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FOR
MEETING OF THE BOARD

August 11-12, 2010
Austin, Texas

Wednesday, August 11, 2010

A. COMMITTEE MEETINGS

Student, Faculty, and Staff Campus Life Committee
Audit, Compliance, and Management Review Committee

9:30 a.m.
10:30 a.m.

B. CONVENE THE BOARD IN OPEN SESSION TO RECESS TO EXECUTIVE SESSION PURSUANT TO TEXAS GOVERNMENT CODE, CHAPTER 551 (working lunch)

11:30 a.m.

1. Negotiated Contracts for Prospective Gifts or Donations – Section 551.073

   a. U. T. Austin: Discussion and appropriate action regarding proposed negotiated gifts with potential naming features
      President Powers
      Dr. Safady

   b. U. T. Pan American: Discussion and appropriate action regarding proposed negotiated gifts with potential naming features
      President Nelsen
      Dr. Safady

2. Consultation with Attorney Regarding Legal Matters or Pending and/or Contemplated Litigation or Settlement Offers – Section 551.071

   a. U. T. System Board of Regents: Discussion with Counsel on pending legal issues
   b. U. T. Austin: Discussion of legal issues related to rights and responsibilities for oversight and use of Brackenridge Tract held for the benefit of U. T. Austin
   c. U. T. System: Legal issues related to compliance effectiveness reviews for the information security program
   d. U. T. San Antonio: Discussion of legal issues related to construction and operation of athletic facilities located at 8000 North Loop 1604 West, San Antonio, Bexar County, Texas, held for the benefit of U. T. San Antonio

3. Deliberations Regarding the Purchase, Exchange, Lease, Sale, or Value of Real Property – Section 551.072

   a. U. T. Austin: Discussion of matters related to lease and valuation of the Brackenridge Tract held for the benefit of U. T. Austin
      President Powers
      Ms. Mayne
b. U. T. San Antonio: Discussion of matters related to lease and valuation of athletic facility property located at 8000 North Loop 1604 West, San Antonio, Bexar County, Texas, held for the benefit of U. T. San Antonio

4. Personnel Matters Relating to Appointment, Employment, Evaluation, Assignment, Duties, Discipline, or Dismissal of Officers or Employees – Section 551.074

a. U. T. System: Discussion and appropriate action regarding individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of U. T. System and institutional employees

b. U. T. System: Discussion and appropriate action regarding individual personnel matters relating to appointment, employment, evaluation, compensation, assignment, and duties of presidents (academic and health institutions), U. T. System Administration officers (Executive Vice Chancellors and Vice Chancellors), other officers reporting directly to the Board (Chancellor, General Counsel to the Board, and Chief Audit Executive), and U. T. System and institutional employees and related personnel aspects of the operating budget for Fiscal Year 2011

5. Deliberation Regarding Security Devices or Security Audits – Section 551.076

U. T. System: Discussion and appropriate action concerning (1) the deployment, or specific occasions for implementation, of security personnel or devices, or (2) security audits related to information security

C. RECONVENE IN OPEN SESSION TO CONSIDER ACTION, IF ANY, ON EXECUTIVE SESSION ITEMS

D. RECESS FOR COMMITTEE MEETINGS

Health Affairs Committee, Special Meeting.............................. 1:30 p.m.
Finance and Planning Committee......................................... 2:45 p.m.
Facilities Planning and Construction Committee...................... 3:45 p.m.

E. RECONVENE IN OPEN SESSION TO CONSIDER AGENDA ITEM

U. T. System Board of Regents: Announcement of recipients for the Regents' Outstanding Teaching Awards and remarks by representative faculty

Report
Chairman McHugh
Regent Stillwell
Chancellor Cigarroa

F. RECESS

5:30 p.m.
Thursday, August 12, 2010

G. COMMITTEE MEETINGS

Academic Affairs Committee
8:00 a.m.

Health Affairs Committee
9:30 a.m.

