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Office of the Chancellor

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February 13, 2015

The University of Texas at Arlington

The University of Texas at Austin

The University of Texas at Brownsville

The University of Texas at Dallas

The University of Texas at El Paso

The University of Texas - Pan American

The University of Texas of the Permian Basin

The University of Texas at San Antonio

The University of Texas at Tyler

The University of Texas Southwestern Medical Center

The University of Texas Medical Branch at Galveston

The University of Texas Health Science Center at Houston

The University of Texas Health Science Center at San Antonio

The University of Texas M. D. Anderson Cancer Center

> The University of Texas Health Science Center at Tyler

> > www.utsystem.edu

Patricia Hurn, Ph.D.

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Vice Chancellor for Research and Innovation
The University of Texas System
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Dear Dr. Hurn:

As an Admiral, I learned that great things are accomplished when you have great leaders and give them every opportunity to do their job. Now that I am at the helm of The University of Texas System, I remain committed to developing and supporting leaders of the highest caliber. We need strong women leaders at every level, if we are to advance the goals of our fifteen institutions.

So I am writing to congratulate you on completing the recent "Developing Future Women Leaders" conference, hosted by the U. T. Women's Senior Leaders Network. It is a first of its kind for U. T. System. The conference was a highly innovative effort to prepare women, both faculty and administrators, for advancement to higher level leadership positions. It was also an impressively major collaboration of women across all health and academic campuses to sponsor junior women. I will follow the results of this inaugural meeting with great interest.

I thank you for investing your time and passion in our shared goal of making the University of Texas institutions a destination for women in academia. And I wish you every success as you move forward with your personal leadership goals.

With best regards,

William H. McRaven

Chancellor

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