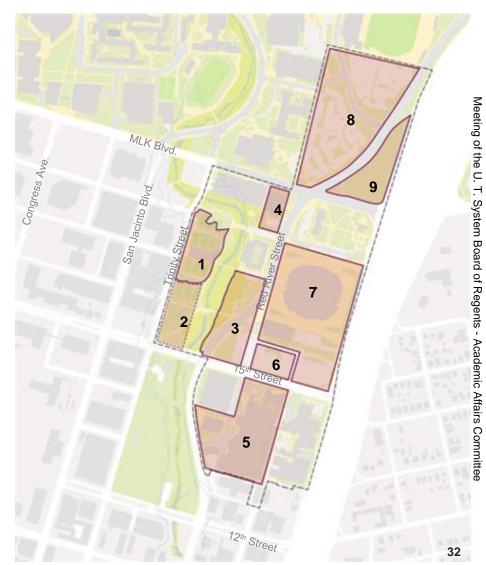
POTENTIAL SITES

- 7 building sites for short-term and long-term use
- Total available developable site area is 47.6 acres

Site	Acreage of Available Sites
1	2.69
2	2.22
3	4.24
4	1.04
5	7.56
6	1.29
7	11.68
8	11.3
9	3.1



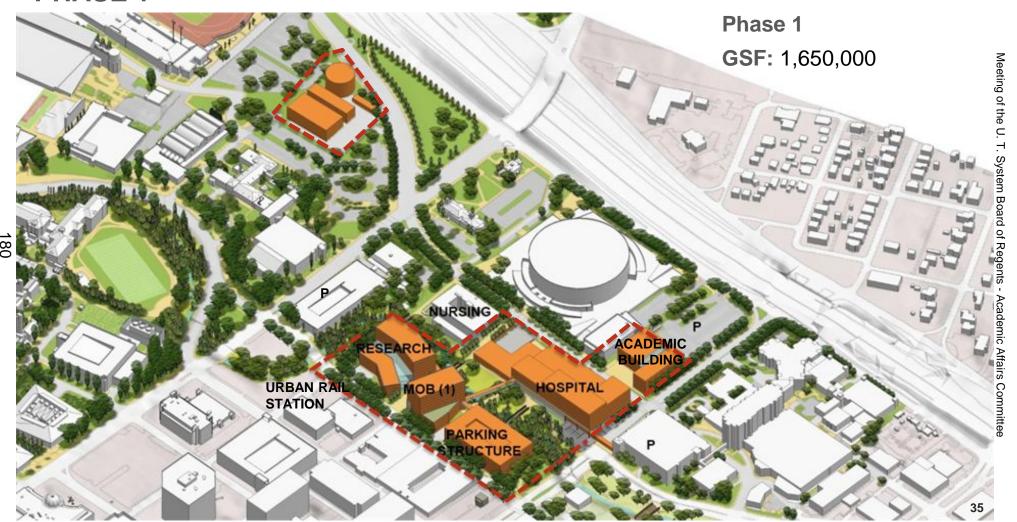




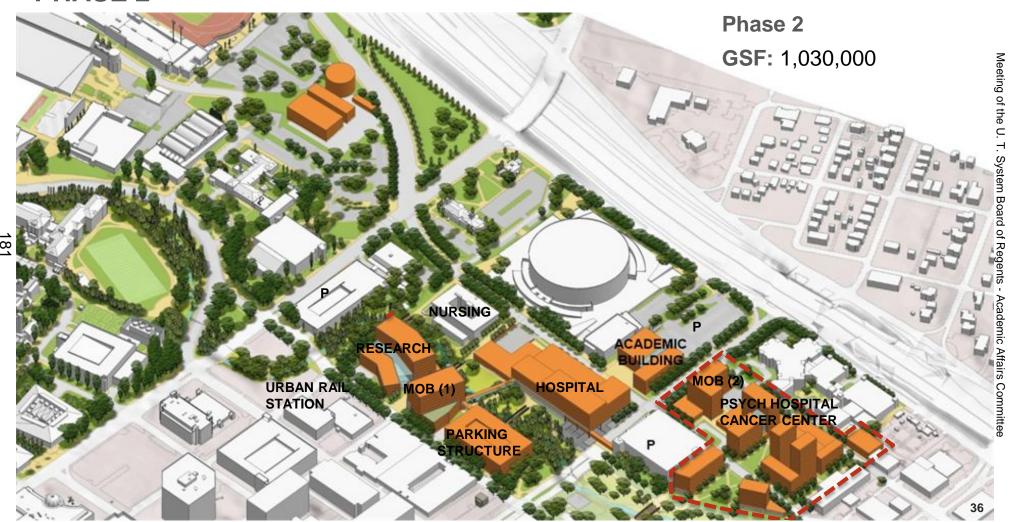
EXISTING



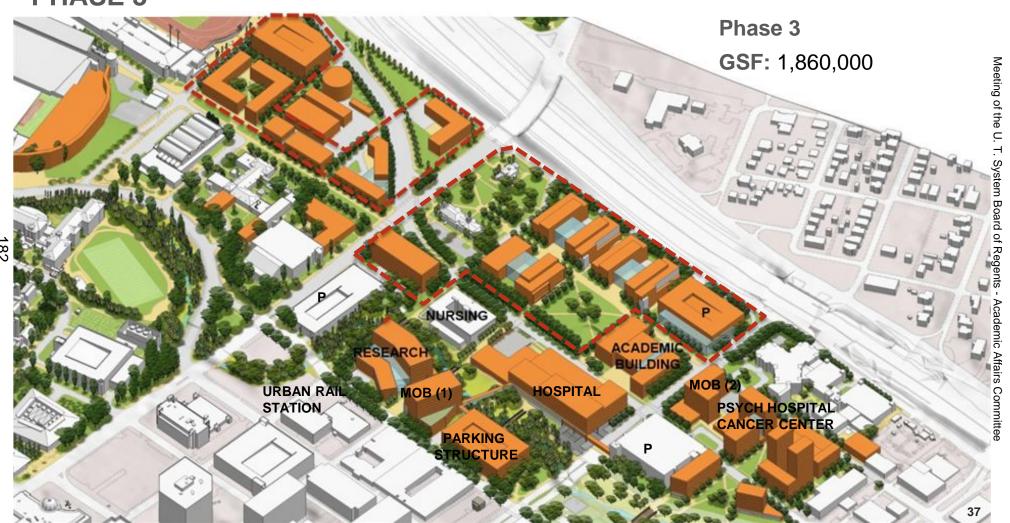
PHASE 1



PHASE 2



PHASE 3



FULL BUILDOUT



PROPOSED: District Core



PROPOSED: District Core



PROPOSED: Toward the City Capitol



PROPOSED: Toward the City Capitol



3. <u>U. T. Arlington: Approval of updated Campus Master Plan to expand the real estate acquisitions zone to add the area immediately across South Center Street from U. T. Arlington's College Park Center and bounded by South Center Street, East Third Street, Mesquite Street, and East Mitchell Street</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Interim Vice Chancellor and General Counsel, and President Spaniolo that an update to the institution's Campus Master Plan be approved to revise the real estate acquisitions zone for U. T. Arlington.

BACKGROUND INFORMATION

The Campus Master Plan for U. T. Arlington was approved by the Board of Regents on May 11, 2000. The approved Campus Master Plans for all 15 U. T. System institutions were subsequently included in a single bound volume as directed by the Board on November 16, 2000. Since that time, some institutions have presented updates of their Campus Master Plans to the Board, which U. T. Arlington did with its master plan on May 9, 2007.

A common element in many of the institutions' master plans is a real estate acquisitions zone. The acquisitions zone is intended to reflect anticipated, long-term future needs of the institution as it manages its enrollment and programmatic offerings.

Enrollment at U. T. Arlington has increased from 20,424, as referenced in the November 2000 bound master plan volume, to 33,800 in Spring 2013. With the growth in enrollment and expected programmatic demands, the institution's long-term real estate acquisitions zone needs expansion.

The area selected for the expansion zone is immediately across South Center Street from U. T. Arlington's College Park Center. The zone is bounded by South Center Street, East Third Street, Mesquite Street, and East Mitchell Street and is in need of redevelopment. The area has several older apartments that are past their useful life expectancies. Land assembly, even though long-term, will enable this area to be redeveloped, and at the same time, will create a "buffer" with the adjacent area, enhancing campus safety and security.