H. RECONVENE THE BOARD IN OPEN SESSION
10:30 a.m.

I. APPROVAL OF MINUTES

J. CONSIDER AGENDA ITEMS

1. U. T. System Board of Regents: Proposed appointments of Former Regent John W. Barnhill, Jr., as Regental Representative to U. T. Austin Intercollegiate Athletics Council for Men and Ambassador Pamela P. Willeford to the Intercollegiate Athletics Council for Women effective September 1, 2010

10:35 a.m.
Action

2. U. T. System: Discussion and appropriate action regarding personnel aspects of the U. T. System Administration operating budget for Fiscal Year 2011

10:40 a.m.
Action
Vice Chairman Foster
Regent Hicks

3. U. T. System: Approval of the nonpersonnel aspects of the operating budgets for Fiscal Year 2011, including the Permanent University Fund Bond Proceeds allocation for Library, Equipment, Repair and Rehabilitation projects, allocation for the Science and Technology Acquisition and Retention (STARs) program, and allocation of Available University Fund and Permanent University Fund Bond Proceeds for targeted strategic priorities within the U. T. System

10:50 a.m.
Action
Chancellor Cigarroa

4. U. T. System: Approval of $5 million of Available University Funds each year for three years for faculty recruitment at U. T. Austin

11:10 a.m.
Action
Dr. Prior

5. U. T. System: Approval of $4 million of Available University Funds to support U. T. System Administration's Transformation in Medical Education initiative

11:15 a.m.
Action
Dr. Shine


11:20 a.m.
Action
Dr. Kelley


11:25 a.m.
Report
Chancellor Cigarroa

8. U. T. System: Preparations for the 82nd Legislative Session

11:40 a.m.
Report
Mr. McBee
K. RECESS FOR MEETINGS OF THE STANDING COMMITTEES AND COMMITTEE REPORTS TO THE BOARD  
11:55 a.m.

L. RECONVENE AS A COMMITTEE OF THE WHOLE TO ADJOURN  
12:15 p.m.
AUGUST 11, 2010

U. T. System Board of Regents: Announcement of recipients for the Regents' Outstanding Teaching Awards and remarks by representative faculty

REPORT

The Board of Regents of The University of Texas System places the highest priority on undergraduate teaching at U. T. System universities and encourages teaching excellence by recognizing those faculty who deliver the highest quality of undergraduate instruction, demonstrate their commitment to teaching, and have a history and promising future of sustained excellence with undergraduate teaching in the classroom, in the laboratory, in the field, or online.

On August 14, 2008, the Regents established the Regents' Outstanding Teaching Awards, which are a symbol of the importance the Board places on the provision of teaching and learning of the highest order, in recognition of those who serve students in an exemplary manner, and as an incentive for others who aspire to such service. These teaching awards complement existing ways in which faculty excellence is recognized and incentivized. The Board allocated $2 million per annum for five years, beginning FY 2009, for teaching awards. The Board allocated $1 million per year for the awards for U. T. Austin and another $1 million per year for the remaining academic institutions. Program details for the awards were approved by the Board of Regents on November 13, 2008, and involve one-time payments to individual faculty ranging from 20 awards of $30,000 each for tenured faculty, nine awards of $25,000 each for tenure-track faculty upon receiving tenure, and nine awards of $15,000 each for contingent faculty (including adjuncts, lecturers, and instructional assistants).

At the meeting, Chancellor Cigarroa will announce the 2010 recipients of the Regents' Outstanding Teaching Awards. The faculty members presenting at the meeting will be Dr. Eric Anslyn, Norman Hackerman Professor in Chemistry and Distinguished Teaching Professor from U. T. Austin; Dr. Blake Bextine, Associate Professor in Biology from U. T. Tyler; and Dr. Jane Himarios, Senior Lecturer in Economics from U. T. Arlington.
AUGUST 12, 2010

1. **U. T. System Board of Regents: Proposed appointments of Former Regent John W. Barnhill, Jr., as Regental Representative to U. T. Austin Intercollegiate Athletics Council for Men and Ambassador Pamela P. Willeford to the Intercollegiate Athletics Council for Women effective September 1, 2010**

**RECOMMENDATION**

Chairman McHugh recommends that Former Regent John W. Barnhill, Jr., be appointed as Regental representative to the U. T. Austin Intercollegiate Athletics Council for Men and that Ambassador Pamela P. Willeford be appointed as Regental Representative to the Intercollegiate Athletics Council for Women, each for a four-year term beginning September 1, 2010.