The expansion to the acquisitions zone totals approximately 6.13 acres. Acquisitions within the zone would be made over an extended period of time. Approval of the acquisitions zone permits negotiated, voluntary acquisitions only for properties with a purchase price of \$1 million or less. In accordance with Regents' *Rules and Regulations*, Rules 10501 and 70301, acquisitions exceeding \$1 million will be brought to the Board for approval as and when an acquisition within the zone is proposed.

A map of the proposed acquisitions zone appears on the following page.



4. <u>U. T. San Antonio: Progress on implementation of the Framework for Advancing Excellence throughout The University of Texas System</u>

REPORT

President Romo will give an update on the progress at U. T. San Antonio to implement the Framework for Advancing Excellence throughout The University of Texas System. The PowerPoint is on the following pages.

Framework for Advancing Excellence UTSA 2013 Report

U. T. System Board of Regents'
Meeting

May 2013

Academic Affairs Committee Meeting

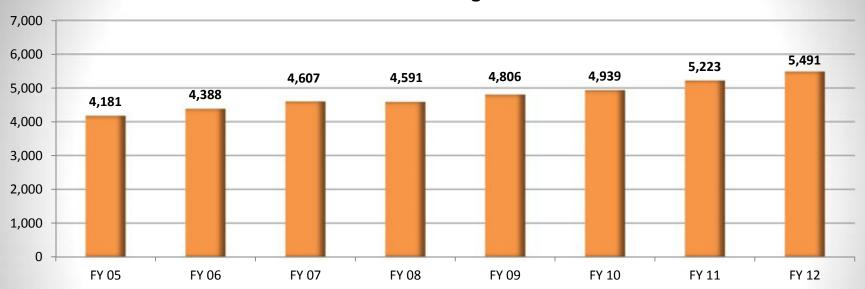
Goal 1. Undergraduate Student Access and Success

UTSA Fall 2012 Student Body

- 30,600 student body enrollment
- 70% of students come from outside Bexar County
- Nearly 62% are minority
- More than 50% are first-generation
- 70% qualify for need-based financial aid

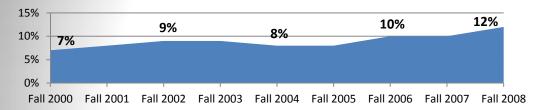


UTSA - Total Annual Degrees Awarded



	UTSA Degrees Awarded									
Academic Year	FY 05	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	5-year %	8-year %
Baccalaureate	3,272	3,492	3,649	3,596	3,841	3,968	4,148	4,243	18%	29.7%
Master's	895	867	910	934	919	911	1,007	1,169	25.2%	30.6%
Doctoral	13	29	48	61	46	60	68	79	29.5%	508%
Total	4,180	4,388	4,607	4,591	4,806	4,939	5,223	5,491	19.7%	31.3%

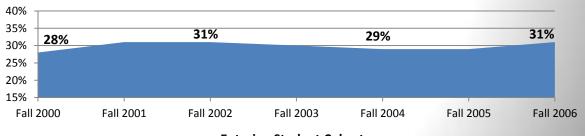
UTSA Four-Year Graduation Rates First-Time, Full-Time Cohort



Entering Student Cohorts

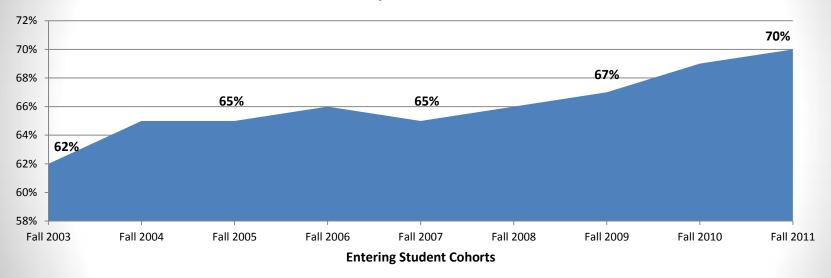
UTSA Six-Year Graduation Rates First-Time, Full-Time Cohort

Source: UTSA Fact Book 2012



Entering Student Cohorts

UTSA One-Year Retention Rates First-Time, Full-Time Cohort



Source: UTSA Fact Book 2012

Academic Preparation of Entering Freshman Class

High School Rank of First-Time Undergraduates

Fall 2010	Fall 2011	Fall 2012	Fall 2013*
487	573	526	TBD
9.9%	11.5%	11.7%	
1,514	1,684	1,723	TBD
30.7%	33.7%	38.4%	
40.6%	45.2%	50.1%	76% of Admits
4.936	5.001	4.489	TBD
	487 9.9% 1,514 30.7%	487 573 9.9% 11.5% 1,514 1,684 30.7% 33.7% 40.6% 45.2%	487 573 526 9.9% 11.5% 11.7% 1,514 1,684 1,723 30.7% 33.7% 38.4% 40.6% 45.2% 50.1%

^{*50%} of UTSA Fall 2012 entering freshmen graduated in the top quartile of their high school class.