**BACKGROUND INFORMATION**

The U. T. Austin Intercollegiate Athletics Councils are each a nine member advisory group composed of a student, an ex-student, two Regental appointees, and five members of the University General Faculty. The Regental appointments are for four-year staggered terms.

Former Regent John W. Barnhill, Jr., served on the U. T. System Board of Regents from November 2003 to April 2009. He served as Chairman of the Board's Academic Affairs and Facilities Planning and Construction Committees. He also served as President of the Texas Ex-Students’ Association (Texas Exes) from 1993-1994.

The Honorable Pamela P. Willeford served as U.S. Ambassador to Switzerland and to the Principality of Liechtenstein from 2003-2006. She also served as Chairman of the Texas Higher Education Coordinating Board from 1998-2003 and as President of the Texas Exes from 2008-2009.
2. **U. T. System: Discussion and appropriate action regarding personnel aspects of the U. T. System Administration operating budget for Fiscal Year 2011**

**RECOMMENDATION**

Vice Chairman Foster and Regent Hicks will report on their review of the individual personnel aspects of the U. T. System Administration operating budget for Fiscal Year 2011.

**BACKGROUND INFORMATION**

On April 13, 2009, Chairman Huffines appointed Vice Chairman Foster and Regent Hicks to act as liaisons to Chancellor Cigarroa as he reviewed and addressed issues related to the proposed University of Texas System budget to determine if the budget was appropriately right-sized in light of the current economic environment. Vice Chairman Foster and Regent Hicks have reviewed the budget and will report to the Board.

3. **U. T. System: Approval of the nonpersonnel aspects of the operating budgets for Fiscal Year 2011, including the Permanent University Fund Bond Proceeds allocation for Library, Equipment, Repair and Rehabilitation projects, allocation for the Science and Technology Acquisition and Retention (STARs) program, and allocation of Available University Fund and Permanent University Fund Bond Proceeds for targeted strategic priorities within the U. T. System**

**RECOMMENDATION**

The Chancellor, with the concurrence of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, the Executive Vice Chancellor for Health Affairs, and the presidents of the U. T. System institutions, recommends that the nonpersonnel aspects of the U. T. System Operating Budgets for Fiscal Year 2011, including Auxiliary Enterprises, Grants and Contracts, Designated Funds, Restricted Current Funds, and Medical, Dental, and Allied Health Faculty Services, Research and Development Plans, be approved.

It is further recommended that the Chancellor be authorized to make editorial corrections therein and that subsequent adjustments be reported to the U. T. System Board of Regents through the Docket.
Chancellor Cigarroa will present the recommended Fiscal Year 2011 Operating Budget including the Library, Equipment, Repair and Rehabilitation (LERR) Budget; the allocation of the Science and Technology Acquisition and Retention (STARs) program; and special allocations of Available University Funds (AUF) and Permanent University Funds (PUF) to fund strategic priorities within the U. T. System.

It is requested that PUF Bond Proceeds in the amount of $30 million be appropriated directly to the institutions to fund LERR projects for Fiscal Year 2011. This would authorize the purchase of approved equipment items and library materials and the contracting for repair and rehabilitation projects following standard purchasing and contracting procedures within approved dollar limits. Substitute equipment purchases or repair and rehabilitation projects are to receive prior approval by the Chancellor, the appropriate Executive Vice Chancellor, and, where required, the U. T. System Board of Regents. Transfers by U. T. System Administration of allocated funds to institutional control or to vendors will coincide with vendor payment requirements. Final approval of specific repair and rehabilitation projects will be in accordance with procedures for construction projects established by the U. T. System Board of Regents.

It is also requested that $20 million of PUF Bond Proceeds be appropriated to provide additional funding to build and enhance research infrastructure to attract and retain the best qualified faculty known as the Faculty STARs program. Through a competitive proposal process determined by U. T. System Administration, funds will be distributed for the purpose of recruiting top researchers.