^{*}Currently, 76% of freshman admits for Fall 2013 are ranked in the top quartile.



Goal 1. Undergraduate Student Access & Success

Strategy

Enhance four-year graduation rates



Accomplishments

- Adjusted admissions criteria for Fall 2013
- Created University College
- Redesigned freshman year experience

Challenges

- Shortage of classrooms and teaching labs
- High student to faculty ratio of 26:1
- Funding for competitive merit scholarships



Goal 1. Undergraduate Student Access & Success (cont.)

Strategy

- Incentivize fouryear graduation rates
- Improve advising process

Accomplishments

- Created "Finish-in-Four" program for juniors and seniors
- Implementing new advising tool and webaccessible degree auditing systems

Challenges

 Scholarships as incentives for "Finishin-Four" participants





Goal 1. Undergraduate Student Access & Success (cont.)

StrategyIncrease access to technology for

student learning

Accomplishments

- Established Faculty
 Instructional Lab
- Created Hybrid and Online Academies
- Increased the number of hybrid and online courses
- Identifying ways to partner with edX and MyEdu

Challenges

 Seed funding for converting to online courses

Goal 2. Faculty/Administrators/Staff Excellence

Staff recruitment and retention strategies

Accomplishments

- Created new staff career ladders to facilitate professional development
- Enhanced Annual Salary Review to align UTSA salaries with the market

Challenges

 Resources for retaining top performers and remaining competitive

 Faculty recruitment and retention

Accomplishments

- \$9.2 million in STARs support for 39 faculty (since FY 2006)
- 25 Regents' Outstanding Teaching Awards
- Created Academy of Distinguished Teaching Scholars at UTSA

Challenges

 Resources for competitive faculty salaries and labs



Goal 2. Faculty/Administrators/Staff Excellence (cont.)

Strategy

Strengthen performance evaluation process

Accomplishments

- Establishing academic review cycles at all levels
 - Tenured faculty six years
- Colleges six years
- Departments seven years
- Centers and institutes four years

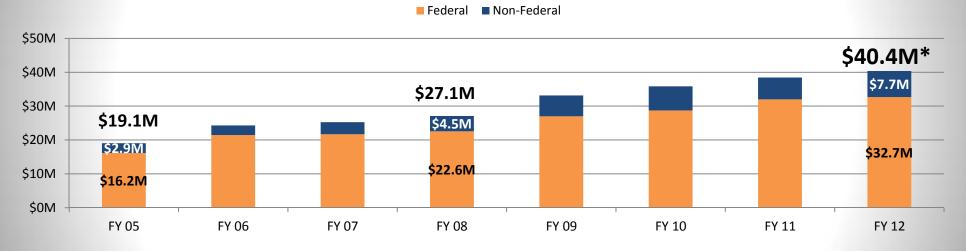
Challenges

 Creating infrastructure and dedicating personnel to conduct reviews

Goal 3. Research Productivity

UTSA Total Restricted Research Expenditures

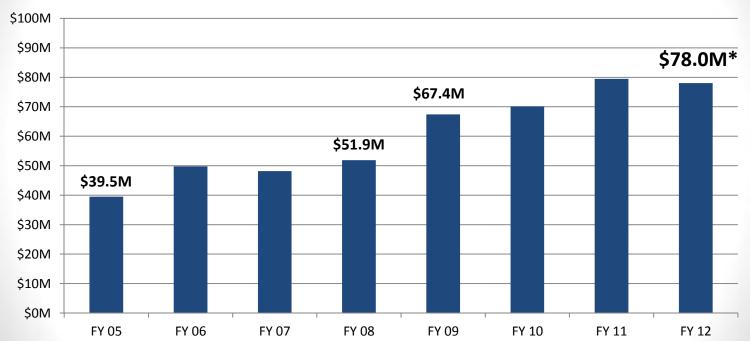
Source: UTSA Research Annual Reports



*Reflects 100%+ increase from FY05 to FY12

UTSA Total Expenditures (including Sponsored Programs)

Source: UTSA Research Annual Reports



*Reflects ~100% increase from FY05 to FY12

Strategy

Promote synergistic research collaborations



Accomplishments

Goal 3. Research (cont.)

- Expanded partnerships with UTHSCSA, Military, CPS Energy, Southwest Research Institute, Eagle Ford Shale, and others
- San Antonio Life Sciences Institute (SALSI) produced 5x return on investment, new Ph.D. programs, and new research centers

 Securing funds to continue SALSI collaboration

UTSA

Strategy

 Promote synergistic research collaborations (cont.)

Accomplishments

- Launched new areas of research:
- Medicinal Chemistry
- Vaccine development
- Water
- Nanotechnology
- Sustainable Energy
- Cloud Computing

Challenges

 Resources to hire scholars in cutting-edge disciplines and to build core laboratories



Goal 4. Productivity and Efficiency

Improve institutional efficiency and productivity

Accomplishments

- Improved Administrative Cost Ratio from 11.2% (FY 2009) to 8.9% (FY 2011)
- Implemented new Travel Card Program resulting in greater efficiencies and cost savings

Challenges

 Finding innovative ways to improve operational efficiency in climate of limited resources

Goal 4. Productivity and Efficiency (cont.)

Experimental Science Instructional Building (ESIB)



- Requesting \$92.7 million in tuition revenue bonds (TRBs) for 150,000 gross square footage (GSF) science building
- State-of-the-art teaching labs critical for STEM education
- Repurposing of 37 year-old science building
- Project ranked number 9 out of 77 by Texas Higher Education Coordinating Board (THECB)

San Saba Hall



- Scheduled to open Fall 2013
- Adds 618 beds to on-campus housing
- \$43.5 million development

Total on-campus beds: 4,261

North Paseo I Building



- Five-story building encompassing 180,000 GSF
- Total Project Cost is \$52.4 million
- Adds classrooms, research labs, and administrative space
- Final completion September 2014

Goal 5. Information Technology Infrastructure

Goal 6. Enhance Philanthropic Success



A Top-Tier Campaign

\$120 million September 1, 2008 **CURRENT TOTAL** \$121 million

CAMPAIGN NUMBERS



Bodenstedt Chair for the Dean of Business (\$1 million)

Melvin Lachman Distinguished Professorship in Entrepreneurship (\$500,000)

Dr. Bertha Perez Distinguished Professorship in Bicultural and Bilingual Studies (\$500,000)

Ed Whitacre Chair in Mechanics (\$1 million)

Jacobson Distinguished Professorship in Engineering Innovation (\$500,000)

H-E-B FACULTY RESEARCH FUND NEW ENDOWMENTS

Stumberg Distinguished Chair for the Dean of the College of Liberal and Fine Arts (\$2 million)

Feik Distinguished Chair in Medicinal Chemistry (\$2 million)

Semmes Foundation Chair in Neurobiology (\$1 million)

Dr. Weldon Hammond Distinguished Professorship in Geosciences (\$500,000)

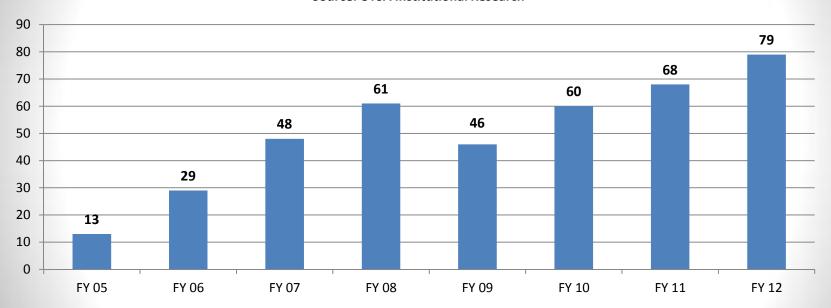
Cloud Technology Endowed Professorships (Four at \$250,000 each)

H-E-B FACULTY RESEARCH FUND NEW ENDOWMENTS (cont.)