It is recommended that LERR appropriations not expended within 36 months after the date of the award be available for future U. T. Systemwide reallocation. It is further recommended that Faculty STARs appropriations not expended within 36 months from the time the faculty member arrives on campus be available for future U. T. Systemwide reallocation.

In addition, it is recommended $61 million of AUF and $55 million of PUF Bond Proceeds be authorized for strategic priorities within the U. T. System. The AUF allocation is recommended as follows:

- $13 million a year for three years to U. T. Austin for excellence funding
- $15 million of AUF to support implementation of a single instance PeopleSoft HR/Finance system at eight academic institutions
- $5 million for a shared library storage facility for The University of Texas System libraries and The Texas A&M University System libraries
- $2 million for marketing/transition money for launching the Baccalaureate Accelerated Completion Program
The PUF Bond Proceeds allocation is recommended as follows:

- $30 million for the U. T. Austin Engineering Education and Research Center subject to a 2 for 1 fundraising match where $2 of gifts raised will be matched by $1 of PUF

- $15 million of PUF for additional STARs recruitment for the U. T. System health institutions. This $15 million must be awarded within 24 months after which any uncommitted dollars will lapse.

- $10 million of PUF funds to continue and extend the U. T. System Research Incentive Program through December 31, 2011, to benefit the U. T. System's four emerging research universities subject to the same matching requirements approved by the Board on October 12, 2009.

BACKGROUND INFORMATION

A supplemental volume of the budget materials titled "Operating Budget Summaries and Reserve Allocations for Library, Equipment, Repair and Rehabilitation" is enclosed in the front pocket of the Agenda Book for members of the Board and will be available at the meeting upon request.

See the Executive Session item related to the personnel aspects of the U. T. System Operating Budgets (Item 4b on Table of Contents Page ii for Meeting of the Board).

The appropriation of PUF Bond Proceeds will be presented in the Fiscal Year 2011 LERR Budget. The allocation of these LERR funds to the U. T. System institutions was developed from prioritized lists of projects submitted by the institutions and reviewed by U. T. System Administration staff. In accordance with the Article VII, Section 18 of the Texas Constitution, PUF Bond Proceeds may only be used for the purpose of acquiring land either with or without permanent improvements, constructing and equipping buildings or other permanent improvements, major repair and rehabilitation of buildings and other permanent improvements, acquiring capital equipment, and library books and library materials.

As required by the AUF Spending Policy, a forecast of revenues and expenses of the AUF for seven years, including the above allocation has been prepared and is provided on Page 6. The additional appropriation of PUF Bond Proceeds for this allocation is within the policy as shown in the forecast.
# The University of Texas System
## PUF Debt Capacity

<table>
<thead>
<tr>
<th></th>
<th>Actual FY 08</th>
<th>Actual FY 09</th>
<th>Actual FY 10</th>
<th>Actual FY 11</th>
<th>Actual FY 12</th>
<th>Actual FY 13</th>
<th>Actual FY 14</th>
<th>Actual FY 15</th>
<th>Actual FY 16</th>
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<tr>
<td>Additional PUF Debt Capacity</td>
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<td>$68.6</td>
<td>$101.2</td>
<td>$110.0</td>
<td>$110.0</td>
<td>$110.0</td>
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<td>Cumulative PUF Debt Capacity</td>
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<td>$250.0</td>
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<td>$780.0</td>
<td>$606.1</td>
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<thead>
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<th>Operating Statement Forecast Data ($ Millions)</th>
<th>Projected</th>
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<tbody>
<tr>
<td>PUF Distribution Amount</td>
<td>$448.9</td>
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<tr>
<td>Surface &amp; Other Income</td>
<td>15.1</td>
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<td>Divisible Income</td>
<td>464.1</td>
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<tr>
<td>UT System Share (2/3)</td>
<td>309.4</td>
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<tr>
<td>AUF Interest Income</td>
<td>11.3</td>
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<tr>
<td>Income Available to U.T.</td>
<td>320.6</td>
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<td>UT Austin Excellence Funds (45%)</td>
<td>(142.5)</td>
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<td>PUF Debt Service *</td>
<td>(98.8)</td>
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<tr>
<td>System Administration</td>
<td>(34.2)</td>
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<tr>
<td>Other **</td>
<td>(44.3)</td>
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<tr>
<td>Net Surplus/(Deficit)</td>
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<td>Ending AUF Balance - System</td>
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<td>PUF Debt Service Coverage</td>
<td>3.24:1</td>
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<tr>
<td>Unused Constitutional Limit</td>
<td>839.0</td>
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</tbody>
</table>