Goal 7. Ph.D. Programs

UTSA Annual Doctoral Degrees Awarded

Source: UTSA Institutional Research



765 doctoral students enrolled at UTSA in Fall 2012

Strategy

 Strengthen reviews for Ph.D. programs

Accomplishments

- Established the Texas
 Higher Education
 Coordinating Board
 doctoral program seven year review cycle
- Piloted MilestoneAgreement in Fall 2012

Challenges

- Funding to recruit top doctoral students
- Expanding masters programs to online delivery

Thank you for your support of UTSA!



5. <u>U. T. Arlington: Honorific naming of the Practice Facility in the College Park Center as the Carrizo Oil & Gas Practice Facility</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Vice Chancellor for External Relations, and President Spaniolo that the U. T. System Board of Regents approve the honorific naming of the Practice Facility in the College Park Center at U. T. Arlington as the Carrizo Oil & Gas Practice Facility to recognize the \$5 million philanthropic contribution that Carrizo Oil & Gas, Inc. has made to the institution.

BACKGROUND INFORMATION

College Park Center is a \$78 million, 7,000 seat, special events arena that opened in February 2012. It is a true multipurpose facility, serving not only as the home of Maverick sports such as men's and women's basketball and women's volleyball, but also as the primary venue for graduation, convocations, and distinguished lecture series.

The Practice Facility within the College Park Center is a 15,900 square foot building housing two gymnasiums with an NCAA regulation basketball court in each. It will serve as the practice site for the U. T. Arlington Mavericks women's volleyball and basketball and men's basketball teams, as well as for the spirit groups (cheerleaders and dance team). The facility will also be used for athletic banquets, pep rallies, commencement activities, and youth camps.

Carrizo Oil & Gas, Inc. is a Houston-based energy company actively engaged in the exploration, development, exploitation, and production of oil and natural gas. Carrizo is the production company currently developing 22 wells on the U. T. Arlington campus. The company has worked closely with U. T. Arlington and the City of Arlington to develop the campus' natural resources.

The proposed naming is consistent with the Regents' *Rules and Regulations*, Rule 80307, relating to the honorific naming of facilities. This honorific naming request is made to recognize the philanthropic commitment of Carrizo Oil & Gas, Inc.

6. <u>U. T. Dallas: Honorific naming of the Arts and Technology Facility as the Edith</u> O'Donnell Arts and Technology Building

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Vice Chancellor for External Relations, and President Daniel that the U. T. System Board of Regents approve the honorific naming of the Arts and Technology Facility as the Edith O'Donnell Arts and Technology Building to recognize her generous support of U. T. Dallas.

BACKGROUND INFORMATION

The Arts and Technology Facility is a \$60 million, 155,000 square-foot facility at U. T. Dallas that will house programs in visual arts, emerging media technology and multimedia communications, as well as a 1,200-seat auditorium. The facility was added to the Capital Improvement Program (CIP) on February 7, 2008, funds were appropriated on November 15, 2012, and the project is slated for completion in May 2013.

Located near the center of campus, facing the newly renovated outdoor mall and reflecting pool, the building will hold 2,150 new classroom seats and 50 faculty offices. The unique open building design features a layout with offices and classrooms in the center of the building and perimeter spaces for showcasing the students' work. The exterior of the building will include a courtyard next to the new auditorium. The interior will provide spaces for classes in game design and visual arts, conference rooms, 2D drawing and painting art studios, 3D art studios, and photography and print-making labs.

Edith and Peter O'Donnell, along with the O'Donnell Foundation, have been among U. T. Dallas' most generous and longstanding supporters, with their involvement extending back to the 1980s. The Foundation makes grants to educational and art organizations, primarily in Texas. Total giving by Mr. and Mrs. O'Donnell to U. T. Dallas exceeds \$21.6 million. The majority of these gifts have been designated to establish endowed chairs, and most came through the O'Donnell Foundation. The Foundation's most recent major gift to U. T. Dallas was \$5 million directed to the U. T. Dallas Biomedical Devices Fund in January 2012. The January 31, 2013, market value of the 15 endowments established by the O'Donnells is \$29.3 million.

Edith Jones O'Donnell is a 1948 graduate of U. T. Austin. She is secretary and treasurer of the O'Donnell Foundation and currently serves on the boards of the Dallas Museum of Art and Hockaday School. She is also on the board of Big Thought and is co-founder of the creative learning program in North Texas. Both Edith and Peter O'Donnell were honored by Southern Methodist University in 2008 and conferred with the degrees of Doctor of Humane Letters, honoris causa. An iconic figure in Dallas, Mrs. O'Donnell has spent a lifetime connecting aspiring young artists with educational and outreach opportunities to fully develop their talents and contribute to advances in the arts.

The proposed naming is consistent with the Regents' *Rules and Regulations*, Rule 80307, relating to the honorific naming of facilities. This proposed honorific naming is appropriate to honor Mrs. O'Donnell's passion and dedication to the arts and her generous support of U. T. Dallas over many years.

7. <u>U. T. System Board of Regents: Approval to create the University College at U. T. Pan American and amendment of the Regents' Rules and Regulations, Rule 40601, Section 1.8 to add Subsection (h) to include the University College</u>

RECOMMENDATION

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Interim Vice Chancellor and General Counsel, and President Nelsen that approval be granted for U. T. Pan American to create a University College and that the Regents' *Rules and Regulations*, Rule 40601, Section 1.8, concerning institutions comprising The University of Texas System, be amended to include the University College as set forth below in congressional style:

Sec. 1 Official Titles. The U. T. System is composed of the institutions and entities set forth below. To ensure uniformity and consistence of usage throughout the U. T. System, the institutions and their respective entities shall be listed in the following order and the following titles (short form of title follows) shall be used:

. . .

- 1.8 The University of Texas-Pan American (U. T. Pan American)
 - (a) The University of Texas-Pan American College of Arts and Humanities
 - (b) The University of Texas-Pan American College of Business Administration
 - (c) The University of Texas-Pan American College of Education
 - (d) The University of Texas-Pan American College of Engineering and Computer Science
 - (e) The University of Texas-Pan American College of Health Sciences and Human Services
 - (f) The University of Texas-Pan American College of Science and Mathematics
 - (g) The University of Texas-Pan American College of Social and Behavioral Sciences
 - (h) The University of Texas-Pan American University College

. . . .

BACKGROUND INFORMATION

U. T. Pan American proposes to transition the Office of Undergraduate Studies to a University College with a focus on undergraduate student success and retention. The University College will emphasize strong student advising, particularly for students who are undecided on a major or a career path. It will also focus on excellence in developmental education and academic support; programming to engage students with academic life in the first year and beyond; and excellence in undergraduate teaching, assessment, and curriculum.

The proposed amendment to the Regents' *Rules and Regulations*, Rule 40601 will include the U. T. Pan American University College, which has been approved by the Executive Vice Chancellor for Academic Affairs pending approval by the Board.

Texas Education Code Section 65.11 authorizes the Board of Regents to provide for the "names of the institutions and entities in The University of Texas System in such a way as will achieve the maximum operating efficiency of such institutions and entities[.]"

8. <u>U. T. System: Discussion and appropriate action related to submission of updated strategic plans for research for U. T. Arlington, U. T. Dallas, U. T. El Paso, and U. T. San Antonio, as well as U. T. Austin</u>

RECOMMENDATION

Chancellor Cigarroa, Executive Vice Chancellor Reyes, and the respective presidents recommend approval of the updated strategic plans for research proposed for submission to the Texas Higher Education Coordinating Board by U. T. Arlington, U. T. Dallas, U. T. El Paso, and U. T. San Antonio, as well as U. T. Austin, as required by House Bill 51 passed during the 81st Regular Legislative Session. The updated strategic plans were sent to members of the Board prior to the meeting and are on file in the U. T. System Office of Academic Affairs.

BACKGROUND INFORMATION

Coordinating Board rules require a research university or an emerging research university as designated in the Coordinating Board's accountability system to develop a long-term strategic plan for either achieving recognition as a research university, as is the case for U. T. Arlington, U. T. Dallas, U. T. El Paso, and U. T. San Antonio, or for enhancing the institution's reputation as a research university, as is the case for U. T. Austin. The strategic plans require approval by the U. T. System Board of Regents prior to submission to the Coordinating Board per *Texas Education Code* Section 51.358.

9. <u>U. T. System: Discussion on the role of private industry in funding research in business and engineering</u>

DISCUSSION

President Daniel, U. T. Dallas, will lead a discussion on the role of private industry in funding research in business and engineering.