* Includes debt service on outstanding PUF debt, projected debt service on PUF debt authorized, but unissued plus $50 million of annual LERR/STARS funding, $15 million of PUF debt for Rising Stars (FY 2011), $10 million of PUF debt to match fund raising at four emerging research universities, $30 million of PUF debt for U.T. Austin Engineering Building (FY 2012), $25 million of PUF debt for high-priority fire and life safety projects (FY 2011-2013) and projected debt service on additional PUF debt capacity amounts listed above. PUF debt service for FY 2011 includes $51 million to retire outstanding PUF debt.

** Other for FY 2010 includes $1.06 million for IT Network Bandwidth/Office of Telecommunications, $2 million for the Center for Technology Commercialization (FY 2009 and FY 2010), $1 million for Regents Outstanding Teaching Awards, $6.1 million for the Systemwide Microsoft license, $5 million to U.T. Austin for faculty recruitment, $14 million to U.T. Austin for the support of excellence (FY 2012 and FY 2013), $54 million to U.T. Austin ($13 million per year for excellence funding and $5 million for faculty recruitment both over FY 2011- FY 2013), $15 million for PeopleSoft HR/Finance, $5 million for joint library storage facility, $2 million for baccalaureate completion program, and $4 million for Transformation in Medical Education initiative.
4. **U. T. System: Approval of $5 million of Available University Funds each year for three years for faculty recruitment at U. T. Austin**

**RECOMMENDATION**

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Business Affairs, and President Powers that the U. T. System Board of Regents approve the provision of $5 million of Available University Funds (AUF) each year for three years to match external contributions on a one-to-one basis targeted towards recruitment of faculty at U. T. Austin. These funds must be used to bring outstanding faculty to U. T. Austin who can contribute to the continued development of preeminence in fields designated as high priorities by the institution.

**BACKGROUND INFORMATION**

There is a shared objective across the U. T. System to continue to seek ways to support developing excellence at U. T. Austin. Recruitment of nationally and internationally recognized faculty is an essential component of these endeavors. U. T. Austin has identified specific priority areas for research and teaching and it is intended that the proposed funds be directed to these fields. The requirement for external matching funds is to enable donors with specific interests in the University to contribute towards excellence.

5. **U. T. System: Approval of $4 million of Available University Funds to support U. T. System Administration’s Transformation in Medical Education initiative**

**RECOMMENDATION**

The Chancellor concurs in the recommendation of the Executive Vice Chancellor for Health Affairs and the Executive Vice Chancellor for Business Affairs that the U. T. System Board of Regents approve $4 million from the Available University Fund (AUF) to support U. T. System Administration's Transformation in Medical Education (TIME) initiative.

**BACKGROUND INFORMATION**

With the support of the presidents of the U. T. System health institutions, a working group of faculty physicians from both general academic and health-related institutions established a steering committee in 2010 to examine the potential for transforming medical education to address challenges in physician education, including duplication of undergraduate and graduate courses, duration of curriculum, and expense. Chaired by
Dr. Steven Lieberman, Vice Dean for Academic Affairs at U. T. Medical Branch – Galveston, and Dr. Pedro Reyes, Associate Vice Chancellor for Academic Planning and Assessment at U. T. System, the steering committee launched the TIME initiative by hosting a series of meetings with 12 of the 15 U. T. System academic and health institutions that offer pre-medical or medical education.

Recommendations for necessary innovations in medical education were developed and discussed at a workshop that included participation from seven academic campuses and five health campuses, the Board of Medical Examiners, the Texas Higher Education Coordinating Board, the Association of American Medical Colleges, and the author of a recently released study on medical school and residency education from the Carnegie Foundation for the Advancement of Teaching.

The shared objectives and combined efforts of the steering committee and contributing participants focused on three programmatic areas considered necessary to transform medical education:

1. development of undergraduate pre-health professions programs for students in a variety of health-related fields;

2. implementation of competency-based advancement and degree completion rather than time-based program completion; and

3. combination of condensed classroom education with opportunities for personal and professional maturation afforded by a well-rounded liberal arts education and real life experiences in community leadership roles.

Separate subcommittees of the steering committee will work on each of the programmatic areas. The $4 million in AUF funding will allow the U. T. System to issue requests for proposals to design, develop, and implement pilot and demonstration projects on behalf of the participating U. T. System institutions, with an emphasis on program efforts that include a sufficient number of students in a pilot to allow subsequent evaluation of program outcomes. The steering committee will review responses to the requests for proposals and, if approved by the Executive Vice Chancellor for Health Affairs, funding will be awarded for two to three year periods.

An annual progress report would be made to the U. T. System Health Affairs Committee.

**RECOMMENDATION**

The Chancellor concurs with the Executive Vice Chancellor for Academic Affairs, the Executive Vice Chancellor for Health Affairs, and the Executive Vice Chancellor for Business Affairs that the U. T. System Board of Regents approve the allocation of $25 million of Permanent University Fund (PUF) Bond Proceeds for fire and life safety capital projects at U. T. Austin and U. T. Health Science Center – San Antonio.

The recommended PUF allocation for the fire and life safety projects is $10,000,000 for U. T. Austin and $15,000,000 for U. T. Health Science Center – San Antonio as set out below:

<table>
<thead>
<tr>
<th>Project Cost Breakdown in $ millions by Fiscal Year</th>
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<tbody>
<tr>
<td>CAMPUS</td>
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<tr>
<td>UT AUSTIN</td>
</tr>
<tr>
<td>UTHSC SAN ANTONIO</td>
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<tr>
<td>TOTALS</td>
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</table>

**BACKGROUND INFORMATION**

The total project cost of the fire and life safety projects at the two institutions is currently estimated at approximately $66,800,000 as reflected on Table 1 on Page 11. The balance of the project funding will be supplemented by campus funds over the next five years and will be brought back to the Board for approval of the total project cost for each project including identified funding sources and approval of amendments to the FY 2011-2015 Capital Improvement Program (CIP).

A forecast of revenues and expenses of the Available University Fund (AUF) for seven years, including the above allocation, has been prepared and is reflected on Page 6. The appropriation of $25,000,000 of PUF Bond Proceeds is incorporated into the forecast.
As of July 1, 2010, the U. T. System’s Constitutional debt capacity for the PUF was $483 million. The debt capacity is calculated as 20% of the cost value of the PUF endowment less PUF debt outstanding. Currently, the U. T. System has $408 million of PUF debt authorized but unissued.
<table>
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<tr>
<th>Campus</th>
<th>High Priority</th>
<th>Med/Low Priority</th>
<th>Total</th>
<th>2008 PUF FY11</th>
<th>2008 PUF FY12</th>
<th>2008 PUF FY13</th>
<th>3 YR PUF LEER + Campus</th>
<th>3 YR PUF LEER + LEER</th>
<th>Post 3-YR FLS</th>
<th>FY 14 Plan</th>
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   **REPORT**

   Chancellor Cigarroa will report on the State of the U. T. System.

8. **U. T. System: Preparations for the 82nd Legislative Session**

   **REPORT**

   Mr. Barry McBee, Vice Chancellor for Governmental Relations, will briefly update the Board on the status of U. T. System preparations for the 82nd Regular Legislative Session, including a summary of the U. T. System's and institutions' budget requests, proposals affecting higher education that the Legislature may consider, and the major budgetary and substantive issues facing the Legislature.